Controlling officer: the Commissioner of Inland Revenue will account for expenditure under this Head.

Estimate 2004–05 \$1,236.3m

Establishment ceiling 2004–05 (notional annual mid-point salary value) representing an estimated 3 054 non-directorate posts as at 31 March 2004 reducing by 162 posts to 2 892 posts as at 31 March 2005.....

\$779.8m

In addition there will be an estimated 25 directorate posts as at 31 March 2004 reducing by one post to 24 posts as at 31 March 2005.

Controlling Officer's Report

Programmes

Programme (1) Assessing Functions
Programme (2) Collection
Programme (3) Investigation and Field
Audit

These programmes contribute to Policy Area 25: Revenue Collection and Financial Control (Secretary for Financial Services and the Treasury).

Programme (4) Taxpayer Services

Detail

Programme (1): Assessing Functions

	2002–03	2003–04	2003–04	2004–05
	(Actual)	(Original)	(Revised)	(Estimate)
Financial provision (\$m)	915.6	964.1	931.2 (-3.4%)	906.3 (-2.7%)

(or -6.0% on 2003–04 Original)

Aim

2 The aim is to raise revenue through taxes, duties and fees in accordance with the relevant legislation in a cost-effective manner.

Brief Description

- **3** This programme involves:
- establishing the liabilities of taxpayers under profits tax, salaries tax, property tax and personal assessment;
- processing objections and appeals in relation to tax assessments raised under the Inland Revenue Ordinance which involve complicated issues of fact or law, or disputed assessments that cannot be settled by agreement;
- maintaining an accurate and efficient system for business registration;
- assessing stamp duty chargeable on assignments, agreements for sale and purchase, leases of immovable property and transfers of shares;
- examining estate duty affidavits/accounts, and issuing assessments for dutiable cases and certificates of exemption for exempt cases;
- administering betting duty in respect of horse races, football matches and lotteries;
- · collecting tax imposed on accommodation charges of hotels and guest houses; and
- issuing and redeeming tax reserve certificates.
- **4** In 2003–04, the department continued to enhance services and efficiency through wider use of information technology, re-engineering of work processes and streamlining of procedures. The scope of electronic services was expanded to accept the filing of tax returns over the telephone and the use of password as an alternative means of authentication and fulfilment of the signature requirement for tax return filing and other services via the Internet as from April 2003. The department implemented a document management system to further automate the processes of document capturing, indexing, storage and retrieval. Three processing centres were set up in early 2004 under the department's business process re-engineering project to improve overall efficiency. Feasibility studies and development work continued for various projects under the department's Information Systems Strategy Plan.

- **5** To assist taxpayers in fulfilling their obligations under the Inland Revenue Ordinance, the department launched a series of electronic seminars for employers and tax representatives on its website in April/May 2003 and provided after-office-hours telephone enquiry services in May 2003.
 - **6** The key performance measures are:

Targets

	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
written enquiries				
replies to simple enquiries within ten				
working days (%)	99	100.0	99.0	99.0
replies to technical enquiries within				
25 working days (%)	98	99.7	99.0	99.0
processing of returns				
assessments made within nine				
months				
profits tax	90	07.1	05.0	9 5 0
business (%) individuals (%)	80 96	87.1 99.0	85.0 98.0	85.0 98.0
salaries tax (%)	96 96	99.0 99.0	98.0 98.0	98.0
property tax (%)	96	99.1	98.0	98.0
personal assessment (%)	96	99.0	98.0	98.0
tax returns for first-time taxpayers	,,,	<i></i>	70.0	70.0
profits tax				
tax returns issued for				
chargeable cases within				
three months (%)	98	100.0	98.0	98.0
salaries tax				
tax returns issued for taxable				
cases				
April to November-				
within three months	00	00.7	00.0	00.0
(%) December to March-	98	99.7	99.0	99.0
within five months				
(%)	98	99.9	99.0	99.0
company deregistration	70	,,,,	<i>))</i> .0	<i>) ,</i> 0
processing of requests for issuance				
of Notice of No Objection by the				
Commissioner of Inland Revenue				
within 25 working days (%)	98	100.0	98.0	98.0
tax reserve certificates				
purchase/redemption transactions				
completed				
January to June-within 14	00	100.0	00.0	00.0
working days (%)	98	100.0	99.0	99.0
July to December-within ten working days (%)	98	100.0	99.0	99.0
notices of objection	70	100.0	99.0	77. 0
acknowledgements made				
May to August-within 14				
working days (%)	98	99.8	99.0	99.0
September to April-within 21				
working days (%)	98	99.8	99.0	99.0
notices of settlement/notifications of				
decision issued within four				
months (%)	98	100.0	99.0	99.0
tax holdover claims				
replies made within 14 working days	00	00.6	00.0	00.0
(%)	98	99.6	99.0	99.0
stamping of documents				
assignments/sale and purchase agreements stamped within six				
working days (%)	98	100.0	99.0	99.0
working days (70)	90	100.0	99.U	22.0

