

## Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU (WORKS BRANCH)

**Controlling officer:** the Permanent Secretary for Development (Works) will account for expenditure under this Head.

**Estimate 2009–10** ..... **\$239.0m**

**Establishment ceiling 2009–10** (notional annual mid-point salary value) representing an estimated 169 non-directorate posts as at 31 March 2009 rising by seven posts to 176 posts as at 31 March 2010 ..... **\$90.4m**

In addition, there will be an estimated 20 directorate posts as at 31 March 2009 rising by three posts to 23 posts as at 31 March 2010.

**Commitment balance** ..... **\$100.8m**

### Controlling Officer's Report

#### Programmes

- |  |   |
|--|---|
| <b>Programme (1) Water Supply</b>                | This programme contributes to Policy Area 24: Water Supply (Secretary for Development).   |
| <b>Programme (2) Heritage Conservation</b>       | This programme contributes to Policy Area 22: Buildings, Lands, Planning and Heritage Conservation (Secretary for Development). |
| <b>Programme (3) Intra-Governmental Services</b> | This programme contributes to Policy Area 27: Intra-Governmental Services (Secretary for Development).                          |

#### Detail

##### Programme (1): Water Supply

	2007–08 (Actual)	2008–09 (Original)	2008–09 (Revised)	<b>2009–10 (Estimate)</b>
Financial provision (\$m)	10.6	10.6	11.2 (+5.7%)	<b>11.7</b> (+4.5%)
				(or +10.4% on 2008–09 Original)

#### Aim

2 The aim is to ensure the provision of a reliable, adequate and quality supply of water and to maintain an efficient water supply service.

#### Brief Description

3 The Works Branch's main responsibility under this programme is to formulate water supply policies and co-ordinate their implementation. In 2008, the Branch:

- sustained round-the-clock water supply to the territory throughout the year;
- ensured that the quality of water supplied to customers at connection points fully complied with the Guidelines for Drinking-water Quality of the World Health Organization;
- mapped out a long-term strategy on total water management for sustainable use of water resources; and
- signed a new agreement for the supply of Dongjiang water between 2009 and 2011.

#### Matters Requiring Special Attention in 2009–10

4 During 2009–10, the Branch will:

- continue to ensure a reliable and safe supply of potable water;
- oversee the maintenance and improvement of the water supply infrastructure, including the watermains replacement and rehabilitation programme; and
- implement the long-term strategy on total water management.

## Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU (WORKS BRANCH)

### Programme (2): Heritage Conservation

	2007–08 (Actual)	2008–09 (Original)	2008–09 (Revised)	<b>2009–10 (Estimate)</b>
Financial provision (\$m)	15.4#	33.6	26.2 (–22.0%)	<b>31.7</b> (+21.0%)
				(or –5.7% on 2008–09 Original)

# For comparison purpose, the figure includes relevant provisions for this programme placed under Head 53—Government Secretariat: Home Affairs Bureau and the former Head 145—Government Secretariat: Economic Development and Labour Bureau (Economic Development Branch) before 1 July 2007. The relevant provisions have been transferred to Head 159 due to the re-organisation of the Government Secretariat with effect from 1 July 2007.

#### *Aim*

5 The aim is to protect, conserve and revitalise as appropriate historical and heritage sites and buildings through relevant and sustainable approaches for the benefit and enjoyment of present and future generations.

#### *Brief Description*

6 The Works Branch’s main responsibility under this programme is to support the Secretary for Development in discharging her statutory role as the Antiquities Authority; and to formulate and implement heritage conservation measures with public participation. In 2008, the Branch:

- set up the Commissioner for Heritage’s Office to better co-ordinate heritage conservation matters and provide focal point of contact for local and overseas networking;
- launched Batch I of the “Revitalising Historic Buildings Through Partnership Scheme” which involved revitalisation of seven historic buildings through the operation of social enterprises by non-profit-making organisations;
- introduced the Heritage Impact Assessment mechanism for new capital works projects to ensure their impact on heritage sites be avoided or minimised and mitigation measures be devised if impact was unavoidable;
- explored different economic incentives to facilitate conservation of privately owned historic buildings and implemented a land exchange to preserve King Yin Lei which was declared a monument in the year;
- introduced the “Financial Assistance for Maintenance Scheme” to provide financial assistance on maintenance of private graded historic buildings to their owners;
- entered into partnership with Hong Kong Jockey Club to take forward the Central Police Station Compound revitalisation project;
- completed a review of the administrative grading system of historic buildings in full consultation with the Antiquities Advisory Board, and expedited the grading of 1 440 historic buildings;
- examined possible options of revitalising the Former Hollywood Road Police Married Quarters Site and consulted the community on its future uses through a public engagement exercise; and
- organised promotional activities to enhance public interest in and knowledge of heritage conservation.

