Controlling officer: the Director of Water Supplies will account for expenditure under this Head.

Estimate 2012–13	\$6,487.0m
<b>Establishment ceiling 2012–13</b> (notional annual mid-point salary value) representing an estimated 4 480 non-directorate posts as at 31 March 2012 rising by three posts to 4 483 as at 31 March 2013	\$1,177.9m
In addition, there will be an estimated 23 directorate posts as at 31 March 2012 and as at 31 March 2013.	
Commitment balance	\$2.5m

#### **Controlling Officer's Report**

#### Programmes

Programme (1) Water Supply: Planning	These programmes contribute to Policy Area 24: Water Supply,
and Distribution	Drainage and Slope Safety (Secretary for Development).
Programme (2) Water Quality Control	
Programme (3) Customer Services	

#### Detail

#### **Programme (1): Water Supply: Planning and Distribution**

	2010–11 (Actual)	2011–12 (Original)	2011–12 (Revised)	2012–13 (Estimate)
Financial provision (\$m)	5,423.8	5,583.4	5,698.6 (+2.1%)	<b>5,925.6</b> (+4.0%)

<sup>(</sup>or +6.1% on 2011–12 Original)

#### Aim

**2** The aim is to plan and develop water resources and to design, construct, maintain and operate water supply systems in order to provide round-the-clock supplies throughout the year to meet the demands of the territory.

#### **Brief Description**

**3** The Department is responsible for providing adequate and satisfactory supplies of water to the territory. This work involves:

Fresh water

- assessing fresh water supply requirements on the basis of providing round-the-clock supply of water throughout the year to meet the demand of the territory;
- developing fresh water resources to cope with such requirements;
- planning, designing and constructing reliable and efficient fresh water supply and distribution systems to meet such requirements in good time; and
- operating and maintaining fresh water supply and distribution systems.

#### Salt water for flushing

- assessing salt water supply requirements;
- planning, designing and constructing reliable and efficient salt water supply and distribution systems to meet such requirements in good time; and
- operating and maintaining salt water supply and distribution systems.

**4** In 2011, the Department was able to plan, design and construct new projects in time for extension of fresh and salt water supplies to new developments and to operate and maintain water supply systems to provide adequate and uninterrupted supplies of water throughout the year.

5 The key performance measures in respect of water supply are:

#### Targets

	Target	2010 (Actual)	2011 (Actual)	2012 (Plan)
supply pressure				
fresh water supply—maintaining normally a minimum residual head of between 15 and 30 metres in the distribution systems except at their extremities (%) salt water supply—maintaining	100	100	100	100
normally a minimum residual head of 15 metres in the distribution systems except at their extremities (%)	100	100	100	100
Indicators				
		2010	2011	2012
		(Actual)	(Actual)	(Estimate)
projects under planning		19	19	19
value of projects under planning (\$m)		6,081.1	5,857.3	5,624.0
projects under design		23	24	24
value of projects under design (\$m)		6,224.5	6,217.5	6,124.6
projects under construction		38	39	39
expenditure of works under construction (\$m)	•••••	3,387.7	3,311.2	3,815.7
fresh water supplied $(m^3)$	•••••	935 558 000	923 346 000	924 000 000
salt water supplied (m <sup>3</sup> )	•••••	269 852 000 365	270 271 000 365	270 000 000 366
days on full supplytotal treatment works capacity (m <sup>3</sup> /day)	•••••	4 795 600	4 795 600	4 945 600
total pumping plant capacity (mgawatts)	•••••	330	340	341
leakage rate of water mains (%)		20.0	19.0	18.0

#### Matters Requiring Special Attention in 2012–13

- 6 During 2012–13, the Department will:
- continue to plan and develop water resources and supply systems to provide water supplies round-the-clock throughout the year to the territory;
- continue with the construction of stages 3 and 4 of the replacement and rehabilitation programme of water mains;
- ensure that adequate and uninterrupted supplies of fresh and salt water are maintained throughout the territory in accordance with planning standards and in compliance with environmental standards;
- continue to implement the asset management plan for improving the efficiency and conditions of the water supply facilities;
- continue with the inspection and maintenance of slopes and water pipes which may affect slopes, and the improvement to sub-standard slopes;
- continue to take forward the implementation of the total water management strategy for sustainable use of water resources with a focus on water conservation;
- continue to identify a suitable industrial building to accommodate its New Territories West Regional Office with funding approved by the Legislative Council; and
- commence a planning and investigation study for a desalination plant at Tseung Kwan O.

