Controlling officer: the Director of Lands will account for expenditure under this Head.

Estimate 2019–20	\$3,017.8m
Establishment ceiling 2019–20 (notional annual mid-point salary value) representing an estimated 4 512 non-directorate posts as at 31 March 2019 rising by 174 posts to 4 686 posts as at 31 March 2020.	\$2,230.3m
In addition, there will be an estimated 46 directorate posts as at 31 March 2019 rising by one post to 47 posts as at 31 March 2020.	

Controlling Officer's Report

Programmes

Programme (1) Land Administration Programme (2) Survey and Mapping Programme (3) Legal Advice	Water Policy Conse Develo	borne Transport Area 22: B rvation, Greening	(Secretary for T uildings, Land ng and Land licy Area 31:	cy Area 21: Land and Transport and Housing), s, Planning, Heritage scape (Secretary for Housing (Secretary for
Detail				
Programme (1): Land Administration				
	2017–18 (Actual)	2018–19 (Original)	2018–19 (Revised)	2019–20 (Estimate)
Financial provision (\$m)	1,841.8	2,041.2	2,022.6 (-0.9%)	2,224.6 (+10.0%)
				(or +9.0% on 2018–19 Original)

Aim

2 The aim is to administer land in Hong Kong by allocating and disposing of land for various uses to meet the needs of Hong Kong; acquiring private land and clearing land required for the implementation of public works and other projects; administering government leases and other land instruments including their renewal, extension and modification; controlling unleased and unallocated government land against illegal occupation and unauthorised structures; managing and maintaining certain land and property under the responsibility of the Department including man-made slopes and vacant government sites.

Brief Description

3 The Department is responsible for the allocation and disposal of government land for different uses by way of various land instruments. It acquires private land and clears land required for the implementation of public works projects or other approved schemes. It is also responsible for administering government leases and other land instruments to ensure compliance and facilitate development; controlling government land and taking control measures against illegal occupation and unauthorised structures; managing and maintaining certain land, buildings or units in buildings under the responsibility of the Department including man-made slopes and vacant government sites.

4 On 1 March 2018, the Government announced the 2018–19 Land Sale Programme comprising 27 residential sites, four commercial/hotel sites and one industrial site. During 2018, eight sites from the 2018–19 Land Sale Programme were sold by tender. The Department completed 78 lease modification, 16 land exchange and one lot extension applications. Other land disposals and allocations such as those by private treaty, short-term tenancy and government land allocation proceeded in accordance with the established practice.

5 In 2018, the Department helped to resume 0.24 hectares of land required for public works projects. The Department also took land control actions leading to clearance of 10 724 sites involving unlawful occupation of government land, handled 1 824 cases involving breaches of lease conditions, and took control actions against 182 unauthorised squatters in breaches of squatter control policy. The Department also managed and maintained some 1 626 vacant sites and 152 properties under its direct control and management responsibility.

6 The key performance measures in respect of land administration are:

Targets

	Target	2017 (Actual)	2018 (Actual)	2019 (Plan)
Lease modifications /land exchanges (other than small house cases) issue of letter of reply to application within three weeks (%) issue of letter of offer of provisional basic	100	100	94	100
terms (without premium)/rejection/ indicating in-principle agreement within 22 weeks from receipt of application (%) issue of legal document for execution within 12 weeks from receipt of a	100	100	100	100
binding acceptance of the final basic terms and premium offer (%)	100	100	100	100
Land acquisition offer of compensation based on ex-gratia rates made within four weeks from the date of gazette notice of resumption of agricultural land in the New Territories (N.T.) (%) cheques for compensation made available for collection within four weeks from	100	100	100	100
receipt of acceptance by the Department proof of legal title (for agricultural land cases in N.T.) (%) offer of compensation or invitation to	100	100	100	100
claims made within three weeks from land reversion (%)	100	100	100	100
<i>Rural villages</i> small houses (cases processed)	2 300	2 231	2 389	2 300
Indicators				
		2017 (Actual)	2018 (Actual)	2019 (Estimate)
Land disposal land disposed (ha) land sale		39.55	20.35	—Δ
land sold (auction and tender) (ha) no. of flats		13.25 6 083	14.62 5 401	$-\Delta$ $-\Delta$
private treaty grants land granted (ha) no. of flats		10.32 7 617	3.35 4 981	Ψ Ψ
Lease modification, land exchange and lot extensi lease modifications, land exchanges and lot extensi no. of cases	sion	105 17 293	95 4 218	Ψ Ψ
<i>Temporary use of government land</i> temporary allocations issued to government depar no. of casesΩ land area (ha) short-term tenancies issued to non-government en short term tenancies lat hu tender	tities	59 22.41	56 113.85	34 9.62
short-term tenancies let by tender no. of casesΩ land area (ha)		43 20.19	57 22.60	40 28.00
short-term tenancies let by direct grant no. of casesΩ land area (ha)		190 33.10	123 11.19	120 10.00