7 The key performance measure in respect of heritage conservation is:

#### *Indicator*

	2007 (Actual)	2008 (Actual)	<b>2009 (Estimate)</b>
Cumulative total number of buildings included under the Revitalising Historic Buildings Through Partnership Scheme.....	—	7	<b>12</b>

#### *Matters Requiring Special Attention in 2009–10*

8 During 2009–10, the Branch will:

- take forward selected projects under Batch I and launch Batch II of the “Revitalising Historic Buildings Through Partnership Scheme” which will involve revitalisation of historic buildings through the operation of social enterprises by non-profit-making organisations;

## Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU (WORKS BRANCH)

- continue to implement the Heritage Impact Assessment mechanism to protect sites and buildings of historical or archaeological significance and to complete a review for the Heritage Impact Assessment mechanism to identify areas for improvement by early 2009;
- continue to oversee the implementation of the “Financial Assistance for Maintenance Scheme” to provide financial assistance on maintenance of private graded historic buildings to their owners;
- complete the grading of the 1 440 historic buildings and liaise with private owners of Grade I buildings to facilitate their preservation;
- take forward the Central Police Station Compound revitalisation project in partnership with the Hong Kong Jockey Club;
- take forward the conservation and revitalisation of the Former Hollywood Road Police Married Quarters Site for educational use and promotion of creative industries that will best reflect the historical significance of the site and complement the characteristics of the Hollywood Road area;
- explore various options to make the best use of historic buildings with commercial potentials such as Haw Par Mansion; and
- continue to organise promotional activities to enhance public interest in and knowledge of heritage conservation.

### Programme (3): Intra-Governmental Services

	2007–08 (Actual)	2008–09 (Original)	2008–09 (Revised)	<b>2009–10 (Estimate)</b>
Financial provision (\$m)	153.6§	176.9	169.6 (–4.1%)	<b>195.6</b> (+15.3%)
				(or +10.6% on 2008–09 Original)

§ For comparison purpose, the figure excludes relevant provisions for general administrative support services placed under Head 159 before 1 July 2007. The relevant provisions have been transferred to Head 158—Government Secretariat: Transport and Housing Bureau (Transport Branch) due to the re-organisation of the Government Secretariat with effect from 1 July 2007.

### *Aim*

9 The aim is to plan, manage and implement public sector infrastructure development and works programmes in a safe, timely and cost-effective manner whilst maintaining high quality standards.

### *Brief Description*

10 The Branch’s main responsibilities under this programme are to formulate works policies; to monitor implementation of public sector infrastructure development and works programmes; to roll out industry reform initiatives; and to provide legal services for these matters. In 2008, the Branch:

- monitored the delivery of major public works projects according to schedule and within budget;
- sustained momentum in raising the quality of the construction industry through collaboration with the Construction Industry Council and transferred the secretariat duties to the permanent secretariat of the Council;
- worked closely with the Construction Workers Registration Authority to facilitate the implementation of phase one prohibition under the Construction Workers Registration Ordinance and undertake the preparatory work for implementation of the remaining phase;
- worked closely with the Ministry of Housing and Urban-Rural Development of the Mainland on mutual recognition of professional qualifications, registration and practice of construction sector professionals, and market liberalisation measures;
- provided support to HKSAR Government’s involvement in the post-quake reconstruction work in Sichuan, including a leading role in liaising with the Sichuan authorities on two major construction projects, namely the reconstruction of Provincial Road 303 and master planning of Wolong Natural Reserve; and
- introduced improvement measures and organised promotional activities to enhance safety and environmental performance at construction sites.

