Controlling officer: the Commissioner of Inland Revenue will account for expenditure under this Head.

Estimate 2011–12	\$1,290.3m
Establishment ceiling 2011–12 (notional annual mid-point salary value) representing an estimated 2 793 non-directorate posts as at 31 March 2011 reducing by one post to 2 792 posts as at 31 March 2012	\$818.9m
In addition, there will be an estimated 25 directorate posts as at 31 March 2011 rising by one post to 26 posts as at 31 March 2012.	

Controlling Officer's Report

Programmes

Programme (1) Assessing Functions Programme (2) Collection Programme (3) Investigation and Field Audit Programme (4) Taxpayer Services	Collecti		l Control (Sec	Area 25: Revenue retary for Financial
Detail				
Programme (1): Assessing Functions				
	2009–10 (Actual)	2010–11 (Original)	2010–11 (Revised)	2011–12 (Estimate)
Financial provision (\$m)	826.3	933.4	859.5 (-7.9%)	949.4 (+10.5%)
				(or +1.7% on 2010–11 Original)

Aim

2 The aim is to raise revenue through taxes, duties and fees in accordance with the relevant legislation in a cost-effective manner.

Brief Description

- **3** This programme involves:
- establishing the liabilities of taxpayers under profits tax, salaries tax, property tax and personal assessment;
- processing objections and appeals in relation to tax assessments raised under the Inland Revenue Ordinance (Cap. 112) which involve complicated issues of fact or law, or disputed assessments that cannot be settled by agreement;
- maintaining an accurate and efficient system for business registration;
- assessing stamp duty chargeable on assignments, agreements for sale and purchase, leases of immovable property and transfers of shares;
- examining estate duty affidavits/accounts, and issuing assessments for dutiable cases and certificates of exemption for exempt cases in respect of persons who passed away before 11 February 2006, following the enactment of the Revenue (Abolition of Estate Duty) Ordinance 2005;
- administering betting duty in respect of horse races, football matches and lotteries; and
- issuing and redeeming tax reserve certificates.

4 In 2010–11, the Department continued to enhance the quality and efficiency of its services through a wider use of information technology (IT), re-engineering of work processes and streamlining of procedures. Under eTAX at GovHK, taxpayers can file tax returns, obtain personal tax information, notify changes of personal particulars as well as lodge requests for revision of assessment electronically. They may also select to receive notices and documents related to tax return filing, assessment and tax payment in an electronic form. Starting from April 2010, small corporations and partnerships can file profits tax returns online. The one-stop joint service with the Companies Registry for company incorporation and business registration has been launched since early 2011. The Department's eTAX system was also enhanced during the year so that taxpayers can access eTAX services through a single sign-on under MyGovHK.

5 To assist taxpayers in understanding their rights and fulfilling their obligations under the Inland Revenue Ordinance, the Department continued to make use of its website and a 24-hour fax system to provide a series of electronic seminars and comprehensive information for employers, individuals and tax representatives. Information on a wide range of topics is also disseminated to the public through GovHK.

- **6** The key performance measures are:
 - Targets

	Target	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Plan)
Written enquiries	-			
replies to simple enquiries within				
seven working days (%)	95.0	99.9	95.0	95.0
replies to technical enquiries within				
²¹ working days (%)	98.0	99.9	99.0	99.0
Processing of returns				
assessments made within nine				
months				
profits tax				. . .
business (%)	80.0	88.5	85.0	85.0
individuals (%)	96.0	97.9	98.0	98.0
salaries tax (%)	96.0	97.9	98.0	98.0
property tax (%)	96.0	98.1	98.0 98.0	98.0 98.0
personal assessment (%) Tax returns for first-time taxpayers	96.0	97.9	98.0	98.0
profits tax				
tax returns issued for				
chargeable cases within				
three months (%)	98	100	98	98
salaries tax				
tax returns issued for taxable				
cases				
April to November—				
within three				
months (%)	98	100	99	99
December to March—				
within five	00	100	00	00
months (%)	98	100	99	99
Company deregistration				
processing of requests for issuance of Notice of No Objection by the				
Commissioner of Inland Revenue				
within 21 working days (%)	98.0	99.9	98.0	98.0
Tax reserve certificates	2010		2010	2000
purchase/redemption transactions				
completed				
January to June—within				
12 working days (%)	99	100	99	99
July to December—within	0.0	100		0.0
nine working days (%)	99	100	99	99
Notices of objection				
replies made				
May to August—within 12 working days (%)	98.0	99.9	99.0	99.0
September to April—within	90.0	<i></i>	99.0	JJ. 0
18 working days (%)	98.0	99.9	99.0	99.0
notices of settlement/notifications	20.0	,,,,	<i>))</i> .0	<i>,,,,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
of decision issued within				
four months (%)	98.0	99.9	99.0	99.0
Tax holdover claims				
replies made within 12 working				
days (%)	98.0	99.9	99.0	99.0

