Controlling officer: the Commissioner of Inland Revenue will account for expenditure under this Head.

Estimate 2004–05	\$1,236.3m
<b>Establishment ceiling 2004–05</b> (notional annual mid-point salary value) representing an estimated 3 054 non-directorate posts as at 31 March 2004 reducing by 162 posts to 2 892 posts as at 31 March 2005	\$779.8m
In addition there will be an estimated 25 directorate posts as at 31 March 2004 reducing by one post to 24 posts as at 31 March 2005.	

## **Controlling Officer's Report**

# Programmes

Programme (1) Assessing Functions Programme (2) Collection Programme (3) Investigation and Field Audit Programme (4) Taxpayer Services	Collecti		al Control (Sec	Area 25: Revenue retary for Financial
Detail				
Programme (1): Assessing Functions				
	2002–03 (Actual)	2003–04 (Original)	2003–04 (Revised)	2004–05 (Estimate)
Financial provision (\$m)	915.6	964.1	931.2 (-3.4%)	<b>906.3</b> (-2.7%)
				(or -6.0% on 2003–04 Original)

# Aim

2 The aim is to raise revenue through taxes, duties and fees in accordance with the relevant legislation in a cost-effective manner.

## **Brief Description**

- **3** This programme involves:
- establishing the liabilities of taxpayers under profits tax, salaries tax, property tax and personal assessment;
- processing objections and appeals in relation to tax assessments raised under the Inland Revenue Ordinance which
  involve complicated issues of fact or law, or disputed assessments that cannot be settled by agreement;
- maintaining an accurate and efficient system for business registration;
- assessing stamp duty chargeable on assignments, agreements for sale and purchase, leases of immovable property and transfers of shares;
- examining estate duty affidavits/accounts, and issuing assessments for dutiable cases and certificates of exemption for exempt cases;
- administering betting duty in respect of horse races, football matches and lotteries;
- · collecting tax imposed on accommodation charges of hotels and guest houses; and
- issuing and redeeming tax reserve certificates.

**4** In 2003–04, the department continued to enhance services and efficiency through wider use of information technology, re-engineering of work processes and streamlining of procedures. The scope of electronic services was expanded to accept the filing of tax returns over the telephone and the use of password as an alternative means of authentication and fulfilment of the signature requirement for tax return filing and other services via the Internet as from April 2003. The department implemented a document management system to further automate the processes of document capturing, indexing, storage and retrieval. Three processing centres were set up in early 2004 under the department's business process re-engineering project to improve overall efficiency. Feasibility studies and development work continued for various projects under the department's Information Systems Strategy Plan.

**5** To assist taxpayers in fulfilling their obligations under the Inland Revenue Ordinance, the department launched a series of electronic seminars for employers and tax representatives on its website in April/May 2003 and provided after-office-hours telephone enquiry services in May 2003.