#### **Programme (2): Water Quality Control**

	2010–11 (Actual)	2011–12 (Original)	2011–12 (Revised)	2012–13 (Estimate)
Financial provision (\$m)	147.3	143.9	146.6 (+1.9%)	<b>148.3</b> (+1.2%)
				(or +3.1% on

(or +3.1% on 2011–12 Original)

#### Aim

7 The aim is to control the quality of water supplied to consumers in accordance with international and the Department's standards.

#### **Brief Description**

**8** The Department is responsible for ensuring that the purity, wholesomeness and safety of treated fresh water conform to international standards, i.e. the World Health Organization's Guidelines for Drinking-water Quality (WHO Guidelines), in all respects and at all times. The Department is also responsible for ensuring that the quality of salt water for flushing conforms to the Department's standards. This work involves:

#### Fresh water

- water treatment—ensuring that treated water conforms chemically and bacteriologically to the standards stipulated in the WHO Guidelines; and
- water quality control—ensuring that test samples taken from treatment works, service reservoirs, connection points, consumers' taps, etc., conform to the standards stipulated in the WHO Guidelines.

#### Salt water for flushing

- water treatment—ensuring that the water supplied conforms chemically and bacteriologically to the Department's standards; and
- water quality control—ensuring that test samples taken from pumping stations, service reservoirs, connection points, etc., conform to the Department's standards.

**9** In 2011, the Department achieved the set quality standards in the treatment of water and maintained effective measures in monitoring and controlling the quality of the water supplied to consumers.

10 The key performance measures in respect of water quality control are:

#### **Targets**

	Target	2010 (Actual)	2011 (Actual)	2012 (Plan)
fresh water quality—water supplied to customers at the connection points complies with the standards stipulated in the WHO Guidelines (%) salt water quality—water supplied to customers at the connection points complies with Water Quality	100	100	100	100
Objectives set by Water Supplies Department (%)	96	96	96	96
Indicators				
		2010 (Actual)	2011 (Actual)	2012 (Estimate)
Treated fresh water samples taken from treatment works, service rese consumers' taps chemical quality satisfying standards (%) bacteriological quality satisfying standards (%)		26 198 100 100	26 162 100 100	26 000 100 100

#### Matters Requiring Special Attention in 2012–13

- **11** During 2012–13, the Department will:
- continue to ensure that the quality of treated fresh water supplied to consumers conforms to current international standards;
- continue with the regular water quality surveys and monitoring at all source points, in various treatment stages and throughout the entire supply and distribution systems;
- continue to monitor radiation levels in raw and treated fresh water at radiation screening centres;
- continue to publish water quality data through the Department's website; and
- continue to execute a water safety plan for the Department according to the WHO Guidelines.

#### **Programme (3): Customer Services**

	2010–11 (Actual)	2011–12 (Original)	2011–12 (Revised)	2012–13 (Estimate)
Financial provision (\$m)	380.6	391.5	400.0 (+2.2%)	<b>413.1</b> (+3.3%)
				(or +5.5% on 2011–12 Original)

#### Aim

**12** The aims are to provide customer services and to enforce the Waterworks Ordinance (Cap. 102) and Waterworks Regulations (Cap. 102A).

#### **Brief Description**

13 The Department is responsible for the provision of efficient and effective services to consumers and for taking enforcement action on offences under the Waterworks Ordinance and Waterworks Regulations. This work involves:

- improving efficiency and effectiveness in dealing with customer enquiries and complaints;
- enforcing the Waterworks Ordinance and Waterworks Regulations;
- ensuring timeliness of billing and promptness in updating consumer accounts;
- · monitoring closely the level of arrears of water charges; and
- coping with the growth in the number of consumer accounts.
- 14 The key performance measures in respect of customer services are:

#### Targets

	Target	2010 (Actual)	2011 (Actual)	2012 (Plan)
processing application for taking up of				
consumership	100	00.5	00.5	00 5
by post within seven days (%) in person at Customer Enquiry	100	99.5	99.5	99.5
Centres (All-purpose counter)				
within 15 minutes (%)	100	100	100	100
issue of final bill upon closure of				
account within three days (%)	100	99.8	99.8	99.8
refund of water deposit within				
nine days (%)	100	99.6	99.7	<b>99.</b> 7
processing application for meter test	100	100	100	100
within eight days (%)	100	100	100	100
processing application for autopay service (excluding one-month processing time				
by bank) within three days (%)	100	100	100	100
accuracy of water meters (inaccuracy not	100	100	100	100
exceeding +/- 3%)(%)	100	94.8	95.3	95.5