Head 76 — INLAND REVENUE DEPARTMENT

	Target	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Plan)
Stamping of documents				
stamping of assignments, sale and				
purchase agreements and lease agreements through GovHK				
issued instantly through				
GovHK after receipt of				
stamp duty payment by				
online mode (%)	98	100	99	99
issued within two working				
days through GovHK after				
receipt of stamp duty				
payment by off-line				
mode (%)	98	100	99	99
processing of requests for stamping				
of assignments and sale and purchase agreements (including				
applications to defer payment of				
stamp duty) within five working				
days (%)	98.0	99.9	99.0	99.0
contract notes/lease agreements	2010	,,,,,	,,,,,,	
stamped on the day				
submitted (%)	98.0	99.7	99.0	99.0
claims for exemption in respect of				
intra-group transfers processed				
within three months (%)	85.0	99.2	90.0	90.0
Business registration				
new business registration certificates applications over the				
counter issued within				
30 minutes (%)¶	99	100	99	99
applications by post or through		100	,,,	,,,
GovHK issued within two				
working days (%)	99	100	99	99
certified extracts of information				
issued within the next working				
day (%)	99	100	99	99
change of business registration				
particulars notifications over the				
counter updated within				
30 minutes (%)¶	97	100	99	99
notifications by post or	21	100	,,	
through GovHK				
updated within five				
working days (%)	99	100	99	99

¶ Not applicable to the applications and notifications submitted to the Receipt and Despatch Centre located in the Companies Registry.

Indicators

		2010-11	
	2009-10	(Revised	2011-12
	(Actual)	Estimate)	(Estimate)
Profits tax			
assessments made	427 500	420 000	425 000
assessments per post	795	779	773
provision per assessment (\$)	530.8	537.9	564.0
Salaries tax			
assessments made	2 400 000	2 340 000	2 340 000
assessments per post	2 534	2 466	2 497
provision per assessment (\$)	140.4	143.4	150.6
Property tax			
assessments made	540 000	536 000	536 000
assessments per post	2 951	2 851	2 882
provision per assessment (\$)	123.9	124.4	130.6

Head 76—INLAND REVENUE DEPARTMENT

	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Estimate)
Personal assessment			
assessments made	405 000α	330 000	320 000
assessments per post	3 045	2 538	2 462
provision per assessment (\$)	117.3	143.3	153.4
Objections and appeals			
objections and appeals processed	813	810	810
objections and appeals per post	33	32	32
provision per objection or appeal (\$)	23,493	25,062	25,926
Business registration			
business registration certificates (new and renewal)			
certificates issued	999 000	1 070 000‡	1 090 000‡
certificates per post	7 744	8 359	8 720
provision per certificate (\$)	46.9	45.4	47.3
extracts of information			
extracts issued	317 000	321 000	321 000
extracts per post	10 567	10 700	11 069
provision per extract (\$)	29.0	30.8	32.7
Stamp duty			
documents stamped	1 648 000	$1\ 800\ 000\Psi$	1 800 000
stamped documents per post	16 646	18 182	16 667
provision per stamped document (\$)	22.8	21.3	24.9
Estate duty			
cases finalised	1 720	1 440	1 440
cases per post	573	480	480
provision per case (\$)	872	1,111	1,181
Betting duty			
returns processed	256	264	255
returns per post	128	132	128
provision per return (\$)	2,344	2,652	2,745
Tax reserve certificates			
purchase/redemption transactions	170 000	170 000	170 000
transactions per post	17 000	17 000	17 000
provision per transaction (\$)	17.1	21.2	22.4
-			

 α The one-off tax reduction applicable to the 2008–09 tax under personal assessment as well as the increase in the number of profits tax and property tax assessments have the effect of increasing the number of personal assessments.

[‡] The increase in the number of business registration applications and renewals is due to the waiver of business registration fee for the period from 1 August 2010 to 31 July 2011.

 Ψ The increase in the number of documents stamped is due to the rising trend of property and stock transactions.