	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
applications for deferred payment of				
stamp duty on agreements for sale of residential property processed				
within six working days (%)	98	100.0	99.0	99.0
contract notes/lease agreements				
stamped on the day submitted (%)	98	99.9	99.0	99.0
claims for exemption in respect of	76	77.7	77.0	<i>J</i> 7.0
intra-group transfers processed				
within three months (%)business registration	80	93.0	90.0	90.0
new business registration certificates				
applications over the counter				
issued within 30 minutes	99	99.1	99.0	99.0
(%) applications by post or through	99	99.1	99.0	99.0
the Electronic Service				
Delivery Scheme issued				
within two working days (%)	99	100.0	99.0	99.0
extracts of information issued within			<i>))</i>	
two working days (%)	99	100.0	99.0	99.0
change of business registration particulars				
notifications over the counter				
updated within 30 minutes	0.7	100.0	00.0	00.0
(%) notifications by post updated	97	100.0	99.0	99.0
within six working days (%).	99	100.0	99.0	99.0
estate duty affidavits and statements in				
lieu of affidavits complicated or dutiable cases				
finalised within two years (%)	80	86.5	85.0	85.0
exemption certificates for simple				
cases issued within six weeks (%).	98	99.7	99.0	99.0
Indicators				
		2002-03	2003-04	2004-05
		(Actual)	(Revised	(Estimate)
		,	Estimate)	,
profits tax				
no. of assessments made		375 000	365 000	365 000
no. of assessments per postprovision per assessment (\$)		636 613.3	636 619.2	686 600.0
salaries tax	•••••	013.3	019.2	000.0
no. of assessments made		2 108 000	2 100 000	2 140 000
no. of assessments per post		1 899 174.0	2 027 170.9	2 206 161.3
provision per assessment (\$) property tax	•••••	174.0	170.9	101.3
no. of assessments made		476 000	470 000	470 000
no. of assessments per post		2 052 158.8	2 156 157.7	2 338 153.2
provision per assessment (\$)personal assessment		130.0	137.7	155.2
no. of assessments made		342 000	345 000	345 000
no. of assessments per post		2 151	2 315	2 464 150 7
provision per assessment (\$) objections and appeals		162.6	156.8	150.7
no. of objections and appeals processed		965	920	880
no. of objections and appeals per post		36	35	35
provision per objection or appeal (\$) business registration		22,487	21,957	22,273
business registration certificates (new and	renewal)			
no. of certificates issued		744 000	720 000	720 000
no. of certificates per postprovision per certificate (\$)		5 131 62.4	5 455 65.3	5 669 64.0
provision per certificate (\$)	•••••	02.4	03.3	04.0

Estimate)	
extracts of information	
no. of extracts issued	000
no. of extracts per post	3 966
provision per extract (\$)	35.4
stamp duty	
no. of documents stamped	000
	865
provision per stamped document (\$)	31.9
estate duty	
no. of cases finalised	5 000
no. of cases per post	300
	,227
betting duty	
no. of returns processed	207†
no. of returns per post	104
provision per return (\$)	3,382
hotel accommodation tax	
no. of quarterly returns processed	663
no. of quarterly returns per post	111
	3,167
tax reserve certificates	
no. of purchase/redemption transactions	6 000
no. of transactions per post	6 000
provision per transaction (\$)	21.0

[†] The increase in number of returns processed was due to the increased number of Mark Six draws and the introduction of football betting in 2003.

Matters Requiring Special Attention in 2004-05

- 7 During 2004–05, maintenance of the yield from taxes, contribution to expenditure-saving programmes through organisational restructuring and streamlining of procedures, and the development of IT opportunities will be matters of high priority. The department will:
 - provide a new electronic stamping service;
 - continue to step up efforts to promote taxpayers' voluntary compliance through publicity programmes and enforcement of taxation requirements;
 - continue to improve the overall service of the Business Registration Office; and
 - continue to make progress in computer projects under the Information Systems Strategy Plan.
- **8** The department will also assist the Financial Services and the Treasury Bureau in the conduct of a study on implementation of a Goods and Services Tax.

