| Controlling officer: the Official Receiver will account for expenditure under this Head. | |
|--|----------|
| Estimate 2012–13 | \$148.2m |
| Establishment ceiling 2012–13 (notional annual mid-point salary value) representing an estimated 217 non-directorate posts as at 31 March 2012 rising by eight posts to 225 posts as at 31 March 2013 | \$85.4m |
| In addition, there will be an estimated eight directorate posts as at 31 March 2012 and as at 31 March 2013. | |
| Commitment balance | \$1.0m |

Controlling Officer's Report

Programme

Official Receiver's Office

This programme contributes to Policy Area 1: Financial Services (Secretary for Financial Services and the Treasury).

Detail

| | 2010–11 | 2011–12 | 2011–12 | 2012–13 |
|---------------------------|----------|------------|------------------|-----------------------|
| | (Actual) | (Original) | (Revised) | (Estimate) |
| Financial provision (\$m) | 119.3 | 136.3 | 129.7 (-4.8%) | 148.2 (+14.3%) |

(or +8.7% on 2011–12 Original)

Aim

2 The aim is to administer the Companies Ordinance (Cap. 32) relating to the compulsory winding-up of companies and the Bankruptcy Ordinance (Cap. 6) relating to the estates of bankrupts.

Brief Description

- **3** The Official Receiver's Office (ORO) is responsible for the effective administration of insolvency matters pertaining to compulsory liquidation of companies and individual bankruptcies. This work involves:
 - the delivery of an effective in-house management insolvency service when appointed by the court and creditors as liquidator or trustee, and the management of the schemes for contracting out insolvency cases to the private sector;
 - the effective realisation of assets of insolvent companies and bankrupts at the earliest opportunity, adjudication of creditors' claims, and declaration of dividends to preferential and ordinary creditors as soon as possible; and
 - investigation into the conduct of bankrupts, directors and officers of insolvent companies and the causes of business failures, prosecution of insolvency offenders and implementation of the statutory provisions relating to the disqualification of company directors of insolvent companies.
 - 4 The key performance measures in respect of the administration of insolvency cases are:

Targets

| | Target processing time | 2010 (Actual) | 2011 (Actual) | 2012 (Plan) |
|---|------------------------|------------------|------------------|----------------|
| general enquiries in person at public reception counter (%)applications for bankruptcy searches and winding-up searches | 10 minutes | 100 | 100 | 100 |
| in person (%) | 2.5 hours | 100 | 100 | 100 |
| by mail (%) | | 100 | 100 | 100 |
| using computer terminal (%) | | 100 | 100 | 100 |
| batch search (%) | 2 hours | 100 | 100 | 100 |
| applications for Certificate of | | | | |
| Non-bankruptcy (%) | 2 working days | 100 | 100 | 100 |

| | Target processing time | 2010 (Actual) | 2011 (Actual) | 2012 (Plan) |
|--|----------------------------------|------------------|------------------|----------------|
| lodging Proofs of Debt | | | | |
| in person (%) | 10 minutes | 100 | 100 | 100 |
| obtaining assistance of officers to | 10 11111000 | 100 | 100 | 200 |
| complete a Proof of Debt (%) | 30 minutes | 100 | 100 | 100 |
| request for copies of Statement of | | | | |
| Affairs (%) | 3 working days | 100 | 100 | 100 |
| distribution of dividends | | | | |
| completing procedures when the | Δ .1 | 100 | 100 | 100 |
| distribution is possible (%) | 9 months | 100 | 100 | 100 |
| sending dividend cheques by mail (%) | 5 working days | 100 | 100 | 100 |
| holding meetings of creditors in | 5 working days | 100 | 100 | 100 |
| non-summary cases | | | | |
| winding-up cases | | | | |
| making decision to hold | | | | |
| meetings (%) | 8 weeks | 94 | 80 | 90 |
| holding meetings (%) | 12 weeks | 94 | 80 | 90 |
| bankruptcy cases | | | | |
| making decision to hold | | | | |
| meetings (%) | 12 weeks | 96 | 98 | 98 |
| holding meetings (%) | 16 weeks | 97 | 98 | 100 |
| issue of receipt for payment of book debts | 15 | 100 | ш | ш |
| in person (%)by mail (%) | | 100 100 | # | # |
| processing written fund withdrawal | 5 working days | 100 | # | # |
| requests from outside liquidators by the | | | | |
| due dates, provided the specified | | | | |
| notification periods are followed | | | | |
| Pool Investment Scheme | | | | |
| amount below \$10m (%) | 3 working days | 98 | 100 | 100 |
| amount between | | | | |
| \$10m - \$15m (%) | 5 working days | 100 | 100 | 100 |
| amount between | | 400 | 4.0.0 | 400 |
| \$15m - \$20m (%) | | 100 | 100 | 100 |
| f.,, d.;,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | days | 100 | 100 | 100 |
| funds invested separately (%) | | 100 | 100 | 100 |
| | before maturity of fixed deposit | | | |
| processing invoices including liquidators' | of fixed deposit | | | |
| bills and arranging payments (%) | 30 calendar | 99 | 99 | 99 |
| cine and arranging payments (70) | days | ,, | ,, | |
| putting summary cases with insufficient | , | | | |
| assets for distribution on release | | | | |
| programme (%) | 12 months | 98 | 99 | 97 |
| | | | | |