Matters Requiring Special Attention in 2011–12

7 During 2011–12, the maintenance of yield from taxes and the development of IT opportunities will continue to be matters of high priority. The Department will:

- continue to step up efforts to promote taxpayers' voluntary compliance through publicity programmes and enhanced services; and
- promote the use of electronic services and expand the scope of eTAX services to implement electronic filing of employer's returns.

Programme (2): Collection

	2009–10	2010–11	2010–11	2011–12
	(Actual)	(Original)	(Revised)	(Estimate)
Financial provision (\$m)	129.5	136.1	129.6 (-4.8%)	136.7 (+5.5%)

(or +0.4% on 2010–11 Original)

Aim

8 The aim is to collect taxes due under the relevant ordinances in a cost-effective manner.

Brief Description

9 This programme involves processing tax payments and refunds, and taking recovery action in relation to tax in default.

10 During 2010–11, the Department continued to promote the use of electronic services for tax payment.

11 The key performance measures are:

Targets

	Target	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Plan)
Tax payment				
receipts issued for tax payments made by electronic means July to November—within				
four working days (%)	99	100	99	99
December to June—within				
six working days (%)	99	100	99	99
<i>Refund of tax</i>				
arising from overpayment of tax in excess of the amount demanded				
within 18 working days (%)§ arising from revision of assessment	98.0	99.9	98.0	98.0
within 12 working days (%)	98	100	99	99

§ The Department has shortened the target period from 21 working days to 18 working days since April 2010.

Indicators

	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Estimate)
Collection of tax			
payments processed	2 495 000	2 620 000	2 620 000
payments per post	47 075	51 373	52 400
provision per payment (\$)	9.7	9.0	9.5
Refund of tax			
refunds made	511 000λ	480 000λ	420 000
refunds per post	22 217	20 000	17 500
provision per refund (\$)	14.9	17.1	20.0
Recovery of tax			
completed recovery cases	206 000	195 000	195 000
completed recovery cases per post	689	654	654
provision per completed recovery case (\$)	451.9	478.5	502.6

 λ The higher number of refund cases was due to the one-off tax reduction.

Matters Requiring Special Attention in 2011–12

12 During 2011–12, the Department will continue to promote the use of electronic payment services.

Programme (3): Investigation and Field Audit

	2009–10	2010–11	2010–11	2011–12
	(Actual)	(Original)	(Revised)	(Estimate)
Financial provision (\$m)	174.8	182.5	173.9 (-4.7%)	182.1 (+4.7%)

(or -0.2% on 2010-11 Original)

Aim

13 The aim is to counter tax evasion, minimise opportunities for tax avoidance and promote voluntary compliance by taxpayers.

Brief Description

14 This programme involves:

- tax investigation, imposition of penalties and institution of prosecution proceedings to create a deterrent to tax evasion;
- field audit, including site visits and examination of accounting records of taxpayers, and promotion of voluntary compliance with taxation requirements; and
- audit on tax avoidance cases and rejection of unacceptable avoidance schemes so as to uphold the tax base of Hong Kong.

15 In 2010–11, the Department continued its determined effort to combat tax evasion and counter tax avoidance schemes. The computer-assisted risk-based case selection programme was used to facilitate the identification of high-risk cases for audit and investigation.

16 The key performance measures are:

Target

	Target	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Plan)
Tax audit and investigation				
field audit and tax investigation				
cases processed within				
two years (%)	80.0	92.5	85.0	85.0
Indicators				
Interest of S				
			2010-11	
		2009–10	(Revised	2011-12
		(Actual)	Estimate)	(Estimate)
Field audit and tax investigation				
cases completed		1 803	1 800	1 800
back tax and penalty assessed (\$m)		2,590.4	3,800.0	4,600.0
cases per post		6.6	6.7	6.7
provision per case (\$)		96,339	95,944	100,500
back tax and penalty per case (\$m)		1.4	2.1	2.6
back tax and penalty per post (\$m)		9.5	14.1	17.2
back tax and penalty per dollar of provision (14.9	22.0	25.4
Property tax compliance check				
cases completed		79 000	91 000¢	102 000 φ
back tax assessed (\$m)		43.8	46.5	53.0
cases per post		19 750	18 200	20 400
provision per case (\$)		13.9	13.2	11.8
=				

the increase in the number of property tax compliance check cases is due to the anticipated increase in the
 number of tenancy agreements.

554

11.0

39.8

511

9.3

38.8

520

10.6

44.2

Matters Requiring Special Attention in 2011–12

back tax per case (\$)

back tax per post (\$m)

back tax per dollar of provision (\$).....

17 During 2011–12, the Department will continue to exert determined effort to combat tax evasion and counter tax avoidance schemes.