Programme (2): Collection

	2002–03 (Actual)	2003–04 (Original)	2003–04 (Revised)	2004–05 (Estimate)
Financial provision (\$m)	138.3	142.0	143.7 (+1.2%)	135.8 (-5.5%)
				(or –4.4% on 2003–04 Original)

Aim

9 The aim is to collect taxes due under the relevant Ordinances in a cost-effective manner.

Brief Description

- 10 This programme involves processing tax payments and refunds and taking recovery action in relation to tax in default.
 - 11 During 2003–04, the department continued to promote the use of electronic payment services.
 - 12 The key performance measures are:

Targets				
	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
tax payment receipts issued for tax payments made by electronic means				
July to November-within four working days (%)	98	100.0	99.0	99.0
seven working days (%)	98	100.0	99.0	99.0
arising from overpayment of tax in excess of the amount demanded				
within 25 working days (%) arising from revision of assessment	98	99.1	98.0	98.0
within 25 working days (%)	98	100.0	99.0	99.0
Indicators				
		2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Estimate)
collection of tax		2 120 000	2 000 000	2 120 000
no. of payments processedno. of payments per post		2 129 000 30 855	2 080 000 34 098	2 120 000 39 259
provision per payment (\$)refund of tax		13.7	13.2	12.0
no. of refunds made		380 000	1 621 000†	370 000
no. of refunds per postprovision per refund (\$)		15 833 21.1	64 840 8.8†	15 417 20.8
recovery of tax			'	
no. of completed recovery casesno. of completed recovery cases per post		176 000 579	174 000 570	174 000 578
provision per completed recovery case (\$		533.5	543.7	543.7

[†] Over 1.25 million refund notices were issued in one go during the tax rebate exercise in July 2003. These refund notices were issued by computer which required minimal manual effort and therefore brought down the average cost for 2003–04.

Matters Requiring Special Attention in 2004-05

13 During 2004–05, the department will continue to promote the use of existing and new electronic services for payment of tax.

Programme (3): Investigation and Field Audit

	2002–03 (Actual)	2003–04 (Original)	2003–04 (Revised)	2004–05 (Estimate)
Financial provision (\$m)	174.2	179.7	174.2 (-3.1%)	173.7 (-0.3%)
				(or –3.3% on 2003–04 Original)

Aim

14 The aim is to counter tax evasion, minimise opportunities for tax avoidance and promote voluntary compliance by taxpayers.

Brief Description

- **15** The work involves:
- tax investigation, imposition of penalties and institution of prosecution proceedings to create a deterrent to tax evasion;

- field audit, including site visits and examination of accounting records of taxpayers, and the promotion of voluntary compliance with taxation requirements; and
- audit on tax avoidance cases and rejecting unacceptable avoidance schemes so as to uphold the tax base of Hong Kong.
- 16 In 2003–04, the department continued its determined efforts to combat tax evasion and counter tax avoidance schemes. It enhanced staff investigation skills in tackling tax evasion and avoidance through strengthening training of staff, organising experience-sharing workshops and enhancing the use of information technology.
 - 17 The key performance measures are:

Target

	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
tax audit and investigation complete processing of field audit and tax investigation cases within two years (%)	80	89.2	85.0	85.0
Indicators				
		2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Estimate)
field audit and tax investigation				
no. of cases completed		1 862	1 860	1 860
back tax and penalty assessed (\$m)		2,052	2,050	2,100
no. of cases per post		6.7	6.7	6.9
provision per case (\$)		93,072	93,172	92,903
back tax and penalty per case (\$m)	•••••	1.1	1.1	1.1
back tax and penalty per post (\$m)	······································	7.4	7.4	7.8
back tax and penalty per dollar of provision ((\$)	11.8	11.8	12.2
property tax compliance check		4.600	4.600	4 600
no. of cases completed		4 600 23.2	4 600 23.2	23.2
back tax and penalty assessed (\$m)		1 533	1 533	1 533
no. of cases per postprovision per case (\$)		1 333	1 333 195.7	1 555 195.7
back tax and penalty per case (\$)	•••••	5.044	5.044	_, _,
back tax and penalty per case (\$)back tax and penalty per post (\$m)	•••••	5,0 44 7.7	7.7	5,044 7.7
back tax and penalty per dollar of provision (25.8	25.8	25.8

Matters Requiring Special Attention in 2004-05

18 During 2004–05, the department will continue to combat tax evasion and to step up various initiatives in tackling tax avoidance. It plans to enhance the computer-assisted risk-based case selection programme to facilitate the identification of high-risk cases for audit and investigation.

