Controlling officer: the Director of Lands will account for expenditure under this Head.

Estimate 2007–08	\$1,635.8m
<b>Establishment ceiling 2007–08</b> (notional annual mid-point salary value) representing an estimated 3 699 non-directorate posts as at 31 March 2007 rising by 27 posts to 3 726 posts as at 31 March 2008	\$1,059.7m
In addition, there will be an estimated 46 directorate posts as at 31 March 2007 and as at 31 March 2008.	
Commitment balance	\$4.3m

# **Controlling Officer's Report**

## Programmes

Programme (1) Land Administration Programme (2) Survey and Mapping	These programmes contribute to Policy Area 21: Transport (Secretary for the Environment, Transport and Works), Policy
Programme (3) Legal Advice	Area 22: Buildings, Lands and Planning (Secretary for Housing, Planning and Lands) and Policy Area 31: Housing (Secretary for Housing, Planning and Lands).
Detail	
Programme (1): Land Administration	

	2005–06 (Actual)	2006–07 (Original)	2006–07 (Revised)	2007–08 (Estimate)
Financial provision (\$m)	963.2	1,178.4	1,099.0 (-6.7%)	<b>1,197.5</b> (+9.0%)
				1 1 6 1

<sup>(</sup>or +1.6% on 2006–07 Original)

#### Aim

2 The aim is to administer land in Hong Kong by disposing of land; acquiring private land and clearing land required for the implementation of public works and other projects; managing government leases, unleased land and certain buildings held by the Administration; renewing and modifying leases; and maintaining man-made slopes on unallocated and unleased government land.

#### **Brief Description**

**3** The Lands Department is responsible for the disposal of government land. It acquires private land and clears land required for public works projects or other approved schemes. It is also responsible for managing government leases to ensure compliance with the lease conditions; managing government land to ensure that it is not illegally occupied; managing certain buildings or units in buildings held by the Administration; renewing government leases; modifying conditions in existing leases; and maintaining man-made slopes on unallocated and unleased government land.

**4** On 17 March 2006, the Government announced the new list of sites for the sale of government land under the Application List System. Forty five sites (33 residential and 12 commercial/business) were offered. During the year, five lots were triggered for sale by auction as a result of successful applications. Other land disposals such as those by private treaty, land exchange, lease modification, land extension and short-term tenancy proceeded along the established practice.

**5** In terms of land resumption, the total area resumed in 2006 was in response to requirements for land for public works and other projects. In order to eliminate the breeding grounds of mosquitoes to prevent the spread of dengue fever and Japanese encephalitis, the Department also cleaned up 898 sites under its charge.

6 The key performance measures in respect of land administration are:

#### Targets

	Target	2005 (Actual)	2006 (Actual)	2007 (Plan)
Land disposal small houses (cases processed)	2 300	2 310	2 614	2 300

	Target	2005 (Actual)	2006 (Actual)	2007 (Plan)
Lease modifications (non small house				
cases)				
issue of letter of reply to application within three weeks $(\mathcal{O})$	100	96	96	100
within three weeks (%)issue of letter of offer of provisional	100	90	90	100
basic terms (without premium)/				
rejection/ indicating in-principle				
agreement within 22 weeks from				
receipt of application (%) $\Omega$	100	$96\nabla$	89	100
issue of legal document for				
execution within 12 weeks from receipt of a binding acceptance of				
the final basic terms and premium				
offer (%)	100	99	99	100
Land acquisition				
offer of compensation based on				
ex-gratia rates made within four				
weeks from the date of gazette notice of resumption of				
agricultural land in the New				
Territories (N.T.) (%)	100	100	100	100
cheques for compensation made				
available for collection within				
four weeks from receipt of				
acceptance by the Department				
proof of legal title (for agricultural land cases in				
N.T.) (%)	100	100	100	100
offer of compensation or invitation	100	100	100	100
to claims made within three				
weeks from land reversion (%)	100	100	100	100

Ω The target is revised upward from "within 24 weeks from receipt of application" to "within 22 weeks from receipt of application" as from 1 April 2006.
 ∇ The 96% in 2005 (Actual) was based on 24 weeks target.