# Head 194 — WATER SUPPLIES DEPARTMENT

	Target	2010 (Actual)	2011 (Actual)	2012 (Plan)
response time for attendance to fault complaints within half a day for fresh water supply fault (%) within 24 hours for others (%) notice for planned suspension of water supply issued not less than four days	100 100	100 100	100 100	100 100
in advance (%)	100	100	100	100
Indicators				
		2010 (Actual)	2011 (Actual)	2012 (Estimate)
no. of consumer accounts fees, water charges and deposits demanded (\$m) arrears of water charges at year end in terms of no. o		2 777 000 2,690.0	2 797 000 2,698.0	2 822 000 2,730.0
of water charges demanded prosecutions fines imposed (\$)		1.5 167 366,500	$1.4 \\ 188 \\ 469,200$	1.4 180 387,000
house service inspections due to irregular consumpti public enquiries and requests for services disputes and complaints handled	on	6 277 1 580 594 16 714	6 870 1 601 477 15 374	7 000 1 600 000 16 000

#### Matters Requiring Special Attention in 2012–13

**15** During 2012–13, the Department will:

- continue to conduct the annual review of water tariffs and other waterworks fees and charges, process new applications for metered supplies, improve services to consumers to meet their increased expectation and review and adjust regularly the water deposits;
- publicise regularly through the mass media the various customer services provided by the Department and the responsibilities of consumers under the Waterworks Ordinance and Waterworks Regulations, and distribute information leaflets to consumers;
- continue to review the systems and procedures as well as the information technology in use to ensure cost-effectiveness in delivering customer services;
- continue to implement the water meter replacement programme to replace aged water meters in order to improve the overall meter accuracy; and
- continue to enhance the billing system.

Progr	ramme	2010–11 (Actual) (\$m)	2011–12 (Original) (\$m)	2011–12 (Revised) (\$m)	2012–13 (Estimate) (\$m)
(2)	Water Supply: Planning and Distribution Water Quality Control Customer Services	5,423.8 147.3 380.6	5,583.4 143.9 391.5	5,698.6 146.6 400.0	5,925.6 148.3 413.1
		5,951.7	6,118.8	6,245.2 (+2.1%)	6,487.0 (+3.9%)
					(or +6.0% on 2011–12 Original)

# ANALYSIS OF FINANCIAL PROVISION

### Analysis of Financial and Staffing Provision

#### Programme (1)

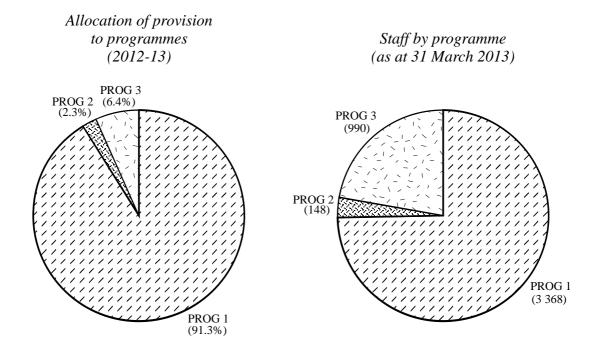
Provision for 2012–13 is \$227.0 million (4.0%) higher than the revised estimate for 2011–12. This is mainly due to the increased provision for purchase of water under the new water supply agreement and filling of vacancies. There will be creation of three posts in 2012–13 for new railway and other mega works projects and conducting feasibility study on relocation of service reservoirs into caverns.

#### **Programme** (2)

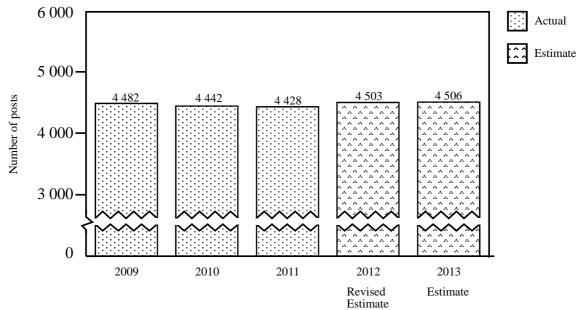
Provision for 2012–13 is \$1.7 million (1.2%) higher than the revised estimate for 2011–12. This is mainly due to the increased provision for general departmental expenses and replacement of ageing plant and equipment.

