Controlling officer: the Secretary, Public Service Commission will account for expenditure under this Head.

Estimate 2021–22	\$31.8m
Establishment ceiling 2021–22 (notional annual mid-point salary value) representing an estimated 31 non-directorate posts as at 31 March 2021 rising by one post to 32 posts as at 31 March 2022	\$21.7m
In addition, there will be an estimated one directorate post as at 31 March 2021 and as at 31 March 2022.	

### **Controlling Officer's Report**

### Programme

Secretariat services for the Public Service Commission	This programme contributes to Policy Area 26: Central Management of the Civil Service (Secretary for the Civil Service).
Detail	

	2019–20 (Actual)	2020–21 (Original)	2020–21 (Revised)	2021–22 (Estimate)
Financial provision (\$m)	28.5	31.9	31.5 (-1.3%)	<b>31.8</b> (+1.0%)
				(or -0.3% on 2020–21 Original)

## Aim

**2** The Public Service Commission Secretariat (the Secretariat) supports the Public Service Commission (the Commission) in discharging its responsibility to ensure that matters relating to appointments and promotions in the middle and senior ranks of the civil service, and discipline for virtually all ranks are processed in a proper and equitable manner, and to advise the Chief Executive on the recommendations received from the Government.

# **Brief Description**

**3** The Secretariat assists the Commission to examine submissions from the Government and give informed advice on issues relating to appointments, promotions, further employment, disciplinary cases and other associated subjects.

4 The key performance measures are set out below:

### Targets

The key performance indicator of the Secretariat is its thoroughness in assisting the Commission to examine submissions from the Government and give informed advice on issues within the Commission's terms of reference. The effectiveness of the work of the Secretariat is also reflected in its substantial input to the reviews on policies and procedures undertaken by the Government in the light of the Commission's advice. The Commission's targets in tendering advice or responding upon receipt of recruitment, promotion, disciplinary and other submissions range from four to six weeks. Other submissions relating to large and complicated exercises may take a longer processing time.

	Target	2019 (Actual)	2020 (Actual)	2021 (Plan)
<ul> <li>tendering advice or responding within four weeks upon receipt of recruitment submissions (%)</li> <li>tendering advice or responding within six weeks upon receipt of promotion,</li> </ul>	100	100	100	100
disciplinary and other submissions (%)	100	100	100	100

# Head 136-PUBLIC SERVICE COMMISSION SECRETARIAT

# Indicators

	2019 (Actual)	2020 (Actual)	2021 (Estimate)
no. of submissions received and advised by the Commission			
recruitment/in-service appointments	197	140	165
promotions/acting appointments	715	704	715
appointment on agreement terms, extension of service	20	26	25
and re-employment after retirement	28	26	25
disciplinary cases	36	29	35
other subjects	186	260	210

# Matters Requiring Special Attention in 2021–22

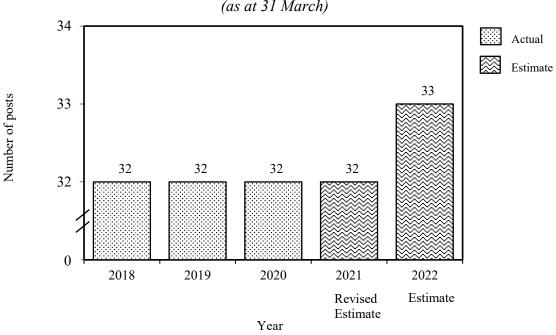
- 5 In 2021–22, the Secretariat will continue to assist the Commission to:
- ensure that appointments, promotions and disciplinary cases are efficiently processed in a proper and equitable manner;
- comment and make observations on various aspects of staff management practices and procedures;
- offer advice to the Government on policy and procedures relating to appointment and discipline matters; and
- advise the Government on the formulation of Human Resource Management policies and practices.

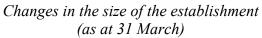
# ANALYSIS OF FINANCIAL PROVISION

Programme	2019–20 (Actual) (\$m)	2020–21 (Original) (\$m)	2020–21 (Revised) (\$m)	2021–22 (Estimate) (\$m)
Secretariat services for the Public Service Commission	28.5	31.9	31.5 (-1.3%)	31.8 (+1.0%)
				(or –0.3% on 2020–21 Original)

# Analysis of Financial and Staffing Provision

Provision for 2021-22 is \$0.3 million (1.0%) higher than the revised estimate for 2020-21. This is mainly due to the increase of one post in 2021-22 and a projected increase in personal emoluments.





# Head 136-PUBLIC SERVICE COMMISSION SECRETARIAT

Sub- head (Code)		Actual expenditure 2019–20 	Approved estimate 2020–21 \$'000	Revised estimate 2020–21 \$'000	Estimate 2021–22 \$'000
	<b>Operating Account</b>				
	Recurrent				
000	Operational expenses	28,469	31,948	31,514	31,775
	Total, Recurrent	28,469	31,948	31,514	31,775
	Total, Operating Account	28,469	31,948	31,514	31,775
	Total Expenditure	28,469	31,948	31,514	31,775

### **Details of Expenditure by Subhead**

The estimate of the amount required in 2021–22 for the salaries and expenses of the Public Service Commission Secretariat (the Secretariat) is \$31,775,000. This represents an increase of \$261,000 over the revised estimate for 2020–21 and \$3,306,000 over the actual expenditure in 2019–20.

### **Operating** Account

#### Recurrent

**2** Provision of \$31,775,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Secretariat.

**3** The establishment as at 31 March 2021 will be 32 permanent posts. It is expected that there will be an increase of one post in 2021–22. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2021–22, but the notional annual mid-point salary value of all such posts must not exceed \$21,690,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2019–20 (Actual) (\$'000)	2020–21 (Original) (\$'000)	2020–21 (Revised) (\$'000)	2021–22 (Estimate) (\$'000)
Personal Emoluments				
- Salaries - Allowances - Job-related allowances	21,593 767 —	21,777 776 2	21,846 509	23,035 535 2
Personnel Related Expenses				
<ul> <li>Mandatory Provident Fund contribution</li> <li>Civil Service Provident Fund</li> </ul>	27	34	24	6
contribution	485	542	738	1,253
Departmental Expenses				
<ul> <li>Remuneration for special appointments</li> <li>General departmental expenses</li> </ul>	3,723 1,874	6,328 2,489	6,332 2,065	3,730 3,214
	28,469	31,948	31,514	31,775