Controlling officer: the Commissioner of Correctional Services will account for expenditure under this Head.

| Estimate 2010–11 | \$2,845.5m |
|--|-----------------|
| Establishment ceiling 2010–11 (notional annual mid-point salary value) representing an estimated 6 686 non-directorate posts as at 31 March 2010 rising by 127 posts to 6 813 posts as at 31 March 2011 | \$2,005.7m |
| In addition, there will be an estimated ten directorate posts as at 31 March 2010 and as at 31 March 2011. | |
| Commitment balance | \$13.4 m |

Controlling Officer's Report

Programmes

| Programme (1) Prison Management Programme (2) Re-integration | These programmes contribute to Policy Area 9: Internal Security (Secretary for Security). |
|---|---|
| | |

Detail

Programme (1): Prison Management

| | 2008–09 | 2009–10 | 2009–10 | 2010–11 |
|---------------------------|----------|------------|---------------------|------------------------|
| | (Actual) | (Original) | (Revised) | (Estimate) |
| Financial provision (\$m) | 2,104.7‡ | 1,984.8‡ | 2,002.6‡ (+0.9%) | 2,082.7 (+4.0%) |

⁽or +4.9% on 2009–10 Original)

‡ Following the re-organisation of the Correctional Services Industries (CSI) Section, the financial provision attributable to the CSI Section has been transferred from this programme to Programme (2) "Re-integration" with effect from February 2009.

Aim

2 The aim is to provide safe and humane custody of all persons committed or sentenced by the courts and persons detained under the Immigration Ordinance.

Brief Description

3 The Correctional Services Department, through its Operations Division and Quality Assurance Division, provides a safe and humane environment for the custody of prisoners. This work involves:

- maintaining order, control and discipline so as to minimise the chance of escapes and acts of indiscipline;
- providing the basic necessities and a reasonable living environment for prisoners; and
- · providing adequate custodial care for prisoners.

4 In 2009, the occupancy rate of the prisons stood at 95 per cent, which was two percentage points lower than that for 2008, and the average daily number of prisoners decreased by two per cent against 2008.

5 The key performance measures in respect of prison management are:

Targets

The prime tasks will be to continue revitalising the aged correctional facilities by refurbishment works and relieving prison overcrowding in some institutions through redevelopment or expansion of penal institutions.

Indicators

| | 2008 | 2009 | 2010 |
|--|----------|----------|------------|
| | (Actual) | (Actual) | (Estimate) |
| average daily no. of prisonersoccupancy rate (%) | 9 352 | 9 152 | 9 090 |
| | 97.1 | 95.2 | 94.0 |

| | 2008 | 2009 | 2010 |
|--|----------|----------|------------|
| | (Actual) | (Actual) | (Estimate) |
| average daily no. of hours a prisoner is out of cells/dormitoryno. of escapees and abscondersno. of concerted acts of indiscipline | 11.5 | 11.5 | 11.5 |
| | 0 | 0 | @ |
| | 31 | 17 | @ |

@ Not possible to estimate.

Matters Requiring Special Attention in 2010–11

- **6** During 2010–11, the Department will:
- seek short-term and long-term solutions to address the problems of outdated facilities and overcrowding in some of the penal institutions;
- monitor the commissioning and operation of Lo Wu Correctional Complex;
- strengthen security measures by upgrading the perimeter fencing of institutions;
- upgrade fire services installations in industrial workshops, cells and dormitories;
- improve ancillary facilities of institutions;
- explore the application of advanced technology and other measures for enhancement of daily operation at institutions; and
- hand over the management and operation of Castle Peak Bay Immigration Centre to the Immigration Department.

Programme (2): Re-integration

| | 2008–09 | 2009–10 | 2009–10 | 2010–11 |
|---------------------------|----------|------------|-------------------|----------------------|
| | (Actual) | (Original) | (Revised) | (Estimate) |
| Financial provision (\$m) | 522.8‡ | 713.8‡ | 708.7‡ (-0.7%) | 762.8 (+7.6%) |

(or +6.9% on 2009–10 Original)

[‡] Following the re-organisation of the CSI Section, the financial provision attributable to the CSI Section has been transferred from Programme (1) "Prison Management" to this programme with effect from February 2009.

Aim

7 The aim is to facilitate the re-integration of prisoners and inmates into the community as law-abiding citizens.

Brief Description

8 The Rehabilitation Division is responsible for the re-integration programme for prisoners and inmates. This work involves:

- providing rehabilitative programmes for prisoners and inmates;
- providing opportunities for prisoners to engage in useful work and vocational training so as to avoid unrest due to boredom, to help them develop a good working habit and acquire work skills with a view to facilitating their re-integration upon release;
- providing drug addiction treatment programmes to rehabilitate drug addict inmates;
- providing education and vocational training to young prisoners and inmates to enhance their opportunities of continuous education or gainful employment on release;
- · providing aftercare and support services to help dischargees during the period of supervision; and
- promoting community acceptance of and support for rehabilitated offenders through education, publicity and public involvement.