[#] Given the very limited number of cases with book debts, this item ceased to be a key performance target and was deleted from ORO's performance pledge from 2011 onwards.

Indicators

| | 2010 (Actual) | 2011 (Actual) | 2012 (Estimate) |
|---|------------------|------------------|--------------------|
| new cases | 9 601 | 8 314 | 8 402 |
| insolvency cases completed (i.e. release orders made by the | | | |
| Court), stayed or rescinded | 4 047 | 5 433 | 6 240 |
| cases put on release programme | 2 723 | 2 486 | 2 486 |
| cases on release programme at year end | 9 041 | 10 213 | 11 264 |
| cases put on small case programme | 11 317 | 4 493 | 4 493 |
| cases on small case programme at year end | 75 495 | 75 402 | 75 090 |
| average active case load per Insolvency Officer at year end | 363 | 394 | 414 |
| cases put on adjudication programme | 1 447 | 1 295 | 1 141 |
| proofs of claim adjudicated | 10 076 | 5 456 | 5 116 |
| cases with dividends declared | 1 782 | 1 219 | 1 143 |
| amount of dividends declared (\$m) | 99.8 | 124.8 | 117.0 |
| summonses issued | 690 | 744 | 640 |
| meetings of creditors held | 1 007 | 902 | 911 |

| | 2010 | 2011 | 2012 |
|--|----------|----------|------------|
| | (Actual) | (Actual) | (Estimate) |
| writs issued and other proceedingsnon-remunerative cases (i.e. cases with assets of not more | 21 | 14 | 19 |
| than \$50,000) | 9 419 | 8 133 | 8 234 |
| | 98 | 98 | 98 |

Matters Requiring Special Attention in 2012-13

- 5 During 2012–13, the ORO will:
- provide support for the Financial Services and the Treasury Bureau in launching an exercise to modernise the corporate insolvency provisions in the Companies Ordinance, and continuing to take forward the proposal to introduce a statutory corporate rescue procedure to help companies in financial difficulty turn around;
- continue to implement the scheme to contract out summary liquidation cases (each with estimated realisable assets of not more than \$200,000) to practitioners in the private sector;
- continue to monitor the Administrative Panel Scheme for contracting out non-summary liquidation cases (each with estimated realisable assets of more than \$200,000) to practitioners in the private sector;
- continue to implement the scheme for outsourcing preliminary examination of bankrupts to practitioners in the private sector;
- continue to implement the scheme to outsource a certain number of debtor-petition summary bankruptcy cases (each with estimated realisable assets of not more than \$200,000) to practitioners in the private sector;
- continue to encourage greater use of individual voluntary arrangements by debtors as an alternative to bankruptcy;
- continue to closely review existing targets of performance pledges and determine any new areas for improvement in consultation with the ORO's Service Advisory Committee;
- continue to review the operational procedures in the ORO with a view to improving efficiency and productivity;
- continue to explore the long-term information technology strategy.

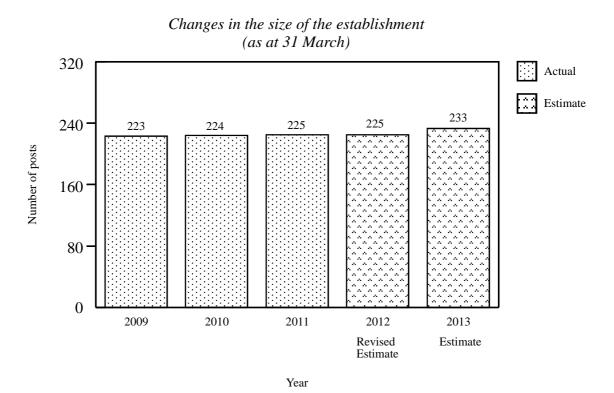
ANALYSIS OF FINANCIAL PROVISION

| Programme | 2010–11 | 2011–12 | 2011–12 | 2012–13 |
|----------------------------|----------|------------|------------------|-------------------|
| | (Actual) | (Original) | (Revised) | (Estimate) |
| | (\$m) | (\$m) | (\$m) | (\$m) |
| Official Receiver's Office | 119.3 | 136.3 | 129.7 (-4.8%) | 148.2 (+14.3%) |

