Head 188 — TREASURY

Controlling Officer's Report

Programmes

Programme (1) Central Accounting,
Collections and Payments
Programme (2) Payment of Salaries,
Pensions and Benefits
Programme (3) Accounting and Financial
Information Systems
Programme (4) Management of Funds

These programmes contribute to Policy Area 25: Revenue Collection and Financial Control (Secretary for Financial Services and the Treasury).

Detail

Programme (1): Central Accounting, Collections and Payments

| | 2014–15 (Actual) | 2015–16 (Original) | 2015–16 (Revised) | 2016–17 (Estimate) |
|---------------------------|---------------------|-----------------------|----------------------|--------------------------------|
| Financial provision (\$m) | 128.7 | 133.2 | 136.2 (+2.3%) | 135.4 (-0.6%) |
| | | | | (or +1.7% on 2015–16 Original) |

Aim

2 The aim is to produce the accounts of the Government and to arrange for the provision of centralised collection and payment services.

Brief Description

- 3 The Treasury compiles and maintains the accounts of the Government. It serves as the Government's central paymaster in respect of goods and services procured and subventions. It also arranges for the provision of a centralised collection service in respect of rates, government rent, land premium, water and sewage charges and other types of revenue
 - 4 The key performance measures in respect of central accounting, collections and payments are:

Targets

| | Target | 2014 (Actual) | 2015 (Actual) | 2016 (Plan) |
|---|--------|------------------|------------------|----------------|
| producing financial statements after end of the relevant period within a stated time frame (months) | | | | |
| monthly financial resultsstatutory annual statements of | 1.0 | 0.9 | 0.9 | 1.0 |
| accountsaccrual-based annual statements of | 2.8 | 2.7 | 2.7 | 2.8 |
| accounts | 5.5 | 5.5 | 5.5 | 5.5 |

| | Target | 2014 (Actual) | 2015 (Actual) | 2016 (Plan) |
|---|--------|------------------|------------------|----------------|
| effecting payments to creditors | | | | |
| within 30 calendar days after receipt | | | | |
| of goods/services or invoices by | | | | |
| bureaux/departments (%) | 98 | 99 | 99 | 98 |
| within three working days after | | | | |
| authorisation of payments by | 100 | 100 | 100 | 100 |
| bureaux/departments (%) | 100 | 100 | 100 | 100 |
| completing processing of postal remittances within | | | | |
| four working days during peak | | | | |
| periods (%) | 100 | 100 | 100 | 100 |
| three working days during non-peak | | | | |
| periods (%) | 100 | 100 | 100 | 100 |
| Indicators | | | | |
| | | 2014 | 2015 | 2016 |
| | | (Actual) | (Actual) | (Estimate) |
| sets of financial statements to compile and maintain | | 12 | 12 | 12 |
| payments to creditors | | 769 221 | 799 521 | 800 000 |
| cost per \$1,000 payment made for respective financia | 1 | | | |
| years (\$) | | 0.06 | 0.06 | 0.06 |
| revenue collections through the Treasury's agents | | | | |
| counter collections \$\phi\$ | | 10 452 878 | 10 828 433 | 11 301 000 |
| postal remittancesφ | | 441 250 | 420 568 | 439 000 |
| collections by autopayø | | 2 034 037 | 2 097 105 | 2 205 000 |
| collections by other electronic means \$\phi\$ | | 7 404 542 | 7 750 129 | 8 053 000 |
| cost per \$1,000 revenue collected for respective | | 0.25 | 0.24 | 0.24 |
| financial years (\$) | | 0.25 | 0.24 | 0.24 |

The actual figures for 2014 and 2015 have taken into account the reduced number of collections as a result of the rates concession in the first three quarters of 2014 and the second and third quarters of 2015.

Matters Requiring Special Attention in 2016–17

5 During 2016–17, the Treasury will continue to explore ways to achieve higher efficiency with lower costs for revenue collection and payment activities, including promotion of e-payments.

Programme (2): Payment of Salaries, Pensions and Benefits

| | 2014–15 (Actual) | 2015–16 (Original) | 2015–16 (Revised) | 2016–17 (Estimate) |
|---------------------------|---------------------|-----------------------|----------------------|-----------------------------------|
| Financial provision (\$m) | 117.0 | 116.9 | 119.6 (+2.3%) | 118.7 (-0.8%) |
| | | | | (or +1.5% on 2015–16 Original) |

Aim

6 The aim is to process and pay salaries, pensions, allowances, housing and certain other benefits to civil servants.

Brief Description

7 The Treasury serves as the Government's paymaster for salaries, allowances, contract gratuities, mandatory provident fund and Civil Service Provident Fund (CSPF) contributions, and other benefits for civil servants as well as pensions for retired civil servants and other eligible persons under relevant legislations, regulations and rules. It operates and maintains the Government's centralised payroll and pensions systems.

