Controlling officer: the Director of Architectural Services will account for expenditure under this Head.

**Establishment ceiling 2005–06** (notional annual mid-point salary value) representing an estimated 1 848 non-directorate posts as at 31 March 2005 reducing by 73 posts to 1 775 posts as at 31 March 2006.

\$632.2m

In addition, there will be an estimated 39 directorate posts as at 31 March 2005 and as at 31 March 2006.

## **Controlling Officer's Report**

## **Programmes**

Programme (1) Monitoring and Advisory
Services

This programme contributes to Policy Area 27: IntraGovernmental Services (Secretary for the Environment,
Transport and Works).

Programme (2) Facilities Upkeep

This programme contributes to Policy Area 27: IntraGovernmental Services (Secretary for Financial Services and the

Governmental Services (Secretary for Financial Services and the

Treasury).

Programme (3) Facilities Development

This programme contributes to Policy Area 27: Intra-

Governmental Services (Secretary for the Environment,

Transport and Works).

#### **Detail**

#### Programme (1): Monitoring and Advisory Services

	2003–04	2004–05	2004–05	2005–06
	(Actual)	(Original)	(Revised)	(Estimate)
Financial provision (\$m)	178.7	172.8	176.1 (+1.9%)	176.5 (+0.2%)

(or +2.1% on 2004–05 Original)

# Aim

2 The aim is to provide effective professional and technical advice to the Government and quasi-government organisations and to oversee subvented and joint-venture projects.

## **Brief Description**

- **3** Professional and technical advice is provided by the Department. This includes:
- professional advice on building, engineering and landscaping services as well as planning and development related issues: and
- advice to the Government on matters related to building construction costs, practices and standards as well as statutory compliance for building works on government land.
- **4** The Subvented Projects Division is responsible for ensuring that government subvented and joint-venture projects conform to government requirements. The work involves:
  - · vetting budget, design, tender documents, tender recommendations and final accounts; and
  - identifying non-conformities in design, standards and tendering procedures.
  - **5** In 2004, the Department met its targets in respect of monitoring and advisory services.
  - 6 The key performance measures in respect of monitoring and advisory services are:

Targets				
	Target	2003 (Actual)	2004 (Actual)	2005 (Plan)
vetting budget and design within 30 days (%) vetting tender documents within 21 days	90	91	95	93
(%)vetting tender documents within 21 days	85	85	96	90
14 days (%)	100 90	100 92	100 96	100 93
issues within ten days (%)	90	91	95	93
Indicators				
		2003 (Actual)	2004 (Actual)	2005 (Estimate)
advice given for subvented/entrusted projectssubvented/entrusted projects reviewedadvice given: other projectsadvice given: environmental issues		5 700 1 500 5 100 340	7 000 1 350 17 400 1 490	11 500 1 250 17 000 1 400

## Matters Requiring Special Attention in 2005-06

- 7 During 2005–06, the Department will:
- further enhance its advisory role in providing professional advice and support services to the Government and subvented organisations;
- achieve sustainable development by continuing to promote site safety and health, quality and environmental sustainability within the Department and among contractors, consultants, and in government and subvented projects through maintaining ISO 9001:2000 and ISO 14001 certification, achieving continual improvement in the Department's quality and environmental performance and implementing the "Green Contractor" Award Scheme; and
- further enhance its building authority role for government buildings, resulting from more outsourcing of new projects.

#### Programme (2): Facilities Upkeep

	2003–04 (Actual)	2004–05 (Original)	2004–05 (Revised)	2005–06 (Estimate)
Financial provision (\$m)	727.9	717.5	715.9 (-0.2%)	<b>709.5</b> (-0.9%)
				(or -1.1% on 2004–05 Original)

# Aim

**8** The aim is to provide efficient and cost-effective professional and project management services for the maintenance and refurbishment of buildings and facilities.

# **Brief Description**

- 9 The Property Services Branch of the Department is responsible for facilities upkeep. The work involves:
- maintenance and repair of all government buildings and facilities;
- similar maintenance services to subvented schools and some Schedule I hospitals under the Hospital Authority that opt for the Branch's service; and
- refurbishment, fitting-out, alteration, addition and improvements and emergency repairs to all properties maintained by the Branch.
- 10 In 2004, the Department achieved its targets in respect of facilities upkeep works.
- 11 The key performance measures in respect of facilities upkeep are:

Targets				
	Target	2003 (Actual)	2004 (Actual)	2005 (Plan)
attending to emergency repairs e.g. a burst water pipe, within one hour of notification in Hong Kong, Kowloon and new towns in the New Territories				
(%)attending to urgent repairs e.g. a broken window, within one day of notification	99	99	99	99
(%)completing Minor Works Orders within	99	99	99	99
the agreed time scale (%)completing major maintenance and refurbishment work within the agreed	99	99	99	99
time scale (%) carrying out scheduled maintenance	97	97	97	97
inspections of all buildings (%)	99	99	99	99
Indicators				
		2003 (Actual)	2004 (Actual)	2005 (Estimate)
expenditure on works maintenance (\$m) refurbishment and improvement (\$m) building floor area of properties maintained (m²).		873 3,775		817 2,471
building floor area of properties maintained (m²). no. of works orders completed		27 440 000 363 000	27 730 000 365 000	28 200 000 362 000

# Matters Requiring Special Attention in 2005-06

- 12 During 2005–06, the Department will:
- continue to explore and implement new modes of service delivery to further improve the efficiency and cost-effectiveness of the Department and the service level provided to client departments;
- enhance quality and environmental performance in facilities upkeep in accordance with ISO 9001:2000 and ISO 14001; and
- implement the enhancement of the Department's computerised maintenance management system for better management of maintenance works.

# Programme (3): Facilities Development

	2003–04 (Actual)	2004–05 (Original)	2004–05 (Revised)	2005–06 (Estimate)
Financial provision (\$m)	582.9	563.1	530.2 (-5.8%)	<b>494.6</b> (-6.7%)
				(or -12.2% on 2004–05 Original)

#### Aim

13 The aim is to provide efficient, cost-effective and timely architectural and associated professional and project management services for the design and construction of buildings and related facilities.

# **Brief Description**

- 14 The Project Management Branch, Architectural Branch, Building Services Branch, Structural Engineering Branch, Quantity Surveying Branch and Property Services Branch of the Department are responsible for the development of new facilities. The work involves:
  - assisting user departments in developing their requirements;
  - · designing the facilities to meet users' requirements and the Government's needs; and
  - appointing contractors and inspecting works to ensure the facilities are up to standard.

15 In 2004, the Department was able to meet the demand for its services through the use of outsourcing, increased application of technology as well as through the maintenance and enhancement of a robust Quality Management System.

16 The key performance measures in respect of facilities development are:

## **Targets**

	Target	2003 (Actual)	2004 (Actual)	2005 (Plan)
completing design and documentation	100	100	100	100
within approved time scale (%) completing projects within budget (%)	100 100	100 100	100 100	100 100
completing projects within the approved				
time scale (%)	100	83.7	82.4	100
Indicators				
		2003	2004	2005
		(Actual)	(Actual)	(Estimate)
no. of projects completed		92	96	68
expenditure on building projects (\$m)		9,291	9,002	7,052
value of projects under design and construction (S	§m)	68,191	67,014	67,879

## Matters Requiring Special Attention in 2005-06

- 17 During 2005–06, the Department will:
- enhance its building authority role for both in-house and outsourced projects to ensure their compliance with the relevant statutory requirements;
- implement value management techniques to selected projects;
- expand existing and develop new information technology systems for improved efficiency and transparency;
- achieve sustainable development by continuing to enhance quality and best practices in the design and construction for buildings through maintaining ISO 9001:2000 certification and audits, to incorporate environmentally friendly features and energy conservation measures in new projects, to improve site safety and environmental standards, and to promote environmental awareness through maintaining ISO 14001 certification;
- undertake construction of secondary schools and whole-day primary schools under the school building programme;
   and
- · continue to carry out improvement works to schools under the School Improvement Programme.

## ANALYSIS OF FINANCIAL PROVISION

Pro	gramme	2003–04 (Actual) (\$m)	2004–05 (Original) (\$m)	2004–05 (Revised) (\$m)	2005–06 (Estimate) (\$m)
(1) (2) (3)	Monitoring and Advisory Services Facilities Upkeep Facilities Development	178.7 727.9 582.9	172.8 717.5 563.1	176.1 715.9 530.2	176.5 709.5 494.6
		1,489.5	1,453.4	1,422.2 (-2.1%)	1,380.6 (-2.9%)

(or -5.0% on 2004–05 Original)

# **Analysis of Financial and Staffing Provision**

# Programme (1)

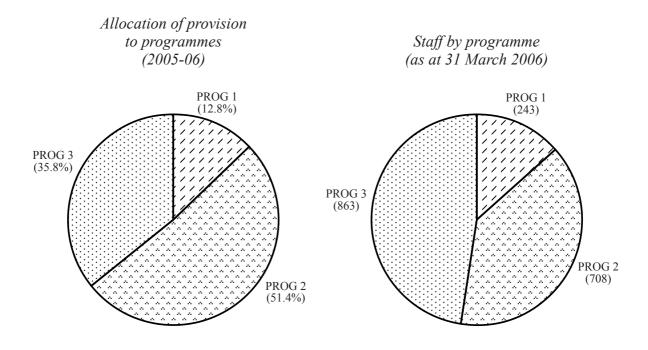
Provision for 2005–06 is \$0.4 million (0.2%) higher than the revised estimate for 2004–05. This is mainly due to the slight increase in operating expenses, partly offset by the full-year effect of the 2005 civil service pay cut.