## **Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU (WORKS BRANCH)**

---

### *Matters Requiring Special Attention in 2009–10*

**11** During 2009–10, the Branch will:

- continue to closely monitor the delivery of the Public Works Programme to secure early completion of projects and keep its underspending, if any, to below five per cent;
- enhance Works Branch's capability to take forward more speedily major development projects and undertake more minor works projects for job creation;
- proceed with the preparatory work for the Landslip Prevention and Mitigation Programme (LPMitP) to deal with landslide risks associated with natural hillside catchments, and continue to oversee the improvement, maintenance and landscaping of government slopes;
- continue to monitor the drainage upgrading works on Hong Kong Island, and in west Kowloon, northern and northwest New Territories to reduce flooding risk in these areas;
- continue to monitor the nullah decking and improvement projects to enhance local environment;
- continue to enhance the procurement policy including to promote the wider use of alternative procurement models in public works projects with a view to improving efficiency, cost effectiveness and productivity;
- work in conjunction with other bureaux to facilitate the implementation of post-quake reconstruction support work in Sichuan in accordance with the co-operation arrangement;
- continue to promote the construction and related professional services and to pursue better market access in the Mainland as well as wider mutual recognition of professional qualifications;
- continue to implement improvement measures and initiatives including promotional activities, training courses and regulating actions to uplift the safety and environmental performance at construction sites;
- continue to work closely with the Construction Workers Registration Authority to facilitate registration of construction workers and implementation of prohibitions under the Construction Workers Registration Ordinance;
- continue to raise the quality of the construction industry through collaboration with the Construction Industry Council;
- continue to co-ordinate inter-departmental efforts on greening, explore new opportunities to improve the cityscape, supervise the development and implementation of Greening Master Plans, enhance tree preservation and enlist community support in greening the environment; and
- continue to review the manpower situation in the construction industry in collaboration with the Construction Industry Council.

**Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU  
(WORKS BRANCH)**

---

**ANALYSIS OF FINANCIAL PROVISION**

<b>Programme</b>	2007-08 (Actual) (\$m)	2008-09 (Original) (\$m)	2008-09 (Revised) (\$m)	<b>2009-10 (Estimate) (\$m)</b>
(1) Water Supply .....	10.6	10.6	11.2	<b>11.7</b>
(2) Heritage Conservation.....	15.4	33.6	26.2	<b>31.7</b>
(3) Intra-Governmental Services .....	153.6	176.9	169.6	<b>195.6</b>
	<hr/> 179.6	<hr/> 221.1	<hr/> 207.0 (-6.4%)	<hr/> <b>239.0</b> <b>(+15.5%)</b>
				<b>(or +8.1% on 2008-09 Original)</b>

**Analysis of Financial and Staffing Provision**

**Programme (1)**

Provision for 2009-10 is \$0.5 million (4.5%) higher than the revised estimate for 2008-09. This is mainly due to the increased provision for the Graduate Training Scheme.

**Programme (2)**

Provision for 2009-10 is \$5.5 million (21.0%) higher than the revised estimate for 2008-09. This is mainly due to the increased provision for filling of vacancy and implementation of heritage conservation initiatives including the cash flow for the general non-recurrent item on "Revitalising Historic Buildings Through Partnership Scheme".

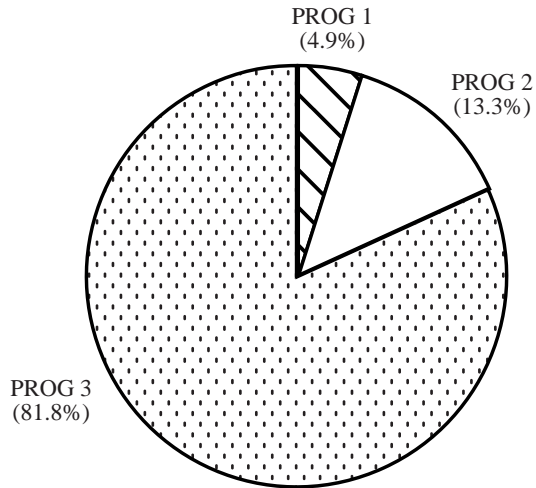
**Programme (3)**

Provision for 2009-10 is \$26.0 million (15.3%) higher than the revised estimate for 2008-09. This is mainly due to the increased provision for the Graduate Training Scheme, the net increase of five posts for co-ordinating and overseeing the implementation of major infrastructure projects and other operating expenses. In addition, five posts will be created in 2009-10 to facilitate the implementation of post-quake reconstruction support work in Sichuan.