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	2017 (Actual)	2018 (Actual)	2019 (Estimate)
<i>Land acquisition</i> Public Works Programme projects (ha)	3.78	0.24	78.05@
railway development projects (ha) urban renewal projects (no. of property interests)	0.41 78	0 0	0 2 356
Rural Planning and Improvement Strategy/Village Improvement (ha) total acquisition/clearance costs (\$m)	0 744.3	0 563.7	0 3,378.8
Land control and lease enforcement	,		-,
government sites cleared from unlawful occupation	11 615 199 697	10 724 196 771	11 000 197 000
rebuilding of temporary domestic structures approvedunauthorised structures demolished	3 235	3 182	3 180
structures cleared in programmed development clearances and emergency clearances (excluding surveyed structures cleared on grounds of slope safety) surveyed structures demolished on grounds of slope safety	288	213	1 487
(no. of structures) lease enforcement action taken (cases)	21 1 980	10 1 824	10 1 980
Land/property management and maintenance			
lease extensions Ω no. of cases vacant sites managed Ω	0	6	6
no. of sites land area (ha)		1 626 297	1 550 300
properties/units managed repair orders for government properties issued	152 105	152 141	152 120
government properties disposed vegetation maintenance cases handled maintenance of man-made slopes on unleased and	9 17 982	5 26 736	8 23 000
unallocated government land man-made slopes to be inspected man-made slopes to be maintained or improved	12 000 7 071	11 896 7 272	12 000 7 000
<i>Rural villages</i> rebuilding of village houses (cases processed) Ω applications from indigenous villagers for rent concession	579	476	490
processed (no. of lots/tenements)	851	847	750

 Δ Not possible to estimate because sale of government land is subject to market response.

 Ψ Not possible to estimate as the transactions are subject to applicants' acceptance of the proposed terms which is influenced by the market.

 Ω New indicator as from 2019.

(a) The significant increase of land planned to be resumed in 2019 over the 2018 (actual) is attributable to the implementation programme of a number of large scale public projects in 2019 involving resumption of about 76.3 ha private land.

Matters Requiring Special Attention in 2019–20

- 7 During 2019–20, the Department will:
- implement the measures under the new round of revitalisation scheme for industrial buildings;
- continue land sales under the Land Sale Programme and facilitate railway property development projects by the railway corporations and urban renewal projects by the Urban Renewal Authority (URA);
- continue with the work on resumption and clearance of land for approved public projects and undertake preparatory work on resumption and clearance of land required for proposed new projects;
- continue with undertaking land administration work and handling compensation claims in respect of railway development projects by the railway corporations and urban renewal projects by the URA;
- continue to facilitate and expedite land supply for housing and other developments through streamlining processes and expediting procedures for land disposal and lease modifications/land exchanges;

- continue to implement and keep under review the extended Pilot Scheme for Arbitration on Land Premium to facilitate agreement on land premium; and
- continue land control and lease enforcement work, including enforcement against unlawful occupation of government land, unauthorised structures on private agricultural land and lease breaches in industrial buildings.

Programme (2): Survey and Mapping

	2017–18 (Actual)	2018–19 (Original)	2018–19 (Revised)	2019–20 (Estimate)
Financial provision (\$m)	591.1	623.7	683.9 (+9.7%)	705.3 (+3.1%)
				(or +13.1% on 2018–19 Original)

Aim

8 The aim is to formulate and implement survey and mapping policies, standards, regulations and specifications; provide professional advice on matters relating to survey and mapping including geospatial data and positioning infrastructure; provide and maintain the basic mapping, geodetic and land information databases; carry out geodetic, mapping and land boundary surveys; and administer the Land Survey Ordinance (Cap. 473) (LSO) under the Land Survey Authority to cope with land and building developments in Hong Kong.

Brief Description

9 The Survey and Mapping Office (SMO) provides and maintains maps and plans of Hong Kong in both digital and printed formats at various scales and for various purposes for use by both the public and private sectors and the general public, including the 1:1 000 basic maps covering the whole territory. SMO operates a Land Information System for maintaining updated digital maps and databases for land information and geospatial data, which serves as the foundation for the spatial data framework and infrastructure in Hong Kong. SMO is also responsible for the establishment and maintenance of the territory-wide geodetic network and the satellite positioning reference station network system which form an essential component of the positioning infrastructure for Hong Kong.