**6** The key performance measures are:

Targets

	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
written enquiries				
replies to simple enquiries within ten				
working days (%)	99	100.0	99.0	99.0
replies to technical enquiries within				
25 working days (%)	98	99.7	99.0	99.0
processing of returns				
assessments made within nine				
months				
profits tax	80	87.1	85.0	85.0
business (%) individuals (%)	80 96	99.0	98.0	98.0
salaries tax (%)	96 96	99.0	98.0	98.0
property tax (%)	96	99.1	98.0	98.0
personal assessment (%)	96	99.0	98.0	98.0
tax returns for first-time taxpayers	20	//.0	2010	2010
profits tax				
tax returns issued for				
chargeable cases within				
three months (%)	98	100.0	98.0	98.0
salaries tax				
tax returns issued for taxable				
cases				
April to November-				
within three months	98	99.7	99.0	99.0
(%) December to March-	98	99.7	99.0	99.0
within five months				
(%)	98	99.9	99.0	99.0
company deregistration	20	,,,,	<i>))</i> .0	<i>,,,,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
processing of requests for issuance				
of Notice of No Objection by the				
Commissioner of Inland Revenue				
within 25 working days (%)	98	100.0	98.0	98.0
tax reserve certificates				
purchase/redemption transactions				
completed				
January to June-within 14	0.0	100.0	00.0	00.0
working days (%)	98	100.0	99.0	99.0
July to December-within ten working days (%)	98	100.0	99.0	99.0
notices of objection	90	100.0	99.0	<b>JJ.</b> 0
acknowledgements made				
May to August-within 14				
working days (%)	98	99.8	99.0	99.0
September to April-within 21				
working days (%)	98	99.8	99.0	99.0
notices of settlement/notifications of				
decision issued within four				
months (%)	98	100.0	99.0	99.0
tax holdover claims				
replies made within 14 working days	00	00.6	00.0	00.0
(%)	98	99.6	99.0	99.0
stamping of documents				
assignments/sale and purchase agreements stamped within six				
working days (%)	98	100.0	99.0	99.0
"orking duys (/0)	20	100.0	<i></i>	<u> </u>

# Head 76 — INLAND REVENUE DEPARTMENT

	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
applications for deferred payment of stamp duty on agreements for sale				
of residential property processed				
within six working days (%)	98	100.0	99.0	99.0
contract notes/lease agreements stamped on the day submitted				
(%)	98	99.9	99.0	99.0
claims for exemption in respect of intra-group transfers processed				
within three months (%)	80	93.0	90.0	90.0
business registration new business registration certificates				
applications over the counter				
issued within 30 minutes	99	99.1	99.0	99.0
(%) applications by post or through	99	99.1	99.0	99.0
the Electronic Service				
Delivery Scheme issued within two working days				
(%)	99	100.0	99.0	<b>99.0</b>
extracts of information issued within two working days (%)	99	100.0	99.0	99.0
change of business registration		100.0	<i>))</i> .0	· · · · ·
particulars notifications over the counter				
updated within 30 minutes				
( <sup>®</sup> )	97	100.0	99.0	99.0
notifications by post updated within six working days (%).	99	100.0	99.0	99.0
estate duty affidavits and statements in		10010	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
lieu of affidavits complicated or dutiable cases				
finalised within two years (%)	80	86.5	85.0	85.0
exemption certificates for simple cases issued within six weeks (%).	98	99.7	99.0	99.0
cases issued within six weeks (%).	20	<i><b>77.</b>1</i>	99.0	<b>77.</b> 0
Indicators				
		2002-03	2003-04	2004-05
		(Actual)	(Revised Estimate)	(Estimate)
profits toy			Louinate)	
profits tax no. of assessments made		375 000	365 000	365 000
no. of assessments per post		636	636	686
provision per assessment (\$) salaries tax	••••••	613.3	619.2	600.0
no. of assessments made		2 108 000	2 100 000	2 140 000
no. of assessments per post provision per assessment (\$)		1 899 174.0	2 027 170.9	2 206 161.3
property tax				
no. of assessments made no. of assessments per post		$476\ 000\ 2\ 052$	$470\ 000$ 2 156	470 000 2 338
provision per assessment (\$)		158.8	157.7	2 338 153.2
personal assessment		242,000	245 000	245 000
no. of assessments made no. of assessments per post		$342\ 000\ 2\ 151$	345 000 2 315	345 000 2 464
provision per assessment (\$)		162.6	156.8	150.7
objections and appeals no. of objections and appeals processed		965	920	880
no. of objections and appeals per post		36	35	35
provision per objection or appeal (\$) business registration	•••••	22,487	21,957	22,273
business registration certificates (new and	l renewal)			
no. of certificates issued		744 000	720 000	720 000
no. of certificates per post provision per certificate (\$)		5 131 62.4	5 455 65.3	5 669 64.0
r · · · · · · · · · · · · · · · · · · ·			00.0	00