8 The key performance measures in respect of payment of salaries, pensions and benefits are:

Targets

| | Target | 2014 (Actual) | 2015 (Actual) | 2016 (Plan) |
|--|--------|---------------------------------------|---------------------------------------|---------------------------------------|
| paying punctually (%) | | | | |
| salaries and allowances on the due date | 99.9 | 99.9 | 99.9 | 99.9 |
| pension and contract gratuities on the due date | 99 | 99 | 99 | 99 |
| recurrent pensions on the due date or two weeks after receipt of claim | | | | |
| forms | 99.9 | 99.9 | 99.9 | 99.9 |
| passage allowances within 30 calendar days | 99.9 | 99.9 | 99.9 | 99.9 |
| ensuring correct payments/ deductions (%)responding to enquiries from pensioners | 99.9 | 99.9 | 99.9 | 99.9 |
| responding to enquiries from pensioners within nine working days (%) processing applications for various civil | 99.5 | 99.5 | 99.5 | 99.5 |
| service housing benefits within the target time (%) | 99.9 | 99.9 | 99.9 | 99.9 |
| Indicators | | | | |
| | | 2014 (Actual) | 2015 (Actual) | 2016 (Estimate) |
| participants in various housing benefit schemes pensioners paid | | 20 706 125 900 19 706 33 422 | 21 031 130 960 17 557 39 383 | 22 250 137 320 18 370 47 170 |

Matters Requiring Special Attention in 2016–17

9 During 2016–17, the Treasury will continue to explore ways for greater use of e-means to enhance communication with civil servants and pensioners on matters relating to payment of salaries, pensions and benefits.

Programme (3): Accounting and Financial Information Systems

| | 2014–15 (Actual) | 2015–16 (Original) | 2015–16 (Revised) | 2016–17 (Estimate) |
|---------------------------|---------------------|-----------------------|----------------------|-----------------------------------|
| Financial provision (\$m) | 113.1 | 113.5 | 115.3 (+1.6%) | 115.0 (-0.3%) |
| | | | | (or +1.3% on 2015–16 Original) |

Aim

10 The aim is to provide secure, efficient and effective accounting and financial information systems and procedures throughout the Government.

Brief Description

- 11 The Treasury runs and maintains the centralised accounting and financial information systems for the budgetary control of expenditure and revenue by bureaux and departments and for the production of the accounts of the Government, as well as other accounting and costing systems to assist bureaux and departments in better managing the resources at their disposal.
- 12 The Treasury provides a full range of accounting and financial support and advisory services to bureaux and departments, including setting of accounting instructions and costing policies, and advising on accounting, costing and financial management matters. It also provides regular training for Treasury Grades staff to ensure that their services will continue to be of high professional quality.

13 The key performance measures in respect of accounting and financial information systems are:

Targets

| | Target | 2014 (Actual) | 2015 (Actual) | 2016 (Plan) |
|--|----------|------------------|------------------|--------------------|
| providing preliminary response to requests for accounting and financial support and advisory services within three working days (%)ensuring that computer services are provided efficiently and with minimal interruptions | 95 | 98 | 98 | 95 |
| average system availability (%) average system response time | 99.5 | 99.9 | 99.9 | 99.5 |
| (percentage of cases within five seconds) (%) | 92.0 | 95.6 | 95.9 | 92.0 |
| Indicators | | | | |
| | | 2014 (Actual) | 2015 (Actual) | 2016 (Estimate) |
| providing professional support and advisory serv bureaux/departments on accounting, costing an | | | | |
| management matters requests handled providing application support and maintenance to | computer | 803 | 805 | 800 |
| applications maintenance/enhancement tasks completed | | 262 | 262 | 260 |

Matters Requiring Special Attention in 2016–17

14 During 2016–17, the Treasury will continue to explore further improvements to accounting and financial information systems and procedures to ensure that they are secure, efficient and effective.

Programme (4): Management of Funds

| | 2014–15 (Actual) | 2015–16 (Original) | 2015–16 (Revised) | 2016–17 (Estimate) |
|---------------------------|---------------------|-----------------------|----------------------|--------------------------------|
| Financial provision (\$m) | 7.3 | 7.5 | 7.3 (-2.7%) | 7.3 (—) |
| | | | | (or –2.7% on 2015–16 Original) |

Aim

15 The aim is to manage the investments of designated funds in accordance with approved guidelines and to achieve a reasonable return through prudent investment.