# Indicators

	2005 (Actual)	2006 (Actual)	2007 (Estimate)
Land disposal			
land disposed (ha)	250.93	64.79	—Δ
land sale programme			
land sold (auction and tender) (ha)	3.77	3.42	—Δ
no. of flats	2 220	1 794	—Δ
private treaty grants			
land granted (ha)	242.12	55.20	377.00
no. of flats	4 624	8 948	13 440
land let by short-term tenancy (ha)	77.8	90.9	80.0
Lease variations			
lease modifications, exchanges and extensions			
no. of cases	90	101	100
no. of flats	6 152	1 116	6 000
processing of applications from indigenous villagers			
for rent concession (no. of lots/tenements)	5 362	6 128	3 000
Land acquisition			
Public Works Programme projects (ha)	2.59	6.69	18.00
railway development projects (ha)	1.14	0.05	—
urban renewal projects (no. of property interests)	937	297	82
Rural Planning and Improvement Strategy/Village			
Improvement (ha)	_	1.56	0.52
total acquisition/clearance costs (\$m)	423.0	151.4	1,061.8@
Land management			
lease enforcement cases	885	883	1 080
rebuilding of temporary domestic structures	70	70	70
government sites cleared and guarded	4 565	7 964	5 100

	2005 (Actual)	2006 (Actual)	2007 (Estimate)
maintenance of slopes on unallocated and unleased			
government land	0.000	10.000	0.000
man-made slopes to be inspected	9 000	10 200	9 300
man-made slopes to be maintained or improved	6 700	6 650	6 500
demolition of structures under non-development			
clearance (no. of structures)	100	75	80
Property management			
properties/units managed	295	293	285
repair orders issued for government properties	103	103	105
lien and of any ment group atting		103	
disposal of government properties	15	15	10
Squatter Control & Clearance§			
unauthorised structures demolished	489^	338#	340
surveyed structures inspected	197 494^	200 908#	200 900
cases under freezing action for demolition of surveyed			
structures occupied by squatters who have applied			
for public rental housing	1 221^	726#	720
of public felical housing	1 221	/20#	120
structures cleared in programmed squatter clearances	1 1004	(25"	1 000
or emergency clearances	1 100^	635#	1 200

 $\Delta$  Not possible to estimate because sale of government land is mainly effected through the market-driven Application List System.

@ The figure includes \$345 million for payment of redemption money for land exchange entitlements and interest under the New Territories Land Exchange Entitlements (Redemption) Ordinance.

§ New indicators as from 2006 to reflect the squatter control and clearance duties for the whole territory taken over from the Housing Department (HD) with effect from 1 April 2006.

A For comparison purpose, the figure includes relevant performance statistic attributable to Head 62—HD for the year 2005, prior to the transfer of the squatter control and clearance duties for the whole territory from the HD with effect from 1 April 2006.

# For comparison purpose, the figure includes relevant performance statistic attributable to Head 62—HD during January 2006 to March 2006, prior to the transfer of the squatter control and clearance duties for the whole territory from the HD with effect from 1 April 2006.

## Matters Requiring Special Attention in 2007–08

- 7 During 2007–08, the Department will:
- continue to strengthen land control and lease enforcement work;
- continue to explore measures to further streamline and expedite the processing of lease modifications, land exchanges and premium assessment;
- continue land sales under the Application List System and co-ordinate the timetables for tendering property development projects with the Urban Renewal Authority and the two railway corporations;
- continue to undertake preparatory work on resumption and clearance of land required for the North Lantau Highway Connection connecting Hong Kong Zhuhai Macao Bridge to the local transport network;
- continue with the handling of residual compensation claims in respect of the completed railway projects and projects under construction whilst initiating work to provide land administration inputs for the proposed new railway projects, such as the Northern Link, the Hong Kong section of the Guangzhou Shenzhen Hong Kong Express Rail Link and the West Island Line;
- prepare the tender documents for the proposed development of the cruise terminal project, and dispose of the land at the former Kai Tak Airport site; and
- prepare the establishment of a new management services team to ensure compliance with performance standards for enhancement of service quality.