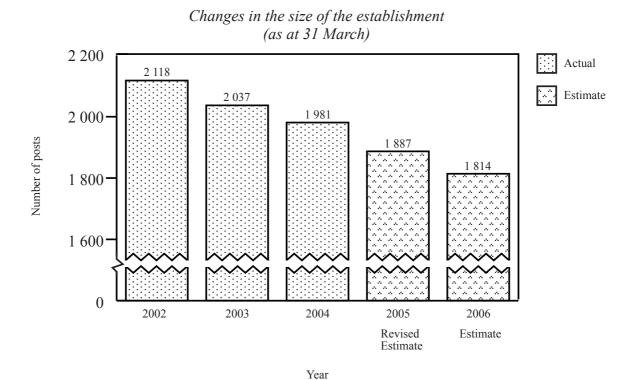
## Programme (2)

Provision for 2005–06 is \$6.4 million (0.9%) lower than the revised estimate for 2004–05. This is mainly due to the full-year effect of the 2005 civil service pay cut and reduced operating expenses. In addition, 16 posts will be deleted in 2005–06.

# Programme (3)

Provision for 2005–06 is \$35.6 million (6.7%) lower than the revised estimate for 2004–05. This is mainly due to the full-year effect of the 2005 civil service pay cut and full-year effect of posts deleted in 2004–05. In addition, there will be a deletion of 57 posts in 2005–06.





Sub- head (Code)		Actual expenditure 2003–04	Approved estimate 2004–05	Revised estimate 2004–05	Estimate 2005–06
	Operating Account	\$'000	\$'000	\$'000	\$'000
	Operating Account				
	Recurrent				
000	Operational expenses	1,486,876	1,451,594	1,418,138	1,380,584
	Total, Recurrent	1,486,876	1,451,594	1,418,138	1,380,584
	Non-Recurrent				
	General non-recurrent	2,199	1,200	1,000	_
	Total, Non-Recurrent	2,199	1,200	1,000	
	Total, Operating Account	1,489,075	1,452,794	1,419,138	1,380,584
	Capital Account				
	Plant, Equipment and Works				
	Plant, vehicles and equipment	_	_	2,436	_
	vote)	432	580	580	_
	Total, Plant, Equipment and Works	432	580	3,016	
	Total, Capital Account	432	580	3,016	_
	Total Expenditure	1,489,507	1,453,374	1,422,154	1,380,584

## **Details of Expenditure by Subhead**

The estimate of the amount required in 2005–06 for the salaries and expenses of the Architectural Services Department is \$1,380,584,000. This represents a decrease of \$41,570,000 against the revised estimate for 2004–05 and of \$108,923,000 against actual expenditure in 2003–04.

## Operating Account

## Recurrent

- **2** Provision of \$1,380,584,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Architectural Services Department.
- **3** The establishment as at 31 March 2005 will be 1 887 permanent posts. It is expected that there will be a deletion of 73 permanent posts in 2005–06. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2005–06, but the notional annual mid-point salary value of all such posts must not exceed \$632,179,000.
  - 4 An analysis of the financial provision under Subhead 000 Operational expenses is as follows:

2003–04 (Actual) (\$'000)	2004–05 (Original) (\$'000)	2004–05 (Revised) (\$'000)	2005–06 (Estimate) (\$'000)
917,407	889,284	859,637	821,936
12,590	12,991	12,991	12,601
21	20	10	10
899	1,086	810	810
3,293	3,300	3,300	3,300
12,014	11,800	11,787	12,727
18,608	15,585	12,075	12,095
37,897	41,528	41,528	41,472
484,147	476,000	476,000	475,633
1,486,876	1,451,594	1,418,138	1,380,584
	(Actual) (\$'000) 917,407 12,590 21 899 3,293 12,014 18,608 37,897 484,147	(Actual) (Original) (\$'000)  917,407 889,284 12,590 12,991 21 20  899 1,086  3,293 3,300 12,014 11,800 18,608 15,585 37,897 41,528  484,147 476,000	(Actual)       (Original)       (Revised)         (\$'000)       (\$'000)       (\$'000)         917,407       889,284       859,637         12,590       12,991       12,991         21       20       10         899       1,086       810         3,293       3,300       3,300         12,014       11,800       11,787         18,608       15,585       12,075         37,897       41,528       41,528         484,147       476,000       476,000