Brief Description

16 The Treasury manages the investment portfolios of the Grant and Subsidized Schools Provident Funds, the Quality Education Fund, the Sir David Trench Fund for Recreation, the Beat Drugs Fund, the AIDS Trust Fund, the HKSAR Government Scholarship Fund and the Self-financing Post-secondary Education Fund with a view to achieving a reasonable investment return through prudent investment. It also ensures that the Funds are managed efficiently and that all disbursements from the Funds are correctly and promptly made.

17 The key performance measures in respect of management of funds are:

Target

| | Target | 2014 (Actual) | 2015 (Actual) | 2016 (Plan) |
|--|-----------|------------------|------------------|------------------|
| achieving the strategic target investment return of two per cent above the Consumer Price Index B (CPI(B)) for the two Schools Provident Funds in | | | | |
| each school year | CPI(B)+2% | CPI(B)+6.3% | CPI(B)-6.6% | CPI(B)+2% |

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Indicators

| | 2014 (Actual) | 2015 (Actual) | 2016Δ (Estimate) |
|---|------------------|------------------|---------------------|
| funds managed (\$m) | | | |
| Schools Provident Funds | 72,268.4 | 71,365.5 | 72,746.7 |
| Quality Education Fund | 8,224.4 | 8,155.4 | 8,151.5 |
| Sir David Trench Fund for Recreation | 3,409.5 | 3,194.0 | 2,996.1 |
| Beat Drugs Fund | 4,202.7 | 4,060.8 | 3,998.3 |
| AIDS Trust Fund | 380.2 | 330.8 | 301.8 |
| HKSAR Government Scholarship Fund | 2,367.4 | 2,243.1 | 2,203.5 |
| Self-financing Post-secondary Education Fund | 3,660.9 | 3,528.1 | 3,501.2 |
| portfolio managers | | | |
| Schools Provident Funds | 11 | 11 | 11 |
| Quality Education Fund | 5 | 5 | 5 |
| Sir David Trench Fund for Recreation | 2 | 2 | 2 |
| Beat Drugs Fund | 5 | 5 | 5 |
| HKSAR Government Scholarship Fund | 5 | 5 | 4 |
| Self-financing Post-secondary Education Fund | 3 | 3 | 3 |
| dividend declared for Schools Provident Funds (%) | 5 | 5 | 5 |

Δ Given market volatility, no gain or loss on disposal or revaluation of investments in securities has been included in the estimated fund balances.

Matters Requiring Special Attention in 2016–17

18 During 2016–17, the Treasury will continue to review and refine the strategic asset allocation of the Funds consistent with the risk and return perspectives and market development.

ANALYSIS OF FINANCIAL PROVISION

| Programme | 2014–15 (Actual) (\$m) | 2015–16 (Original) (\$m) | 2015–16 (Revised) (\$m) | 2016–17 (Estimate) (\$m) |
|---|------------------------------|--------------------------------|-------------------------------|--------------------------------|
| (1) Central Accounting, Collections and | | | | |
| Payments | 128.7 | 133.2 | 136.2 | 135.4 |
| (2) Payment of Salaries, Pensions and | 117.0 | 116.9 | 119.6 | 1107 |
| Benefits | 117.0 | 110.9 | 119.0 | 118.7 |
| Systems | 113.1 | 113.5 | 115.3 | 115.0 |
| (4) Management of Funds | 7.3 | 7.5 | 7.3 | 7.3 |
| | 366.1 | 371.1 | 378.4 (+2.0%) | 376.4 (-0.5%) |

(or +1.4% on 2015–16 Original)

Analysis of Financial and Staffing Provision

Programme (1)

Provision for 2016–17 is \$0.8 million (0.6%) lower than the revised estimate for 2015–16. This is mainly due to higher requirement for operating expenses in 2015–16.

Programme (2)

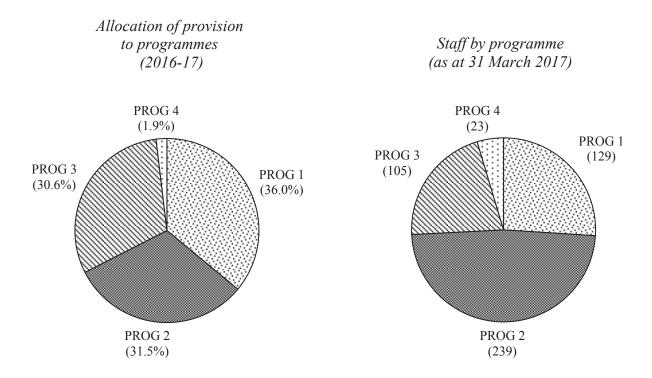
Provision for 2016–17 is \$0.9 million (0.8%) lower than the revised estimate for 2015–16. This is mainly due to higher requirement for operating expenses in 2015–16.