#### Programme (3)

Provision for 2012–13 is \$13.1 million (3.3%) higher than the revised estimate for 2011–12. This is mainly due to the increased provision for the replacement of water meters, procurement of water wagons and replacement of ageing plant and equipment.



Changes in the size of the establishment (as at 31 March)



Year

Sub- head (Code)		Actual expenditure 2010–11	Approved estimate 2011–12	Revised estimate 2011–12	Estimate 2012–13
		\$'000	\$'000	\$'000	\$'000
	<b>Operating Account</b>				
	Recurrent				
000 223	Operational expenses Purchase of water	2,755,066 3,182,000	2,771,492 3,344,000	2,860,733 3,379,400	2,899,926 3,575,900
	Total, Recurrent	5,937,066	6,115,492	6,240,133	6,475,826
	Non-Recurrent				
	General non-recurrent	9,308	_	_	_
	Total, Non-Recurrent	9,308			
	Total, Operating Account	5,946,374	6,115,492	6,240,133	6,475,826
	Capital Account				
	Plant, Equipment and Works				
603 661	Plant, vehicles and equipment Minor plant, vehicles and equipment (block	2,200	_	_	2,450
001	vote)	3,088	3,269	5,069	8,750
	Total, Plant, Equipment and Works	5,288	3,269	5,069	11,200
	Total, Capital Account	5,288	3,269	5,069	11,200
	Total Expenditure	5,951,662	6,118,761	6,245,202	6,487,026

# Head 194 — WATER SUPPLIES DEPARTMENT

#### **Details of Expenditure by Subhead**

The estimate of the amount required in 2012–13 for the salaries and expenses of the Water Supplies Department is \$6,487,026,000. This represents an increase of \$241,824,000 over the revised estimate for 2011–12 and of \$535,364,000 over actual expenditure in 2010–11.

#### **Operating Account**

#### Recurrent

**2** Provision of \$2,899,926,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Water Supplies Department.

**3** The establishment as at 31 March 2012 will be 4 503 permanent posts. It is expected that there will be an increase of three posts in 2012–13. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2012–13, but the notional annual mid-point salary value of all such posts must not exceed \$1,177,902,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2010–11 (Actual) (\$'000)	2011–12 (Original) (\$'000)	2011–12 (Revised) (\$'000)	2012–13 (Estimate) (\$'000)
Personal Emoluments				
- Salaries	1,232,818	1,256,911	1,298,389	1,307,423
- Allowances	91,442	81,577	89,243	89,743
- Job-related allowances	4,218	6,416	5,145	5,545
Personnel Related Expenses				
- Mandatory Provident Fund				
contribution	2,807	5,043	2,806	2,707
- Civil Service Provident Fund				
contribution	1,572	5,163	5,498	11,749
Departmental Expenses				
- Light and power	534,061	532,675	556,524	557,924
- Hire of services and professional fees	76,173	80,437	84,918	89,107
- Fuel and lubricating oil	124	120	170	170
- Specialist supplies and equipment	78,688	83,723	83,723	86,080
- Maintenance materials	53,826	53,610	54,100	55,050
- Contract maintenance	568,050	542,280	554,075	560,702
- General departmental expenses	111,287	123,537	126,142	133,726
	2,755,066	2,771,492	2,860,733	2,899,926

5 Provision of \$3,575,900,000 under Subhead 223 Purchase of water is for the purchase of water from Guangdong.

#### Capital Account

#### Plant, Equipment and Works

**6** Provision of \$8,750,000 under *Subhead 661 Minor plant, vehicles and equipment (block vote)* represents an increase of \$3,681,000 (72.6%) over the revised estimate for 2011–12. This is mainly due to increased requirement in 2012–13 for procurement of water wagons.

#### Commitments

Sub- head (Code)	Item (Code)	Ambit	Approved commitment \$'000	Accumulated expenditure to 31.3.2011 \$'000	Revised estimated expenditure for 2011–12  \$'000	Balance \$'000
Capital Account						
603		Plant, vehicles and equipment				
	868	Replacement of one gas chromatographic system and accessories at Mainland				
		East Laboratory	2,450			2,450
		Total	2,450			2,450