# Head 76 — INLAND REVENUE DEPARTMENT

	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Estimate)
extracts of information			
no. of extracts issued	246 000	260 000	260 000
no. of extracts per post	8 483	8 966	8 966
provision per extract (\$)	35.4	35.4	35.4
stamp duty			
no. of documents stamped	1 118 000	1 130 000	1 130 000
no. of stamped documents per post	10 352	10 367	10 865
provision per stamped document (\$)	31.9	33.5	31.9
estate duty			
no. of cases finalised	15 300	15 000	15 000
no. of cases per post	306	300	300
provision per case (\$)	1,203	1,227	1,227
betting duty			
no. of returns processed	191	201†	207†
no. of returns per post	96	101	104
provision per return (\$)	3,665	3,483	3,382
hotel accommodation tax			
no. of quarterly returns processed	657	637	663
no. of quarterly returns per post	110	106	111
provision per quarterly return (\$)	2,892	3,454	3,167
tax reserve certificates			
no. of purchase/redemption transactions	197 000	185 000	176 000
no. of transactions per post	15 154	15 417	16 000
provision per transaction (\$)	22.8	21.6	21.0

<sup>†</sup> The increase in number of returns processed was due to the increased number of Mark Six draws and the introduction of football betting in 2003.

#### Matters Requiring Special Attention in 2004–05

7 During 2004–05, maintenance of the yield from taxes, contribution to expenditure-saving programmes through organisational restructuring and streamlining of procedures, and the development of IT opportunities will be matters of high priority. The department will:

- provide a new electronic stamping service;
- continue to step up efforts to promote taxpayers' voluntary compliance through publicity programmes and enforcement of taxation requirements;
- continue to improve the overall service of the Business Registration Office; and
- continue to make progress in computer projects under the Information Systems Strategy Plan.

**8** The department will also assist the Financial Services and the Treasury Bureau in the conduct of a study on implementation of a Goods and Services Tax.

## **Programme (2): Collection**

	2002–03	2003–04	2003–04	2004–05
	(Actual)	(Original)	(Revised)	(Estimate)
Financial provision (\$m)	138.3	142.0	143.7 (+1.2%)	<b>135.8</b> (-5.5%)

(or -4.4% on 2003-04 Original)