Programme (4): Taxpayer Services

	2009–10 (Actual)	2010–11 (Original)	2010–11 (Revised)	2011–12 (Estimate)
Financial provision (\$m)	21.0	21.9	21.1 (-3.7%)	22.1 (+4.7%)
				(or +0.9% on

2010-11 Original)

Aim

18 The aim is to provide a high level and quality service to the public through the provision of timely and accurate tax information, thereby promoting voluntary tax compliance.

Brief Description

19 This programme involves the provision of telephone and over-the-counter enquiry services as well as personalised electronic services through the Internet, and the investigation of complaints made by members of the public.

20 In May 2010, the Department extended telephone enquiry services to the taxpaying public on completion of tax returns to 7:00 p.m. from Monday to Friday and from 9:00 a.m. to 1:00 p.m. on Saturday. During the peak return-filing season, namely from 4 May to 2 July 2010, the Department also redeployed manpower resources to strengthen the daytime telephone enquiry service.

21 The key performance measures are:

Targets

	Target	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Plan)
Enquiry service centre				
waiting time for over-the-counter enquiry service not to exceed				
ten minutes				
during peak hours (%)	95.0	98.8	98.0	98.0
outside peak hours (%)	99.0	99.9	99.0	99.0
connected telephone calls answered				
within three minutes	00	05	05	05
July to April (%)	90 80.0	95 92.4	95 90.6	95 90.0
May to June (%)	80.0	92.4	90.0	90.0
interim reply within seven working				
days (%)	99	100	99	99
substantial reply within 15 working				
days (%)	99	100	99	99
eTAX Account				
access code notices issued for				
applications through GovHK within two working days (%)	98A	100	98	98
electronic receipts issued for tax	7011	100	70	70
payments made by electronic				
means within two working				
days (%)	99.0	99.9	99.0	99.0

 Λ Improvement over the previous target of 95 per cent since April 2010.

Indicators

	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Estimate)
Over-the-counter enquiry service enquiries enquiries processed per post	425 000 14 655	400 000Ω 14 286Ω	400 000 14 286
<i>Telephone enquiry service</i> enquiries enquiries processed per post	1 322 000 37 771	1 200 000Ω 32 432Ω	1 200 000 32 432

	2009–10 (Actual)	2010–11 (Revised Estimate)	2011–12 (Estimate)
Complaints			
complaints processed	323	330	330
complaints processed per post	81	110	110

 Ω As a result of enhanced taxpayer education and improved accessibility of tax information through other channels, there is a reduction in the number of counter enquiries and telephone enquiries answered by the Interactive Voice Response System.

Matters Requiring Special Attention in 2011–12

22 During 2011–12, the Department will continue to deliver quality customer service and promote the use of electronic services through which taxpayers can file tax returns, obtain their personal tax information and documents, notify changes of personal particulars and lodge requests for holdover of tax and revision of assessment.

ANALYSIS OF FINANCIAL PROVISION

Programme	2009–10	2010–11	2010–11	2011–12
	(Actual)	(Original)	(Revised)	(Estimate)
	(\$m)	(\$m)	(\$m)	(\$m)
 Assessing Functions Collection Investigation and Field Audit	826.3	933.4	859.5	949.4
	129.5	136.1	129.6	136.7
	174.8	182.5	173.9	182.1
	21.0	21.9	21.1	22.1
	1,151.6	1,273.9	1,184.1 (-7.0%)	1,290.3 (+9.0%)

(or +1.3% on 2010–11 Original)

Analysis of Financial and Staffing Provision

Programme (1)

Provision for 2011–12 is \$89.9 million (10.5%) higher than the revised estimate for 2010–11. This is mainly due to the provision for possible increase in expenditure on interest on tax reserve certificates, filling of vacancies, salary increments for staff and increase in operating expenses.

Programme (2)

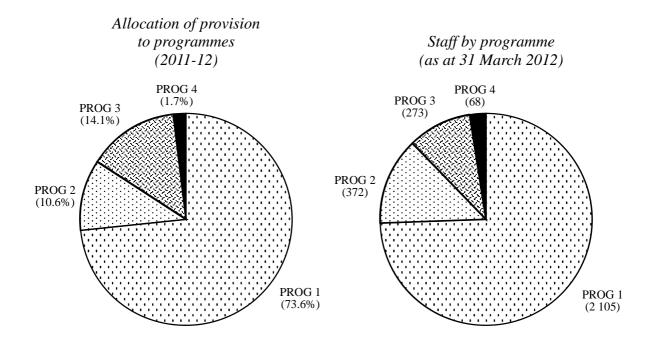
Provision for 2011–12 is \$7.1 million (5.5%) higher than the revised estimate for 2010–11. This is mainly due to the provision for possible increase in special legal expenses, filling of vacancies, salary increments for staff and increase in operating expenses.