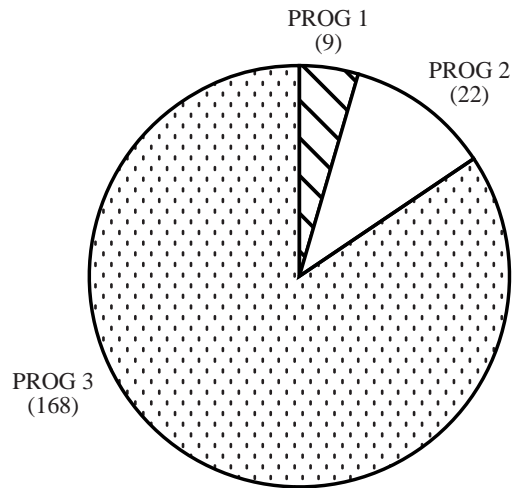
**Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU  
(WORKS BRANCH)**

---

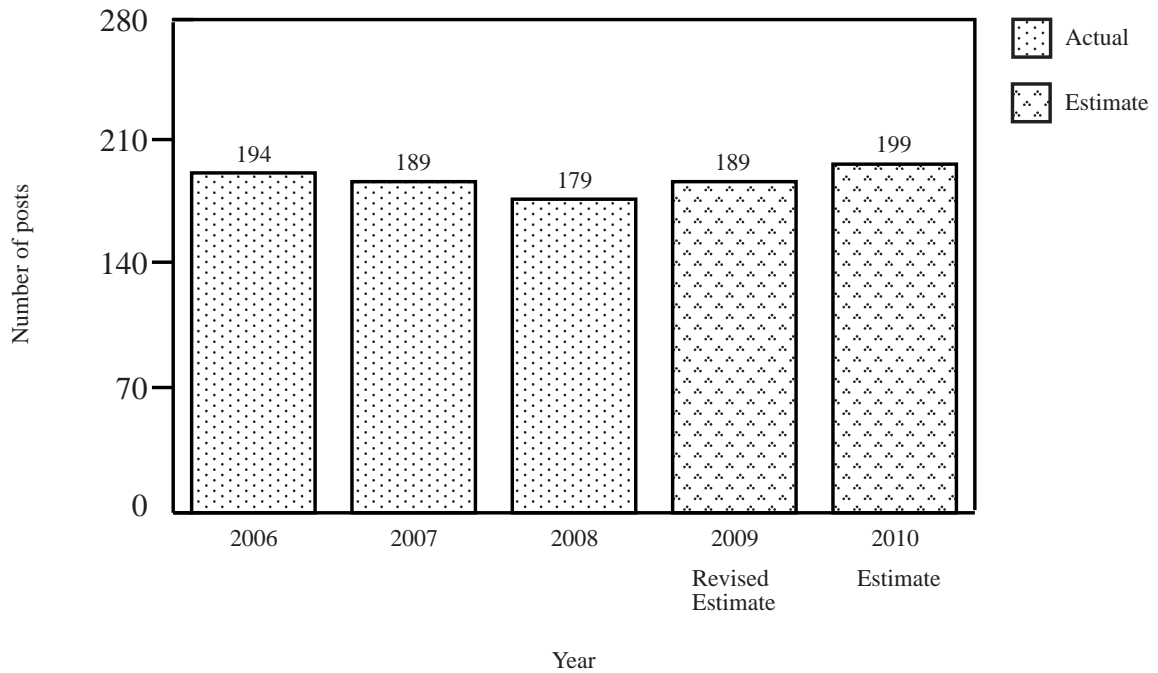
*Allocation of provision  
to programmes  
(2009-10)*