10 SMO provides web map services to the public through the Internet and mobile apps including free and accessible maps with integrated information on government facilities, public services, as well as photogrammetric and aerial survey services for specific purposes in addition to general mapping for use by both the public and private sectors. The general public and private sector organisations can purchase surveying and mapping data for their own uses under a permit or licence, and can also make use of open spatial data provided by the office for non-commercial and commercial uses. SMO also provides survey and mapping and other related services in support of the land administration functions of the Lands Administration Office and various public functions and services of other government departments.

11 Under the Land Survey Authority, SMO administers the LSO which governs the registration and discipline of authorised land surveyors and the control of the standards of land boundary surveys. It is also responsible for street naming under the Public Health and Municipal Services Ordinance (Cap. 132).

12 The key performance measures in respect of survey and mapping are as follows:

Targets

-	Target	2017 (Actual)	2018 (Actual)	2019 (Plan)
setting out land boundaries within 12 weeks from receipt of request (%) providing mapping and geodetic	100	100	99	100
information within one working day from receipt of request (%) updating large-scale plans within	100	100	100	100
12 weeks on completion of major infrastructural projects (%)	100	100	100	100
Indicators				
		2017 (Actual)	2018 (Actual)	2019 (Estimate)
<i>Geodetic survey</i> precise horizontal and vertical control points fixed survey monuments and marks built and maintaine		820 4 491	931 4 492	700 4 500

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	2017 (Actual)	2018 (Actual)	2019 (Estimate)
<i>Topographical survey and map production</i> continuous revision, area surveyed and inspected (ha) maps and charts produced reprographic services provided (no. of copies)	48 679 8 042 425 529	50 374 8 063 427 006	49 200 7 900 410 000
Land boundary survey lots defined or set out land boundary plans prepared;	1 618 62 212	1 511 59 182	1 680 65 000
<i>Aerial survey</i> photographs taken for measurement and record total area of photogrammetric survey conducted (ha)	21 500 31 535	19 500 30 776	17 000 31 000
LSO administration total no. of lot sub-division plans examined	1 642	1 478	1 580

* Revised description of the previous indicator "cadastral plans prepared" as from 2019.

Matters Requiring Special Attention in 2019–20

13 During 2019–20, the Department will:

- continue to enhance the quality of the territory-wide 3D spatial data, explore and develop the integration of Building Information Modelling data with 3D spatial data;
- continue to assist in the formulation of spatial data policy and work plan for developing the Common Spatial Data Infrastructure initiative through the establishment of data standards to facilitate data sharing;
- provide the Web-Map Application Programming Interfaces to government departments to support their public services with web map display and development of geographical information system applications;
- continue to enhance the GeoInfo Map service to enable the public to access geospatial information more effectively through the Internet, and develop Web-Map Application Programming Interfaces for the public;
- continue to enhance MyMapHK and VoiceMapHK mobile map apps to facilitate the general public and the visually impaired to access geospatial information while on the go using smartphones and mobile devices; and
- provide a web portal to facilitate the discovery and dissemination of public sector spatial data in open format and Application Programming Interface for free reuse for both commercial and non-commercial purposes.

Programme (3): Legal Advice

	2017–18 (Actual)	2018–19 (Original)	2018–19 (Revised)	2019–20 (Estimate)
Financial provision (\$m)	76.5	85.5	83.6 (-2.2%)	87.9 (+5.1%)
				(or +2.8% on 2018–19 Original)

Aim

14 The aim is to facilitate government land transactions by providing legal advice and conveyancing services to the departments and bureaux concerned, and to give consent to sales of units in uncompleted developments.

Brief Description

15 The Legal Advisory and Conveyancing Office (LACO) provides professional legal services within the Department in relation to Programme (1) for the issue, renewal and variation of government leases as well as the drafting and execution of land documents including conditions of sale, grant and exchange. In compulsory acquisition cases, the LACO is responsible for approving the legal title of the former owners and preparing the compensation documents before compensation is released. The LACO is also responsible for checking the legal title of the former owners and preparing the surrender documents before their land is surrendered to the Government in exchange for a new grant of land for development. It also provides conveyancing services to The Financial Secretary Incorporated, The Secretary for Home Affairs Incorporated and other government departments and policy bureaux in their property transactions.