## Programme (2): Survey and Mapping

	2005–06 (Actual)	2006–07 (Original)	2006–07 (Revised)	<b>2007–08</b> (Estimate)
Financial provision (\$m)	357.1	376.9	373.5 (-0.9%)	<b>386.7</b> (+3.5%)

(or +2.6% on 2006–07 Original)

#### Aim

8 The aim is to formulate and implement survey and mapping policies, standards, regulations and specifications; provide and maintain the basic mapping, geodetic and land boundary databases; carry out geodetic, mapping and land boundary surveys; and administer the Land Survey Ordinance under the Land Survey Authority to cope with land and building developments in Hong Kong.

## **Brief Description**

**9** The Survey and Mapping Office (SMO) provides and maintains the 1:1 000 basic maps covering the whole territory. It also provides maps and plans at various scales and for various purposes. In particular, it provides survey and mapping services to the Lands Administration Office for land administration functions such as land acquisition and disposal, lease modification and enforcement, and small house development. It operates a Computerised Land Information System for maintaining updated digital maps and cadastral databases. Apart from government departments, private organisations and the public can purchase the data for their own uses under a permit or licence. It also provides photogrammetric and aerial survey services for specific purposes in addition to general mapping. It is responsible for the establishment and maintenance of the territory-wide geodetic network. Under the Land Survey Authority, it administers the Land Survey Ordinance which governs the conduct, practices and standard of Authorised Land Surveyors in land boundary survey. The SMO is also delegated with the authority to name roads and streets under the Public Health and Municipal Services Ordinance.

10 In 2006, the SMO launched the online geodetic survey information system with the aim of providing the horizontal and vertical survey control data and other related information through Internet to the public.

**11** The key performance measures in respect of survey and mapping are as follows:

#### **Targets**

	Target	2005 (Actual)	2006 (Actual)	2007 (Plan)
setting out land boundaries within 12 weeks from receipt of request (%) providing mapping and geodetic	100	98	99	100
information within three working days from receipt of request (%) updating large-scale plans within	100	100	100	100
12 weeks on completion of major infrastructural projects (%)	100	100	100	100
Indicators				
		2005	2006	2007
		(Actual)	(Actual)	(Estimate)
Geodetic survey				
precise horizontal and vertical control points		1 205	856	900
survey monuments and marks built and mainta	ained	4 124	4 116	4 100
Topographical survey and map production	4 - 1 (1)	01 201	00 450	90,000
continuous revision, area surveyed and inspec	ted (na)	81 321 6 398	$82\ 450\ 9\ 475$	80 000 7 900
maps and charts produced reprographic services provided (no. of copies)		459 757	460 526	450 000
Cadastral survey		439 131	400 320	450 000
lots defined or set out		2 387	1 772	2 100
cadastral plans prepared		30 320	30 752	31 500
Aerial survey		50 520	50 752	51 500
photographs taken for measurement and recor	d	10 837	9 123	9 000
total area of photogrammetric survey conduct		30 751	30 975	31 000
Land Survey Ordinance				
total number of lot sub-division plans examine	ed	777	1 283	850

#### Matters Requiring Special Attention in 2007–08

**12** During 2007–08, the Department will continue to:

- implement the Second Generation of Computerised Land Information System for maintaining the territory-wide digital map database;
- implement the Data Alignment Measures project for improvement of the efficiency and effectiveness in data exchange among government departments;
- develop the Digital Map and Land Record Data Dissemination System for efficient dissemination of digital maps and land record data;

- provide survey and mapping services for the planning, land resumption and clearance, and land disposals in order to make land available for the construction of various new railway projects; and
- develop and implement ISO 14001 Environmental Management System to enhance the environmental performance of survey and mapping services.

#### Programme (3): Legal Advice

	2005–06 (Actual)	2006–07 (Original)	2006–07 (Revised)	<b>2007–08</b> (Estimate)
Financial provision (\$m)	42.9	50.8	45.2 (-11.0%)	<b>51.6</b> (+14.2%)
				(or +1.6% on 2006–07 Original)

#### Aim

13 The aim is to facilitate government land transactions by providing legal advice and conveyancing services to the departments and bureaux concerned, and to give consent to sales of units in uncompleted developments.

#### **Brief Description**

14 The Legal Advisory and Conveyancing Office (LACO) provides professional legal services within the Department in relation to Programme (1) for the issue, renewal and variation of government leases as well as the drafting and execution of conditions of sale (by auction or tender), grant and exchange. In compulsory acquisition cases, the LACO is responsible for approving the legal title of the former owners and preparing the compensation documents before compensation is released. The LACO is also responsible for checking the legal title of the former owners and preparing the surrender documents before their land is surrendered to the Government in exchange for a new grant of land for development. It also provides conveyancing services to The Financial Secretary Incorporated, the Secretary for Home Affairs Incorporated and other government departments and policy bureaux in their property transactions.