*Staff by programme  
(as at 31 March 2010)*



*Changes in the size of the establishment  
(as at 31 March)*



**Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU  
(WORKS BRANCH)**

Sub-head (Code)		Actual expenditure 2007-08	Approved estimate 2008-09	Revised estimate 2008-09	<b>Estimate 2009-10</b>
	\$'000	\$'000	\$'000	\$'000	<b>\$'000</b>
<b>Operating Account</b>					
Recurrent					
000	Operational expenses .....	180,692	217,795	203,718	<b>235,691</b>
003	Recoverable salaries and allowances (General)..... 4,204				
	<i>Deduct</i> reimbursements ..... <u>Cr.4,204</u>	—	—	—	—
	Total, Recurrent.....	<u>180,692</u>	<u>217,795</u>	<u>203,718</u>	<u><b>235,691</b></u>
Non-Recurrent					
700	General non-recurrent.....	1,184	3,322	3,322	<b>3,350</b>
	Total, Non-Recurrent.....	<u>1,184</u>	<u>3,322</u>	<u>3,322</u>	<u><b>3,350</b></u>
	Total, Operating Account .....	<u>181,876</u>	<u>221,117</u>	<u>207,040</u>	<u><b>239,041</b></u>
<hr/>					
	Total Expenditure .....	<u><u>181,876</u></u>	<u><u>221,117</u></u>	<u><u>207,040</u></u>	<u><u><b>239,041</b></u></u>

**Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU  
(WORKS BRANCH)**

**Details of Expenditure by Subhead**

The estimate of the amount required in 2009–10 for the salaries and expenses of the Works Branch is \$239,041,000. This represents an increase of \$32,001,000 over the revised estimate for 2008–09 and of \$57,165,000 over actual expenditure for 2007–08.

*Operating Account*

Recurrent

**2** Provision of \$235,691,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Works Branch. The increase of \$31,973,000 (15.7%) over the revised estimate for 2008–09 is mainly due to the increased provision for the net increase of five posts for co-ordinating and overseeing the implementation of major infrastructure projects, and for meeting the expenses on Graduate Training Scheme and heritage conservation initiatives, as well as additional requirement for general departmental expenses.

**3** The establishment as at 31 March 2009 will be 189 permanent posts. It is expected that there will be a net increase of seven permanent posts and three supernumerary posts in 2009–10. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2009–10, but the notional annual mid-point salary value of all such posts must not exceed \$90,414,000.

**4** An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2007–08 (Actual) (\$'000)	2008–09 (Original) (\$'000)	2008–09 (Revised) (\$'000)	<b>2009–10 (Estimate) (\$'000)</b>
Personal Emoluments				
- Salaries .....	107,707	119,280	117,500	<b>127,000</b>
- Allowances .....	1,467	1,539	1,707	<b>1,935</b>
- Job-related allowances .....	1	4	22	<b>24</b>
Personnel Related Expenses				
- Mandatory Provident Fund contribution .....	45	52	50	<b>60</b>
- Civil Service Provident Fund contribution .....	89	140	149	<b>154</b>
Departmental Expenses				
- Temporary staff .....	38,488	48,798	48,798	<b>61,091</b>
- General departmental expenses .....	31,099	45,982	33,492	<b>43,127</b>
Other Charges				
- Maintenance of government slopes by Housing Department .....	1,796	2,000	2,000	<b>2,300</b>
	<hr/> 180,692	<hr/> 217,795	<hr/> 203,718	<hr/> <b>235,691</b>

**5** Gross provision of \$4,204,000 under *Subhead 003 Recoverable salaries and allowances (General)* is for the salaries and allowances of civil servants involved in support of the Sichuan earthquake reconstruction projects funded under the Trust Fund in Support of Reconstruction in the Sichuan Earthquake Stricken Areas. The gross provision must not be exceeded without the prior approval of the Secretary for Financial Services and the Treasury. Expenditure under this subhead is to be reimbursed by the Trust Fund.



**Head 159 — GOVERNMENT SECRETARIAT: DEVELOPMENT BUREAU  
(WORKS BRANCH)**

---

**Commitments**

Sub-head (Code)	Item (Code)	Ambit	Approved commitment	Accumulated expenditure to 31.3.2008	Revised estimated expenditure for 2008-09	Balance
			\$'000	\$'000	\$'000	\$'000
<b><i>Operating Account</i></b>						
700		<i>General non-recurrent</i>				
	472	Start-up grant for the Construction Workers Registration Authority to engage services of the trade unions and associations for processing applications under the Construction Workers Registration Ordinance during the initial registration period..	4,200	503	322	3,375
	870	Revitalising Historic Buildings Through Partnership Scheme .....	100,000	—	2,597	97,403
		Total .....	104,200	503	2,919	100,778