9 Since 2007, the Department has implemented programme matching for inmates (i.e. persons admitted to Training Centres, Detention Centre, Rehabilitation Centres and Drug Addiction Treatment Centre) and young prisoners as part of the integrated risks and needs assessment and management protocol for offenders. The Department has extended risks and needs assessment to local adult prisoners with sentences of 18 months or above with effect from February 2009 and has further extended programme matching to local adult prisoners with effect from January 2010.

10 The key performance measures in respect of re-integration are:

Targets

The Department's targets are to ensure that its re-integration programmes achieve the highest possible success rates, and to enhance community acceptance of and support for rehabilitated offenders.

Indicators

| | 2008 (Actual) | 2009 (Actual) | 2010 (Estimate) |
|---|------------------|--------------------|--------------------|
| success rates of the re-integration programmes within the | | | |
| supervision period (%) | | | |
| training centre (non-conviction in three years after | | | |
| discharge) | 71.1 | 69.1 | —Ψ |
| detention centre (non-conviction in one year after | | | |
| discharge) | 91.9 | 93.1 | —Ψ |
| rehabilitation centre (non-conviction in one year after | | | |
| discharge) | 90.0 | 91.6 | —Ψ |
| young prisoners (non-conviction in one year after | | | |
| discharge) | 84.4 | 91.1 | —Ψ |
| release under supervision scheme (non-conviction until | | | |
| latest date of discharge) | 66.7 | 85.7 | _Ψ |
| pre-release employment scheme (non-conviction until | | | |
| earliest date of discharge) | 100 | 100 | _Ψ |
| post-release supervision scheme (non-conviction | | | - |
| during the supervision period) | 87.6 | 89.1 | _Ψ |
| conditional release scheme (non-conviction during the | 07.0 | 0).1 | - |
| supervision period) | 100 | 100 | _Ψ |
| supervision after release scheme (non-conviction | 100 | 100 | |
| during the supervision period) | 100 | 100 | _Ψ |
| drug addiction treatment centre (non-conviction and | 100 | 100 | - |
| free from drugs in one year after discharge) | 62.4 | 64.7 | _Ψ |
| average daily no. of prisoners and inmates under | 02.4 | 04.7 | |
| re-integration cum supervision programmes | 1 568 | 1 627 | 1 620 |
| average daily no. of young prisoners and inmates engaged in | 1 500 | 1 027 | 1 020 |
| correctional education (including vocational training) | 820 | 833 | 830 |
| no. of psychological counselling and welfare services | 020 | 055 | 050 |
| sessions and visits | | | |
| in-centre services | | | |
| inmate centres | 60 603 | 57 938 | 57 500 |
| | 323 209 | 343 596 | 342 400 |
| prisons post-release supervision scheme, conditional | 323 209 | 545 590 | 342 400 |
| release, release under supervision and | | | |
| | 12 837 | 13 159 | 13 100 |
| half-way houses | 85 893 | 88 551 | 88 000 |
| out-centre services | 83 893 2 787 | 2 952 | 2 930 |
| no. of cases under aftercare supervision | 2 181 | 2 932 | 2 950 |
| average daily no. of prisoners and inmates engaged in | | | |
| industrial work managed by Correctional Services | 5 05C | 5 2(5 ¹ | 5 200 |
| Industries# | $5\ 256\Delta$ | 5 365¢ | 5 200 |
| commercial value of production/services managed by | 207.15 | 100.04 | 250 0 |
| Correctional Services Industries (\$m)# | 397.18 | 406.9^ | 379.0 |

 Ψ Not possible to estimate.

Indicator transferred from Programme (1) "Prison Management" with effect from February 2009 to reflect the re-organisation of the CSI Section.

 Δ Excluding remands, prisoners engaged in induction, minor works projects, domestic services and inmates of Detention Centre/Drug Addiction Treatment Centre/Training Centres/Rehabilitation Centres.

Including the inmates of Hei Ling Chau Addiction Treatment Centre (HLTC) following the transfer of this φ indicator from Programme (1) to Programme (2) with effect from February 2009. HLTC is an institution under Programme (2) and its inmates were not included in this indicator when the CSI Section was placed under Programme (1).

δ Excluding value of minor works projects in all institutions and the work done in Detention Centre/Drug

Addiction Treatment Centre/Training Centres/Rehabilitation Centres. Including value of production/services of HLTC inmates following the transfer of this indicator from Programme (1) to Programme (2) with effect from February 2009. HLTC is an institution under ٨ Programme (2) and the value of production/services of HLTC inmates was not included in this indicator when the CSI Section was placed under Programme (1).