# Aim

**9** The aim is to collect taxes due under the relevant Ordinances in a cost-effective manner.

## **Brief Description**

10 This programme involves processing tax payments and refunds and taking recovery action in relation to tax in default.

11 During 2003–04, the department continued to promote the use of electronic payment services.

12 The key performance measures are:

## **Targets**

	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
tax payment				
receipts issued for tax payments				
made by electronic means				
July to November-within four working days (%)	98	100.0	99.0	99.0
December to June-within	90	100.0	<i>99</i> .0	<b>JJ.</b> 0
seven working days (%)	98	100.0	99.0	99.0
refunds of tax				
arising from overpayment of tax in				
excess of the amount demanded	00	00.1	00.0	00.0
within 25 working days (%)	98	99.1	98.0	98.0
arising from revision of assessment within 25 working days (%)	98	100.0	99.0	99.0
within 25 working days (70)	70	100.0	<i>))</i> .0	<b>JJ.</b> 0
Indicators				
		2002-03	2003-04	2004-05
		(Actual)	(Revised	(Estimate)
		(I iciuui)	(Ite vibeu	(Lounder)
			Estimate)	
			Estimate)	
collection of tax		2 129 000	,	2 120 000
no. of payments processed		2 129 000 30 855	2 080 000	2 120 000 39 259
no. of payments processedno. of payments per post		30 855	2 080 000 34 098	39 259
no. of payments processed			2 080 000	
no. of payments processed no. of payments per post provision per payment (\$)		30 855	2 080 000 34 098	39 259 12.0 370 000
no. of payments processed no. of payments per post provision per payment (\$) refund of tax no. of refunds made no. of refunds per post		30 855 13.7 380 000 15 833	2 080 000 34 098 13.2 1 621 000† 64 840	39 259 12.0 370 000 15 417
no. of payments processed no. of payments per post provision per payment (\$) refund of tax no. of refunds made no. of refunds per post provision per refund (\$)		30 855 13.7 380 000	2 080 000 34 098 13.2 1 621 000†	39 259 12.0 370 000
no. of payments processed no. of payments per post provision per payment (\$) refund of tax no. of refunds made no. of refunds per post provision per refund (\$) recovery of tax		30 855 13.7 380 000 15 833 21.1	2 080 000 34 098 13.2 1 621 000† 64 840 8.8†	39 259 12.0 370 000 15 417 20.8
no. of payments processed no. of payments per post provision per payment (\$) refund of tax no. of refunds made no. of refunds per post provision per refund (\$) recovery of tax no. of completed recovery cases		30 855 13.7 380 000 15 833 21.1 176 000	2 080 000 34 098 13.2 1 621 000† 64 840 8.8† 174 000	39 259 12.0 370 000 15 417 20.8 174 000
no. of payments processed no. of payments per post provision per payment (\$) refund of tax no. of refunds made no. of refunds per post provision per refund (\$) recovery of tax	······	30 855 13.7 380 000 15 833 21.1	2 080 000 34 098 13.2 1 621 000† 64 840 8.8†	39 259 12.0 370 000 15 417 20.8

<sup>†</sup> Over 1.25 million refund notices were issued in one go during the tax rebate exercise in July 2003. These refund notices were issued by computer which required minimal manual effort and therefore brought down the average cost for 2003–04.

## Matters Requiring Special Attention in 2004–05

13 During 2004–05, the department will continue to promote the use of existing and new electronic services for payment of tax.

# Programme (3): Investigation and Field Audit

	2002–03 (Actual)	2003–04 (Original)	2003–04 (Revised)	2004–05 (Estimate)
Financial provision (\$m)	174.2	179.7	174.2 (-3.1%)	<b>173.7</b> (-0.3%)
				(an 2.20)

(or -3.3% on 2003–04 Original)

# Aim

14 The aim is to counter tax evasion, minimise opportunities for tax avoidance and promote voluntary compliance by taxpayers.

# **Brief Description**

- **15** The work involves:
- tax investigation, imposition of penalties and institution of prosecution proceedings to create a deterrent to tax evasion;

- field audit, including site visits and examination of accounting records of taxpayers, and the promotion of voluntary compliance with taxation requirements; and
- audit on tax avoidance cases and rejecting unacceptable avoidance schemes so as to uphold the tax base of Hong Kong.

16 In 2003–04, the department continued its determined efforts to combat tax evasion and counter tax avoidance schemes. It enhanced staff investigation skills in tackling tax evasion and avoidance through strengthening training of staff, organising experience-sharing workshops and enhancing the use of information technology.

17 The key performance measures are:

## Target

Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
tax audit and investigation complete processing of field audit and tax investigation cases within			
two years (%)	89.2	85.0	85.0
Indicators			
	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Estimate)
field audit and tax investigation			
no. of cases completed		1 860	1 860
back tax and penalty assessed (\$m)		2,050	2,100
no. of cases per post	6.7	6.7	6.9
provision per case (\$)	93,072	93,172	92,903
back tax and penalty per case (\$m)		1.1 7.4	1.1
back tax and penalty per post (\$m) back tax and penalty per dollar of provision (\$)	11.8	11.8	7.8 12.2
property tax compliance check	11.0	11.0	12.2
no. of cases completed	4 600	4 600	4 600
back tax and penalty assessed (\$m)	23.2	23.2	23.2
no. of cases per post		1 533	1 533
provision per case (\$)	195.7	195.7	195.7
back tax and penalty per case (\$)	5,044	5,044	5,044
back tax and penalty per post (\$m)	7.7	7.7	7.7
back tax and penalty per dollar of provision (\$)		25.8	25.8

## Matters Requiring Special Attention in 2004–05

18 During 2004–05, the department will continue to combat tax evasion and to step up various initiatives in tackling tax avoidance. It plans to enhance the computer-assisted risk-based case selection programme to facilitate the identification of high-risk cases for audit and investigation.