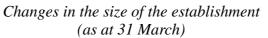
Programme (3)

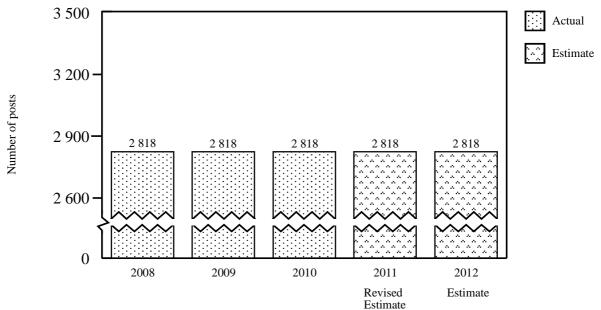
Provision for 2011–12 is \$8.2 million (4.7%) higher than the revised estimate for 2010–11. This is mainly due to the filling of vacancies, salary increments for staff and increase in operating expenses.

Programme (4)

Provision for 2011–12 is \$1.0 million (4.7%) higher than the revised estimate for 2010–11. This is mainly due to the filling of vacancies, salary increments for staff and increase in operating expenses.







Year

Sub- head (Code)	Operating Account	Actual expenditure 2009–10 \$'000	Approved estimate 2010–11 \$'000	Revised estimate 2010–11 *'000	Estimate 2011–12 \$'000
	Recurrent				
000 189 209	Operational expenses Interest on tax reserve certificates Special legal expenses	1,116,592 30,308 4,672	1,165,990 102,000 5,903	1,118,56561,0004,500	1,180,836 104,000 5,503
	Total, Recurrent	1,151,572	1,273,893	1,184,065	1,290,339
	Total, Operating Account	1,151,572	1,273,893	1,184,065	1,290,339
	Total Expenditure	1,151,572	1,273,893	1,184,065	1,290,339

Details of Expenditure by Subhead

The estimate of the amount required in 2011–12 for the salaries and expenses of the Inland Revenue Department is \$1,290,339,000. This represents an increase of \$106,274,000 over the revised estimate for 2010–11 and of \$138,767,000 over actual expenditure in 2009–10.

Operating Account

Recurrent

2 Provision of \$1,180,836,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Inland Revenue Department.

3 The establishment as at 31 March 2011 will be 2 818 permanent posts. It is expected that one supernumerary post will be created in 2011–12, to be offset by the deletion of one permanent post. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2011–12, but the notional annual mid-point salary value of all such posts must not exceed \$818,942,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2009–10 (Actual) (\$'000)	2010–11 (Original) (\$'000)	2010–11 (Revised) (\$'000)	2011–12 (Estimate) (\$'000)
Personal Emoluments				
- Salaries	979,539	990,909	970,585	985,855
- Allowances	6,254	8,752	9,823	13,366
- Job-related allowances	41	45	1	45
Personnel Related Expenses				
 Mandatory Provident Fund 				
contribution	2,173	2,094	2,126	929
 Civil Service Provident Fund 				
contribution	1,784	1,889	3,199	7,674
Departmental Expenses				
- General departmental expenses	126,801	162,301	132,831	172,967
	1 116 502	1 165 000	1 110 565	1 100 026
	1,116,592	1,165,990	1,118,565	1,180,836

5 Provision of \$104,000,000 under *Subhead 189 Interest on tax reserve certificates* is for the payment of interest on tax reserve certificates (TRCs) by the Commissioner of Inland Revenue under the Tax Reserve Certificates Ordinance (Cap. 289). The increase of \$43,000,000 (70.5%) over the revised estimate for 2010–11 is mainly due to the provision for possible increase in the amount of interest payable in respect of conditional standover order TRCs, having regard to the value of this particular type of TRCs in hand and the possibility of the finalisation of a number of tax objection/appeal cases entailing redemption of these TRCs with payment of substantial amount of interest in 2011–12.

6 Provision of \$5,503,000 under *Subhead 209 Special legal expenses* is for expenditure on court fees in connection with the registration of writs for tax recovery. The increase of \$1,003,000 (22.3%) over the revised estimate for 2010–11 is mainly due to the provision of possible increase in the number of writs registered and miscellaneous legal expenses that may be incurred in the winding up cases.