Matters Requiring Special Attention in 2010–11

- **11** During 2010–11, the Department will continue to:
- develop rehabilitation strategies and re-integration programmes in consultation with the Community Support for Rehabilitated Offenders;
- organise publicity and education activities to appeal for community acceptance of and support for rehabilitated offenders;
- monitor the implementation of programme matching for inmates and prisoners; and
- explore the addition of vocational training facilities for adult prisoners at selected institutions.

| Programme | 2008–09 | 2009–10 | 2009–10 | 2010–11 |
|---|----------|------------|--------------------|--------------------|
| | (Actual) | (Original) | (Revised) | (Estimate) |
| | (\$m) | (\$m) | (\$m) | (\$m) |
| Prison Management Re-integration | 2,104.7‡ | 1,984.8‡ | 2,002.6‡ | 2,082.7 |
| | 522.8‡ | 713.8‡ | 708.7‡ | 762.8 |
| | 2,627.5 | 2,698.6 | 2,711.3 (+0.5%) | 2,845.5 (+4.9%) |

ANALYSIS OF FINANCIAL PROVISION

(or +5.4% on 2009–10 Original)

[‡] Following the re-organisation of the CSI Section, the financial provision attributable to the CSI Section has been transferred from Programme (1) "Prison Management" to Programme (2) "Re-integration" with effect from February 2009.

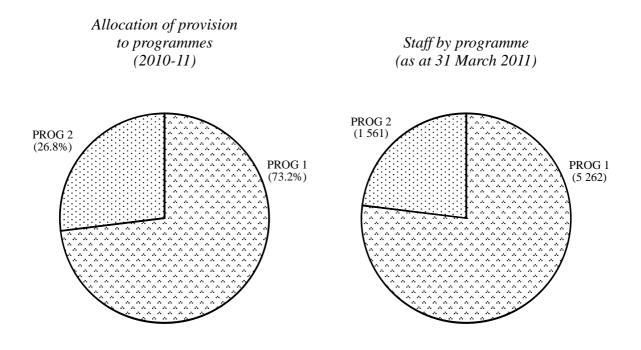
Analysis of Financial and Staffing Provision

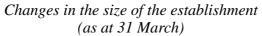
Programme (1)

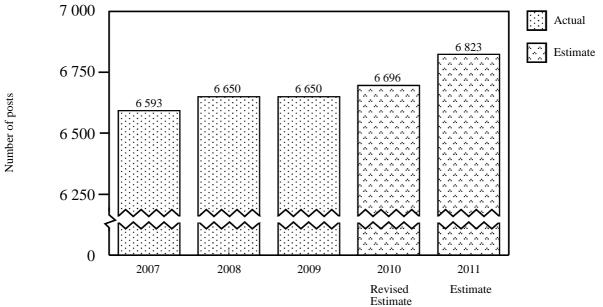
Provision for 2010–11 is \$80.1 million (4.0%) higher than the revised estimate for 2009–10. This is mainly due to the full-year effect of vacancies filled in 2009–10, filling of vacancies in 2010–11, net increase of 103 posts for the commissioning and operation of Lo Wu Correctional Complex, and increased requirement for operating expenses.

Programme (2)

Provision for 2010–11 is \$54.1 million (7.6%) higher than the revised estimate for 2009–10. This is mainly due to the full-year effect of vacancies filled in 2009–10, filling of vacancies in 2010–11, net increase of 24 posts for the commissioning and operation of Lo Wu Correctional Complex, and increased requirement for operating expenses and capital account items.







Year

Head 30 — CORRECTIONAL SERVICES DEPARTMENT

| Sub- head (Code) | | Actual expenditure 2008–09 | Approved estimate 2009–10 | Revised estimate 2009–10 | Estimate 2010–11 |
|------------------------|---|----------------------------------|---------------------------------|--------------------------------|-------------------------------|
| | | \$'000 | \$'000 | \$'000 | \$'000 |
| | Operating Account | | | | |
| | Recurrent | | | | |
| 000 118 193 | Operational expenses Provisions for institutions Prisoners' earnings scheme | 2,495,276 75,925 30,090 | 2,562,214 84,686 30,586 | 2,572,015 78,969 34,312 | 2,699,703 79,593 34,046 |
| | Total, Recurrent | 2,601,291 | 2,677,486 | 2,685,296 | 2,813,342 |
| | Non-Recurrent | | | | |
| 700 | General non-recurrent | 1,212 | _ | 545 | 255 |
| | Total, Non-Recurrent | 1,212 | | 545 | 255 |
| | Total, Operating Account | 2,602,503 | 2,677,486 | 2,685,841 | 2,813,597 |
| | Capital Account | | | | |
| | Plant, Equipment and Works | | | | |
| 603 661 | Plant, vehicles and equipment Minor plant, vehicles and equipment (block | 3,564 | 3,690 | 3,076 | 12,873 |
| 001 | vote) | 21,433 | 17,416 | 22,416 | 19,012 |
| | Total, Plant, Equipment and Works | 24,997 | 21,106 | 25,492 | 31,885 |
| | Total, Capital Account | 24,997 | 21,106 | 25,492 | 31,885 |
| | | | | | |
| | Total Expenditure | 2,627,500 | 2,698,592 | 2,711,333 | 2,845,482 |

Details of Expenditure by Subhead

The estimate of the amount required in 2010–11 for the salaries and expenses of the Correctional Services Department is \$2,845,482,000. This represents an increase of \$134,149,000 over the revised estimate for 2009–10 and of \$217,982,000 over actual expenditure in 2008–09.