## **Programme (4): Taxpayer Services**

	2002–03 (Actual)	2003–04 (Original)	2003–04 (Revised)	2004–05 (Estimate)
Financial provision (\$m)	20.6	19.9	20.0 (+0.5%)	<b>20.5</b> (+2.5%)
				(or +3.0% on 2003–04 Original)

# Aim

**19** The aim is to provide a high level and quality of service to the public by delivering timely and accurate advice thereby promoting voluntary taxation compliance.

### **Brief Description**

20 This programme is concerned with the provision of telephone and over-the-counter enquiry services, and the investigation of complaints made by members of the public.

**21** In May 2003, the department extended telephone enquiry services to the taxpaying public on completion of tax returns to 7:00 p.m. from Monday to Friday and to 5:00 p.m. on Saturday. It introduced an electronic queuing system in the department's enquiry centre to improve customer service and operational efficiency.

22 The key performance measures are:

Targets

	Target	2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Plan)
enquiry service centre waiting time for over-the-counter enquiry service not to exceed ten minutes				
during peak hours (%)	95	99.2	98.0	98.0
outside peak hours (%) connected telephone calls answered within three minutes	99	99.9	99.0	99.0
July to April (%)	90	93.4	94.0	94.0
May to June (%)	80	82.2	83.2	82.0
complaints interim reply within ten working				
days (%)	99	99.6	99.0	99.0
substantial reply within 18 working				
days (%)	99	100.0	99.0	99.0
Indicators				
		2002–03 (Actual)	2003–04 (Revised Estimate)	2004–05 (Estimate)
over-the-counter enquiry service at the head off	ice			
no. of enquiries		371 000	410 000†	<b>440 000</b> †
no. of enquiries processed per posttelephone enquiry service		13 741	13 667	14 194
no. of enquiries		1 398 000	1 460 000	1 460 000
no. of enquiries processed per post		43 688	45 625	45 625
no. of complaints processed		469	500	500
no. of complaints processed per post		117	125	125

† Including enquiries directed to the head office since the closure of two sub-offices on 1 August 2003.

## Matters Requiring Special Attention in 2004–05

23 During 2004–05, the department will continue to deliver quality customer services and promote the use of "TeleTax" service, whereby taxpayers can file tax returns, obtain information about the status of their returns, tax assessments, payment and refund, account and balances, and lodge requests for documents through an automated telephone system.

# ANALYSIS OF FINANCIAL PROVISION

Programme	2002–03	2003–04	2003–04	2004–05
	(Actual)	(Original)	(Revised)	(Estimate)
	(\$m)	(\$m)	(\$m)	(\$m)
<ol> <li>Assessing Functions</li></ol>	915.6	964.1	931.2	906.3
	138.3	142.0	143.7	135.8
	174.2	179.7	174.2	173.7
	20.6	19.9	20.0	20.5
	1,248.7	1,305.7	1,269.1 (-2.8%)	1,236.3 (-2.6%)

(or -5.3% on 2003-04 Original)

## Analysis of Financial and Staffing Provision

## Programme (1)

Provision for 2004–05 is \$24.9 million (2.7%) lower than the revised estimate for 2003–04. This is mainly due to the effect of the 2004 and 2005 civil service pay cut, deletion of 145 posts in 2004–05 and redeployment of one post to Programme (4).

### Programme (2)

Provision for 2004–05 is \$7.9 million (5.5%) lower than the revised estimate for 2003–04. This is mainly due to the effect of the 2004 and 2005 civil service pay cut. In addition, 12 posts will be deleted in 2004–05.