16 Under the Lands Department Consent Scheme, the LACO processes applications for consent to sell units in uncompleted developments prior to compliance with the lease conditions. The Scheme's main objective is to ensure that developers have the financial and technical ability to complete the units to be sold to protect the interests of purchasers. When required under the leases for commercial and residential developments, Deeds of Mutual Covenant (DMCs) setting out the respective rights and obligations of all the owners of the developments need to be approved by the LACO before consent is issued or sales of the units can begin.

17 The key performance measures in respect of legal advice are:

Targets

	Target	2017 (Actual)	2018 (Actual)	2019 (Plan)
Consents				
Sale and Purchase Agreements—approved within 13 weeks (excluding time for				
approval of DMC) (%)	100	94	91	100
DMCs—approved within 13 weeks (%)	100	92	80	90
Indicators				
		2017	2018	2019
		(Actual)	(Actual)	(Estimate)
Consents				
Sale and Purchase Agreements approved —non-residential developments		12	0	0
-residential developments		37	36	8 37
sale of uncompleted residential units (no. of flats)		16 408	21 722	19 000
DMCs approved		7	1	4
—non-residential developments		43	39	4 43
-residential developments	•••••	45	39	43

Matters Requiring Special Attention in 2019–20

18 During 2019–20, the Department will continue to:

- contract out to private firms the processing of applications for approval of DMCs, title checking and related legal work for payment of compensation for land resumption; and
- explore ways to further streamline the existing procedures in relation to the Lands Department Consent Scheme and Programme (1).

Pro	gramme	2017–18 (Actual) (\$m)	2018–19 (Original) (\$m)	2018–19 (Revised) (\$m)	2019–20 (Estimate) (\$m)
(1) (2)	Land Administration	1,841.8 591.1	2,041.2 623.7	2,022.6 683.9	2,224.6 705.3
(2) (3)	Legal Advice	76.5	85.5	83.6	87.9
		2,509.4	2,750.4	2,790.1 (+1.4%)	3,017.8 (+8.2%)
					(or +9.7% on 2018–19 Original)

ANALYSIS OF FINANCIAL PROVISION

Analysis of Financial and Staffing Provision

Programme (1)

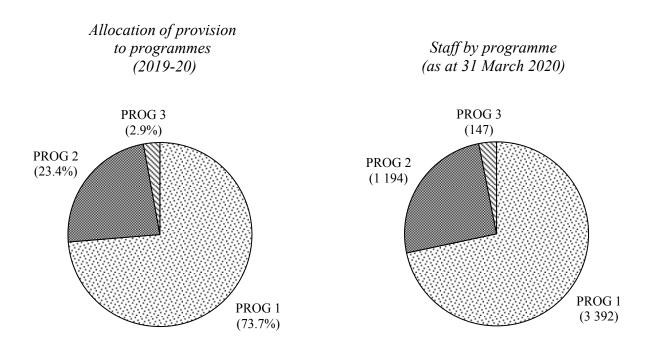
Provision for 2019–20 is \$202.0 million (10.0%) higher than the revised estimate for 2018–19. This is mainly due to a net increase of 127 posts, salary increments for staff, filling of vacancies and other operating expenses.

Programme (2)

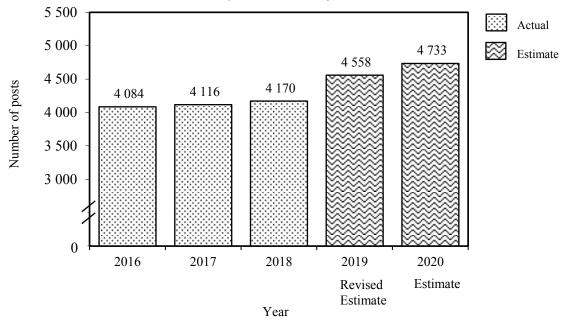
Provision for 2019–20 is \$21.4 million (3.1%) higher than the revised estimate for 2018–19. This is mainly due to a net increase of 41 posts, salary increments for staff, filling of vacancies and other operating expenses.

Programme (3)

Provision for 2019–20 is \$4.3 million (5.1%) higher than the revised estimate for 2018–19. This is mainly due to a net increase of seven posts, salary increments for staff, filling of vacancies and other operating expenses.