Programme (4): Taxpayer Services

	2002–03 (Actual)	2003–04 (Original)	2003–04 (Revised)	2004–05 (Estimate)
Financial provision (\$m)	20.6	19.9	20.0 (+0.5%)	20.5 (+2.5%)
				(or +3.0% on 2003–04 Original)

Aim

19 The aim is to provide a high level and quality of service to the public by delivering timely and accurate advice thereby promoting voluntary taxation compliance.

Brief Description

20 This programme is concerned with the provision of telephone and over-the-counter enquiry services, and the investigation of complaints made by members of the public.

21 In May 2003, the department extended telephone enquiry services to the taxpaying public on completion of tax returns to 7:00 p.m. from Monday to Friday and to 5:00 p.m. on Saturday. It introduced an electronic queuing system in the department's enquiry centre to improve customer service and operational efficiency.

22 The key performance measures are:

Targets

enquiry service centre	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
waiting time for over-the-counter enquiry service not to exceed ten				
minutes				
during peak hours (%)	95	99.2	98.0	98.0
outside peak hours (%)	99	99.9	99.0	99.0
connected telephone calls answered				
within three minutes	0.0	00.4	0.4.0	0.4.0
July to April (%)	90	93.4	94.0	94.0
May to June (%)	80	82.2	83.2	82.0
complaints				
interim reply within ten working	99	99.6	99.0	99.0
days (%)substantial reply within 18 working	99	99.0	99.0	99.0
days (%)	99	100.0	99.0	99.0
days (70)	77	100.0	99.0	99. 0
Indicators				
		2002-03	2003-04	2004-05
		(Actual)	(Revised	(Estimate)
		(Tietaar)	Estimate)	(Listinute)
over-the-counter enquiry service at the head office	re			
no. of enquiries		371 000	410 000†	440 000†
no. of enquiries processed per post		13 741	13 667	14 194
telephone enquiry service				
no. of enquiries		1 398 000	1 460 000	1 460 000
no. of enquiries processed per post		43 688	45 625	45 625
complaints				
no. of complaints processed		469	500	500
no. of complaints processed per post		117	125	125

[†] Including enquiries directed to the head office since the closure of two sub-offices on 1 August 2003.

Matters Requiring Special Attention in 2004-05

23 During 2004–05, the department will continue to deliver quality customer services and promote the use of "TeleTax" service, whereby taxpayers can file tax returns, obtain information about the status of their returns, tax assessments, payment and refund, account and balances, and lodge requests for documents through an automated telephone system.

ANALYSIS OF FINANCIAL PROVISION

Programme	2002–03	2003–04	2003–04	2004–05
	(Actual)	(Original)	(Revised)	(Estimate)
	(\$m)	(\$m)	(\$m)	(\$m)
(1) Assessing Functions	915.6	964.1	931.2	906.3
	138.3	142.0	143.7	135.8
(3) Investigation and Field Audit	174.2	179.7	174.2	173.7
	20.6	19.9	20.0	20.5
	1,248.7	1,305.7	1,269.1 (-2.8%)	1,236.3 (-2.6%)

(or -5.3% on 2003–04 Original)

Analysis of Financial and Staffing Provision

Programme (1)

Provision for 2004–05 is \$24.9 million (2.7%) lower than the revised estimate for 2003–04. This is mainly due to the effect of the 2004 and 2005 civil service pay cut, deletion of 145 posts in 2004–05 and redeployment of one post to Programme (4).

Programme (2)

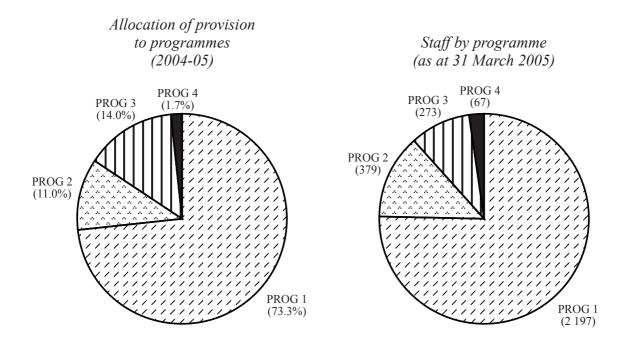
Provision for 2004–05 is \$7.9 million (5.5%) lower than the revised estimate for 2003–04. This is mainly due to the effect of the 2004 and 2005 civil service pay cut. In addition, 12 posts will be deleted in 2004–05.