15 Under the Lands Department Consent Scheme, the LACO processes all applications for consent to sell units in uncompleted buildings prior to compliance with lease conditions. The Scheme's main objective is to ensure that developers have the financial and technical ability to complete the units to be sold to protect the interests of purchasers. As one of the terms imposed under the land grants for commercial and residential developments, Deeds of Mutual Covenant (DMCs) setting out the respective rights and obligations of all the owners of the buildings need to be approved by the LACO before consent is issued or sales of the units can begin.

**16** The key performance measures in respect of legal advice are:

#### Targets

	Target	2005 (Actual)	2006 (Actual)	2007 (Plan)
Consents	C			
Sale and Purchase Agreements—				
approved within 13 weeks (excluding time for approval				
of DMC) (%)	100	97	100	100
DMCs—approved within				
13 weeks (%)	100	70	100Ψ	100
Indicators				
		2005	2006	2007
		(Actual)	(Actual)	(Estimate)
Consents				
Sale and Purchase Agreements approved			_	
		11 26	7 15	8 20
sale of uncompleted residential units (no. of		10 102	10 024	12 000

	2005	2006	2007
	(Actual)	(Actual)	(Estimate)
DMCs approved —non-residential developments —residential developments	3 34	12Ψ 35Ψ	7 50

 $\Psi$  Although the number of DMCs approved had increased by 27% from 2005 to 2006, the LACO could still meet the target of giving approval within 13 weeks for all applications. This was mainly attributed to the implementation of a set of revised DMC guidelines and various improvement and internal monitoring measures to expedite the processing of DMCs in 2006.

#### Matters Requiring Special Attention in 2007-08

17 During 2007–08, the Department will continue to:

- expedite the approval of legal title of former owners and preparation of compensation documents in respect of private land resumed under various railway projects;
- contract out to private firms the processing of applications for approval of DMCs, title checking and related legal work for payment of compensation for land resumption;
- explore further ways to streamline the existing procedures in relation to Programme (1) so as to improve efficiency; and
- consider further measures relating to sale of uncompleted units under the Lands Department Consent Scheme and review the DMC guidelines.

Programme	2005–06	2006–07	2006–07	2007–08
	(Actual)	(Original)	(Revised)	(Estimate)
	(\$m)	(\$m)	(\$m)	(\$m)
<ol> <li>Land Administration</li> <li>Survey and Mapping</li> <li>Legal Advice</li> </ol>	963.2	1,178.4	1,099.0	1,197.5
	357.1	376.9	373.5	386.7
	42.9	50.8	45.2	51.6
	1,363.2	1,606.1	1,517.7 (-5.5%)	1,635.8 (+7.8%)

# ANALYSIS OF FINANCIAL PROVISION

(or +1.8% on 2006–07 Original)

### **Analysis of Financial and Staffing Provision**

#### **Programme** (1)

Provision for 2007–08 is \$98.5 million (9.0%) higher than the revised estimate for 2006–07. This is mainly due to salary increments for existing staff, full-year effect of vacancies filled in 2006–07, creation of 21 posts for strengthening support for land administration work as well as maintenance of man-made slopes on unallocated and unleased government land, and increased operating expenses primarily for repair and maintenance works for the buildings or units in buildings held by the Administration and supporting development of railway projects.

#### Programme (2)

Provision for 2007–08 is \$13.2 million (3.5%) higher than the revised estimate for 2006–07. This is mainly due to salary increments for existing staff, creation of two posts for strengthening support for survey and mapping services, increased operating expenses primarily for implementing the Data Alignment Measures project and increased requirement for minor plant and equipment.

#### Programme (3)

Provision for 2007–08 is 6.4 million (14.2%) higher than the revised estimate for 2006–07. This is mainly due to salary increments for existing staff and creation of four posts primarily for strengthening support for the land administration work in relation to Programme (1).