Changes in the size of the establishment (as at 31 March)



)	Actual expenditure 2017–18	Approved estimate 2018–19	Revised estimate 2018–19	Estimate 2019–20
\$'000	\$'000	\$'000	\$'000	\$'000
Operating Account				
Recurrent				
Operational expenses Recoverable salaries and allowances	2,499,365	2,745,002	2,783,025	3,003,689
Deduct reimbursements Cr. 42,719	_		_	_
allowances	1,819	785	2,480	5,572
Total, Recurrent	2,501,184	2,745,787	2,785,505	3,009,261
Total, Operating Account	2,501,184	2,745,787	2,785,505	3,009,261
Capital Account				
Plant, Equipment and Works				
Minor plant, vehicles and equipment (block vote)	8,170	4,593	4,593	8,579
Total, Plant, Equipment and Works	8,170	4,593	4,593	8,579
Total, Capital Account	8,170	4,593	4,593	8,579
Total Expenditure	2,509,354	2,750,380	2,790,098	3,017,840
	Operating Account Recurrent Operational expenses Mecoverable salaries and allowances (General) 42,719 Deduct reimbursements Cr. 42,719 Clearance of government land - ex-gratia allowances Total, Recurrent Total, Operating Account Total, Operating Account Definition Definition plant, vehicles and equipment (block vote) Total, Plant, Equipment and Works Total, Plant, Equipment and Works Total, Capital Account	signal expenditure 2017–18 \$'000 \$'000 Operating Account Recurrent 2,499,365 Qecoverable salaries and allowances 2,499,365 (General) 42,719 Deduct reimbursements 0.00 Clearance of government land - ex-gratia 1,819 Total, Recurrent 2,501,184 Total, Operating Account 2,501,184 Clearance of government and Vorks Minor plant, vehicles and equipment (block vote) 8,170 Total, Plant, Equipment and Works 8,170 Total, Plant, Equipment and Works 8,170 Total, Capital Account 8,170 Total, Capital Account 8,170	$\frac{expenditure}{2017-18}$ $\frac{expenditure}{2017-18}$ $\frac{expenditure}{2018-19}$ $\frac{expenditure}{2018-19}$ $\frac{2018-19}{8'000}$ $\frac{1}{8'000}$ $$	$\begin{array}{c cccc} & \begin{array}{c} expenditure & estimate \\ 2017-18 & 2018-19 & 2018-19 \\ \hline & & & & \\ \hline & & & & \\ \hline & & & & \\ \hline & & & &$

Details of Expenditure by Subhead

The estimate of the amount required in 2019–20 for the salaries and expenses of the Lands Department is 3,017,840,000. This represents an increase of 227,742,000 over the revised estimate for 2018–19 and 508,486,000 over the actual expenditure in 2017–18.

Operating Account

Recurrent

2 Provision of \$3,003,689,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Lands Department.

3 The establishment as at 31 March 2019 will be 4 558 posts. It is expected that there will be a net increase of 175 posts including one supernumerary post in 2019–20. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2019–20, but the notional annual mid-point salary value of all such posts must not exceed \$2,230,284,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2017–18 (Actual) (\$'000)	2018–19 (Original) (\$'000)	2018–19 (Revised) (\$'000)	2019–20 (Estimate) (\$'000)
Personal Emoluments				
- Salaries - Allowances - Job-related allowances	1,927,092 25,014 2,777	2,060,115 19,087 3,197	2,087,823 27,680 3,334	2,135,872 27,694 3,335
Personnel Related Expenses				
 Mandatory Provident Fund contribution Civil Service Provident Fund 	5,721	8,820	8,770	14,985
contribution Departmental Expenses	64,544	84,798	88,128	101,200
- Hire of services and professional fees - Contract maintenance - General departmental expenses Other Charges	59,848 215,391 198,978	73,590 226,671 268,709	69,425 233,922 263,928	120,536 290,409 309,643
- Financial Secretary Incorporated - suspense account adjustment	_	15	15	15
	2,499,365	2,745,002	2,783,025	3,003,689

5 Gross provision of \$42,719,000 under *Subhead 003 Recoverable salaries and allowances (General)* includes salaries and allowances for the urban renewal team which processes land resumption to make land available for the urban renewal projects. The cost will be fully recovered from the Urban Renewal Authority.

6 Provision of \$5,572,000 under *Subhead 221 Clearance of government land - ex-gratia allowances* is for allowances payable to persons cleared from government land other than clearances required for public works projects. The increase of \$3,092,000 (124.7%) over the revised estimate for 2018–19 is mainly due to clearance projects rescheduled from 2018–19 to 2019–20.

Capital Account

Plant, Equipment and Works

7 Provision of \$8,579,000 under *Subhead 661 Minor plant, vehicles and equipment (block vote)* represents an increase of \$3,986,000 (86.8%) over the revised estimate for 2018–19. This is mainly due to the increased requirement for replacement of minor plant and equipment.