### Programme (3)

Provision for 2004-05 is \$0.5 million (0.3%) lower than the revised estimate for 2003-04. This is mainly due to the effect of the 2004 and 2005 civil service pay cut. In addition, there will be a net deletion of six posts in 2004-05.

#### Programme (4)

Provision for 2004–05 is \$0.5 million (2.5%) higher than the revised estimate for 2003–04. This is mainly due to the redeployment of one post from Programme (1) to this Programme and salary increments for staff, partly offset by the effect of the 2004 and 2005 civil service pay cut.



Changes in the size of the establishment (as at 31 March)



Year

Sub- head (Code)		Actual expenditure 2002–03 *'000	Approved estimate 2003–04 *'000	Revised estimate 2003–04 *'000	Estimate 2004–05 
	Or creating A course	\$ 000	\$ 000	\$ 000	\$ 000
	<b>Operating Account</b>				
	Recurrent				
000 189 209	Operational expenses Interest on tax reserve certificates Special legal expenses	1,185,595 49,583 7,288	1,217,875 78,450 8,126	$1,182,105 \\ 78,450 \\ 7,400$	1,145,364 82,250* 8,126*
	Total, Recurrent	1,242,466	1,304,451	1,267,955	1,235,740
	Non-Recurrent				
	General non-recurrent	5,843	1,000	850	_
	Total, Non-Recurrent	5,843	1,000	850	
	Total, Operating Account	1,248,309	1,305,451	1,268,805	1,235,740
	Capital Account				
	Plant, Equipment and Works				
661	Minor plant, vehicles and equipment (block vote)	344	259	259	571
	Total, Plant, Equipment and Works	344	259	259	571
	Total, Capital Account	344	259	259	571
	Total Expenditure	1,248,653	1,305,710	1,269,064	1,236,311

# Head 76 — INLAND REVENUE DEPARTMENT

#### **Details of Expenditure by Subhead**

The estimate of the amount required in 2004–05 for the salaries and expenses of the Inland Revenue Department is \$1,236,311,000. This represents a decrease of \$32,753,000 against the revised estimate for 2003–04 and of \$12,342,000 against actual expenditure in 2002–03.

#### **Operating Account**

#### Recurrent

**2** Provision of \$1,145,364,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Inland Revenue Department.

**3** The establishment as at 31 March 2004 will be 3 079 permanent posts. There will be a net deletion of 163 permanent posts in 2004–05. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2004–05, but the notional annual mid-point salary value of all such posts must not exceed \$779,780,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2002–03 (Actual) (\$'000)	2003–04 (Original) (\$'000)	2003–04 (Revised) (\$'000)	2004–05 (Estimate) (\$'000)
Personal Emoluments - Salaries - Allowances - Job-related allowances Personnel Related Expenses	1,062,323 13,124 144	1,062,211 16,303 182	1,036,143 15,458 67	996,783 12,274 28
- Mandatory Provident Fund contribution Departmental Expenses - General departmental expenses		769 138,410	973 129,464	973 135,306
	1,185,595	1,217,875	1,182,105	1,145,364

**5** Provision of \$82,250,000 under *Subhead 189 Interest on tax reserve certificates* is for the payment of interest on tax reserve certificates by the Commissioner of Inland Revenue under the Tax Reserve Certificates Ordinance.

**6** Provision of \$8,126,000 under *Subhead 209 Special legal expenses* is for expenditure on court fees in connection with the registration of writs. The increase of \$726,000 (9.8%) over the revised estimate for 2003–04 is mainly due to an expected rise in the number of cases requiring the initiation of legal actions.

#### Capital Account

#### Plant, Equipment and Works

**7** Provision of \$571,000 under *Subhead 661 Minor plant, vehicles and equipment (block vote)* represents an increase of \$312,000 (120.5%) over the revised estimate for 2003–04. This is mainly due to the increased provision required for replacing minor equipment in 2004–05.