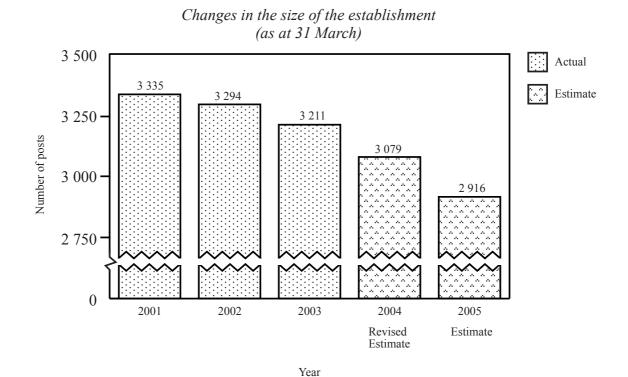
Programme (3)

Provision for 2004–05 is \$0.5 million (0.3%) lower than the revised estimate for 2003–04. This is mainly due to the effect of the 2004 and 2005 civil service pay cut. In addition, there will be a net deletion of six posts in 2004–05.

Programme (4)

Provision for 2004–05 is \$0.5 million (2.5%) higher than the revised estimate for 2003–04. This is mainly due to the redeployment of one post from Programme (1) to this Programme and salary increments for staff, partly offset by the effect of the 2004 and 2005 civil service pay cut.





Sub- head (Code)		Actual expenditure 2002–03	Approved estimate 2003–04	Revised estimate 2003–04	Estimate 2004–05
		\$'000	\$'000	\$'000	*'000
	Operating Account				
	Recurrent				
000 189 209	Operational expenses Interest on tax reserve certificates Special legal expenses	1,185,595 49,583 7,288	1,217,875 78,450 8,126	1,182,105 78,450 7,400	1,145,364 82,250* 8,126*
	Total, Recurrent	1,242,466	1,304,451	1,267,955	1,235,740
	Non-Recurrent				
	General non-recurrent	5,843	1,000	850	_
	Total, Non-Recurrent	5,843	1,000	850	_
	Total, Operating Account	1,248,309	1,305,451	1,268,805	1,235,740
	Capital Account				
	Plant, Equipment and Works				
661	Minor plant, vehicles and equipment (block vote)	344	259	259	571
	Total, Plant, Equipment and Works	344	259	259	571
	Total, Capital Account	344	259	259	571
	Total Expenditure	1,248,653	1,305,710	1,269,064	1,236,311

Details of Expenditure by Subhead

The estimate of the amount required in 2004–05 for the salaries and expenses of the Inland Revenue Department is \$1,236,311,000. This represents a decrease of \$32,753,000 against the revised estimate for 2003–04 and of \$12,342,000 against actual expenditure in 2002–03.

Operating Account

Recurrent

- **2** Provision of \$1,145,364,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Inland Revenue Department.
- **3** The establishment as at 31 March 2004 will be 3 079 permanent posts. There will be a net deletion of 163 permanent posts in 2004–05. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2004–05, but the notional annual mid-point salary value of all such posts must not exceed \$779,780,000.
 - 4 An analysis of the financial provision under Subhead 000 Operational expenses is as follows:

	2002–03 (Actual) (\$'000)	2003–04 (Original) (\$'000)	2003–04 (Revised) (\$'000)	2004–05 (Estimate) (\$'000)
Personal Emoluments				00 < 704
- Salaries	1,062,323	1,062,211	1,036,143	996,783
- Allowances	13,124	16,303	15,458	12,274
- Job-related allowances	144	182	67	28
Personnel Related Expenses				
- Mandatory Provident Fund				
contribution		769	973	973
Departmental Expenses				
- General departmental expenses	110.004	138.410	129,464	135,306
Concrar departmentar expenses				
	1,185,595	1,217,875	1,182,105	1,145,364

- **5** Provision of \$82,250,000 under *Subhead 189 Interest on tax reserve certificates* is for the payment of interest on tax reserve certificates by the Commissioner of Inland Revenue under the Tax Reserve Certificates Ordinance.
- **6** Provision of \$8,126,000 under *Subhead 209 Special legal expenses* is for expenditure on court fees in connection with the registration of writs. The increase of \$726,000 (9.8%) over the revised estimate for 2003–04 is mainly due to an expected rise in the number of cases requiring the initiation of legal actions.

Capital Account

Plant, Equipment and Works

7 Provision of \$571,000 under *Subhead 661 Minor plant, vehicles and equipment (block vote)* represents an increase of \$312,000 (120.5%) over the revised estimate for 2003–04. This is mainly due to the increased provision required for replacing minor equipment in 2004–05.