Changes in the size of the establishment (as at 31 March)



Year

Sub- head (Code)		Actual expenditure 2005–06	Approved estimate 2006–07	Revised estimate 2006–07	Estimate 2007–08
	\$'000	\$'000	\$'000	\$'000	\$'000
	<b>Operating Account</b>				
	Recurrent				
000 003	Operational expenses Recoverable salaries and allowances (General)29,663	1,359,947	1,592,982	1,512,580	1,626,729
001	Deduct reimbursements Cr.29,663	—	—	—	—
221 Clearance of government land - ex-gratia allowances	allowances	550	6,200	1,500	1,545
	Total, Recurrent	1,360,497	1,599,182	1,514,080	1,628,274
	Non-Recurrent				
700	General non-recurrent	1,943	5,095	2,318	3,133
	Total, Non-Recurrent	1,943	5,095	2,318	3,133
	Total, Operating Account	1,362,440	1,604,277	1,516,398	1,631,407
	Capital Account				
	Plant, Equipment and Works				
<ul> <li>600 Works</li> <li>661 Minor plant, vehicles and equipment (bloc vote)</li> </ul>	Works	232	900	231	1,200
	vote)	539	885	1,065	3,190
	Total, Plant, Equipment and Works	771	1,785	1,296	4,390
	Total, Capital Account	771	1,785	1,296	4,390
	Total Expenditure	1,363,211	1,606,062	1,517,694	1,635,797

#### **Details of Expenditure by Subhead**

The estimate of the amount required in 2007–08 for the salaries and expenses of the Lands Department is \$1,635,797,000. This represents an increase of \$118,103,000 over the revised estimate for 2006–07 and of \$272,586,000 over actual expenditure in 2005–06.

#### **Operating Account**

#### Recurrent

2 Provision of \$1,626,729,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Lands Department.

**3** The establishment as at 31 March 2007 will be 3 745 permanent posts. It is expected that there will be a net creation of 27 permanent posts in 2007–08. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2007–08, but the notional annual mid-point salary value of all such posts must not exceed \$1,059,679,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2005–06 (Actual) (\$'000)	2006–07 (Original) (\$'000)	2006–07 (Revised) (\$'000)	2007–08 (Estimate) (\$'000)
Personal Emoluments				
- Salaries	1,124,266	1,277,795	1,207,556	1,257,462
- Allowances	10,108	10,589	12,687	12,594
- Job-related allowances	1,814	2,156	1,901	1,953
Personnel Related Expenses				
- Mandatory Provident Fund				
contribution	1,046	1,425	540	540
- Civil Service Provident Fund				
contribution			_	30
Departmental Expenses				
- Hire of services and professional fees	15,982	22,870	27,743	41,402
- Contract maintenance	113,301	125,872	117,573	149,646
- General departmental expenses	93,430	152,260	144,565	163,087
Other Charges				
- Financial Secretary Incorporated -				
suspense account adjustment		15	15	15
	1,359,947	1,592,982	1,512,580	1,626,729

**5** Gross provision of \$29,663,000 under *Subhead 003 Recoverable salaries and allowances (General)* includes salaries and allowances for the urban renewal team to process land resumption to make land available for the urban renewal projects. The cost will be fully recovered from the Urban Renewal Authority.

6 Provision of \$1,545,000 under *Subhead 221 Clearance of government land - ex-gratia allowances* is for allowances payable to persons cleared from government land other than in the course of clearances required for public works projects.

#### Capital Account

#### Plant, Equipment and Works

**7** Provision of \$3,190,000 under *Subhead 661 Minor plant, vehicles and equipment (block vote)* represents an increase of \$2,125,000 (199.5%) over the revised estimate for 2006–07. This is mainly due to increased requirement for replacement of equipment.

# Commitments

Sub- head Item (Code) (Code)	Ambit	Approved commitment	Accumulated expenditure to 31.3.2006	Revised estimated expenditure for 2006–07	Balance
		\$'000	\$'000	\$'000	\$'000
Operating A	ccount				
700	General non-recurrent				
519	Contracting-out of SIMAR studies to identify the responsible parties for maintenance of registered man-made slopes	7,500	2,049 2,049	2,318	3,133
Capital Acco	ount				
600	Works				
256	Demolition of So Kon Po Cottage Area	9,040	7,609	231	1,200
		9,040	7,609	231	1,200
	Total	16,540	9,658	2,549	4,333