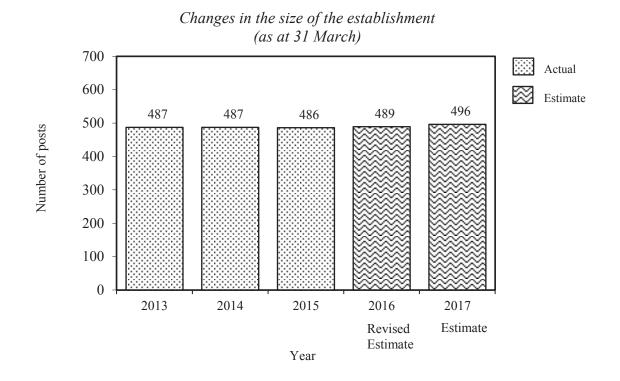
Programme (3)

Provision for 2016–17 is \$0.3 million (0.3%) lower than the revised estimate for 2015–16. This is mainly due to decrease in requirement for operating expenses.

Programme (4)

Provision for 2016–17 is the same as the revised estimate for 2015–16.





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| Sub- head (Code) | \$'000 | Actual expenditure 2014–15 | Approved estimate 2015–16 \$'000 | Revised estimate 2015–16 \$'000 | Estimate 2016–17 \$'000 |
|------------------------|---------------------------------|----------------------------|----------------------------------|---------------------------------|-------------------------|
| | Operating Account | | | | |
| | Recurrent | | | | |
| 000 003 | Operational expenses | 362,534 | 367,379 | 374,739 | 372,611 |
| 187 | Agents' commission and expenses | 3,544 | 3,706 | 3,676 | 3,769 |
| | Total, Recurrent | 366,078 | 371,085 | 378,415 | 376,380 |
| | Total, Operating Account | 366,078 | 371,085 | 378,415 | 376,380 |
| | Total Expenditure | 366,078 | 371,085 | 378,415 | 376,380 |

Details of Expenditure by Subhead

The estimate of the amount required in 2016–17 for the salaries and expenses of the Treasury is \$376,380,000. This represents a decrease of \$2,035,000 against the revised estimate for 2015–16 and an increase of \$10,302,000 over the actual expenditure in 2014–15.

Operating Account

Recurrent

- **2** Provision of \$372,611,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Treasury.
- 3 The establishment as at 31 March 2016 will be 489 permanent posts. It is expected that there will be an increase of seven permanent posts in 2016–17. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2016–17, but the notional annual mid-point salary value of all such posts must not exceed \$201,681,000.
 - 4 An analysis of the financial provision under Subhead 000 Operational expenses is as follows:

| | 2014–15 (Actual) (\$'000) | 2015–16 (Original) (\$'000) | 2015–16 (Revised) (\$'000) | 2016–17 (Estimate) (\$'000) |
|---|---------------------------------|-----------------------------------|----------------------------------|-----------------------------------|
| Personal Emoluments | | | | |
| - Salaries - Allowances - Job-related allowances | 195,061 3,689 13 | 199,774 2,565 16 | 206,756 3,303 16 | 205,873 3,205 16 |
| Personnel Related Expenses | | | | |
| Mandatory Provident Fund contribution - Civil Service Provident Fund | 657 | 790 | 786 | 788 |
| contribution | 2,871 | 4,396 | 3,399 | 4,264 |
| Departmental Expenses | | | | |
| - General departmental expenses | 160,243 | 159,838 | 160,479 | 158,465 |
| | 362,534 | 367,379 | 374,739 | 372,611 |

⁵ Provision of \$5,993,000 under *Subhead 003 Recoverable salaries and allowances (General)* is for salaries and allowances of civil servants working for the Schools Provident Funds and the Self-financing Post-secondary Education Fund. The gross provision must not be exceeded without the prior approval of the Secretary for Financial Services and the Treasury. Expenditure under this subhead is reimbursed by the Funds.

⁶ Provision of \$3,769,000 under *Subhead 187 Agents' commission and expenses* is for commission and other expenses in respect of payments made through banks and other agencies.