(or +8.7% on 2011–12 Original)

Analysis of Financial and Staffing Provision

Provision for 2012–13 is \$18.5 million (14.3%) higher than the revised estimate for 2011–12. This is mainly due to the increased provision for hire of services and professional fees, creation of eight posts, filling of vacancies, salary increments for staff and increased operating expenses.



| Sub- head (Code) | | Actual expenditure 2010–11 | Approved estimate 2011–12 | Revised estimate 2011–12 | Estimate 2012–13 |
|------------------------|--------------------------|----------------------------|---------------------------|--------------------------|------------------|
| | Operating Account | \$'000 | \$'000 | \$'000 | \$'000 |
| | Recurrent | | | | |
| 000 | Operational expenses | 119,220 | 136,171 | 129,588 | 148,081 |
| | Total, Recurrent | 119,220 | 136,171 | 129,588 | 148,081 |
| | Non-Recurrent | | | | |
| 700 | General non-recurrent | 112 | 160 | 100 | 100 |
| | Total, Non-Recurrent | 112 | 160 | 100 | 100 |
| | Total, Operating Account | 119,332 | 136,331 | 129,688 | 148,181 |
| | | | | | |
| | Total Expenditure | 119,332 | 136,331 | 129,688 | 148,181 |

Details of Expenditure by Subhead

The estimate of the amount required in 2012–13 for the salaries and expenses of the Official Receiver's Office (ORO) is \$148,181,000. This represents an increase of \$18,493,000 over the revised estimate for 2011–12 and of \$28,849,000 over actual expenditure in 2010–11.

Operating Account

Recurrent

- **2** Provision of \$148,081,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the ORO. The increase of \$18,493,000 (14.3%) over the revised estimate for 2011–12 is mainly due to the increased provision for hire of services and professional fees, filling of vacancies, salary increments for staff and increased operating expenses.
- **3** The establishment as at 31 March 2012 will be 225 permanent posts. It is expected that there will be an increase of eight posts in 2012–13. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2012–13, but the notional annual mid-point salary value of all such posts must not exceed \$85,365,000.
 - 4 An analysis of the financial provision under Subhead 000 Operational expenses is as follows:

| | 2010–11 (Actual) (\$'000) | 2011–12 (Original) (\$'000) | 2011–12 (Revised) (\$'000) | 2012–13 (Estimate) (\$'000) |
|--|---------------------------------|-----------------------------------|----------------------------------|-----------------------------------|
| Personal Emoluments | | | | |
| - Salaries | 93,400 | 99,952 | 98,814 | 107,913 |
| - Allowances | 570 | 964 | 1,182 | 1,248 |
| - Job-related allowances | _ | 2 | 2 | 2 |
| Personnel Related Expenses | | | | |
| - Mandatory Provident Fund | | | | |
| contribution | 239 | 265 | 265 | 320 |
| - Civil Service Provident Fund | | | | |
| contribution | 208 | 540 | 540 | 1,350 |
| Departmental Expenses | | | | |
| - Hire of services and professional fees | 4,642 | 12,412 | 5,479 | 12,200 |
| - General departmental expenses | 20,161 | 22,036 | 23,306 | 25,048 |
| | 119,220 | 136,171 | 129,588 | 148,081 |
| | | | | |

Commitments

| Sub- head (Code) | Item (Code) | Ambit | Approved commitment | Accumulated expenditure to 31.3.2011 | Revised estimated expenditure for 2011–12 | Balance |
|------------------------|----------------|---|---------------------|--------------------------------------|--|---------|
| | | | \$'000 | \$'000 | \$'000 | \$'000 |
| Opera | ating A | ccount | | | | |
| 700 | | General non-recurrent | | | | |
| | 003 | Pilot scheme to contract out cases of winding-up of companies | 10,000 | 8,868 | 100 | 1,032 |
| | | Total | 10,000 | 8,868 | 100 | 1,032 |
| | | | | | | |