Operating Account

Recurrent

2 Provision of \$2,699,703,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Correctional Services Department.

3 The establishment as at 31 March 2010 will be 6 696 permanent posts. It is expected that there will be a net increase of 127 posts in 2010–11. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2010–11, but the notional annual mid-point salary value of all such posts must not exceed \$2,005,682,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

| | 2008–09 (Actual) (\$'000) | 2009–10 (Original) (\$'000) | 2009–10 (Revised) (\$'000) | 2010–11 (Estimate) (\$'000) |
|--------------------------------------|---------------------------------|-----------------------------------|----------------------------------|-----------------------------------|
| Personal Emoluments | | | | |
| - Salaries | 2,101,464 | 2,146,416 | 2,157,903 | 2,225,608 |
| - Allowances | 33,112 | 33,203 | 40,375 | 40,880 |
| - Job-related allowances | 21,942 | 22,052 | 22,327 | 22,333 |
| Personnel Related Expenses | , | , | , | , |
| - Mandatory Provident Fund | | | | |
| contribution | 5,245 | 7,191 | 5,985 | 8,118 |
| - Civil Service Provident Fund | , | , | , | , |
| contribution | 12,840 | 19,955 | 19,603 | 29,825 |
| Departmental Expenses | y | - , | - , | -) |
| - Specialist supplies and equipment | 27.880 | 26.709 | 27,961 | 28,972 |
| - General departmental expenses | 289,463 | 302,643 | 293,641 | 340,208 |
| Other Charges | 209,103 | 502,015 | 295,011 | 010,200 |
| - Prisoners' welfare | 2,984 | 3,693 | 3,869 | 3,401 |
| - Grant to the Correctional Services | 2,704 | 5,075 | 5,007 | 3,401 |
| Department Welfare Fund | 346 | 352 | 351 | 358 |
| Department wenare Fund | 540 | 552 | 551 | 550 |
| | 2,495,276 | 2,562,214 | 2,572,015 | 2,699,703 |
| | | | | |

5 Provision of \$79,593,000 under *Subhead 118 Provisions for institutions* is for diets and extra diets at approved scales where appropriate for prisoners and inmates.

6 Provision of \$34,046,000 under *Subhead 193 Prisoners' earnings scheme* is for payment of prisoners' earnings at approved weekly rates according to job evaluation.

Capital Account

Plant, Equipment and Works

7 Provision of \$19,012,000 under *Subhead 661 Minor plant, vehicles and equipment (block vote)* represents a decrease of \$3,404,000 (15.2%) against the revised estimate for 2009–10. This is mainly due to decreased requirement for replacement and new equipment.

Commitments

| Sub- head It (Code) (0 | tem Code) | Ambit | Approved commitment \$'000 | Accumulated expenditure to 31.3.2009 \$'000 | Revised estimated expenditure for 2009–10 | Balance \$'000 |
|------------------------------|--------------|--|----------------------------------|--|--|-------------------|
| Operation | ng Ac | ccount | | | | |
| 700 | | General non-recurrent | | | | |
| 9 | 941 | Consultancy study on cultural change on ethics and review of CSD's Vision, Mission and Values statement | <u> </u> | | 45 | 255 255 |
| Capital | Acco | unt | | | | |
| 603 | | Plant, vehicles and equipment | | | | |
| 3 | 370 | Replacement of CCTV system and intrusion detection system for Tai Lam Centre for Women | 9,502 | 4,773 | 2,476 | 2,253 |
| 3 | 378 | Installation of motorised locking system for Lai Chi Kok Reception Centre | 6,624 | 4,788 | 600 | 1,236 |
| 8 | 318 | Procurement of one set of low radiation X-ray body scanner for conducting rectal search in Lai Chi Kok Reception Centre | 3,600 | | _ | 3,600 |
| 8 | 327 | Replacement of one set of three-roll flat-work ironer with feeding station and folder in the laundry of Pik Uk Prison | 6,020 | _ | _ | 6,020 |
| | | | 25,746 | 9,561 | 3,076 | 13,109 |
| | | Total | 26,046 | 9,561 | 3,121 | 13,364 |