Controlling officer: the Director of Accounting Services will account for expenditure under this Head.

Estimate 2022–23	\$582.6m
Establishment ceiling 2022–23 (notional annual mid-point salary value) representing an estimated 563 non-directorate posts as at 31 March 2022 rising by 14 posts to 577 posts as at 31 March 2023	\$308.8m
In addition, there will be an estimated ten directorate posts as at 31 March 2022 and as at 31 March 2023.	

Controlling Officer's Report

Programmes

Programme (1) Central Accounting, Collections and Payments	These programmes contribute to Policy Area 25: Revenue Collection and Financial Control (Secretary for Financial
Programme (2) Payment of Salaries, Pensions and Benefits	Services and the Treasury).
Programme (3) Accounting and Financial Information Systems	
Programme (4) Management of Funds	
Detail	

Programme (1): Central Accounting, Collections and Payments

	2020–21 (Actual)	2021–22 (Original)	2021–22 (Revised)	2022–23 (Estimate)
Financial provision (\$m)	191.8	210.3	198.3 (-5.7%)	232.2 (+17.1%)
				(or +10.4% on 2021–22 Original)

Aim

2 The aim is to produce the accounts of the Government and to arrange for the provision of centralised collection and payment services.

Brief Description

3 The Treasury compiles and maintains the accounts of the Government. It serves as the Government's central paymaster in respect of goods and services procured and subventions. It also arranges for the provision of a centralised collection service in respect of rates, government rent, land premium, water and sewage charges as well as other types of revenue.

4 The key performance measures in respect of central accounting, collections and payments are:

Targets

	Target	2020 (Actual)	2021 (Actual)	2022 (Plan)
producing financial statements after end of the relevant period within a stated time frame (months)				
monthly financial resultsstatutory annual statements of	1.0	0.9	0.9	1.0
accountsaccrual-based annual statements of	2.8	2.6	2.6	2.8
accounts	5.5	5.5	5.5	5.5

et (Actual)	2021 (Actual)	2022 (Plan)
99	99	98
00 100	100	100
00 100	100	100
00 100	100	100
2020 (Actual)	2021 (Actual)	2022 (Estimate)
	12 979 324	12 979 300
0.06	0.06	0.06
312 193 2 182 910 11 070 228	10 287 382 305 905 2 335 508 11 146 536 0.26	10 820 000 310 000 2 487 000 12 883 000 0.26
	et (Actual) 98 99 90 100 90 100 90 100 90 100 90 100 90 100 90 100 90 100 90 100 92020 (Actual) 12 928 891 0.06 9 876 572 312 193 2 182 910 11 070 228	et (Actual) (Actual) 08 99 99 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 100 00 100 00 00 100 00 00 0.06 0.06 0.06 0.06 0.06 0.06 2355 08 00 2355 08 00 2335 508 <td< td=""></td<>

 ϕ The figures have taken into account the reduced number of collections mainly as a result of the rates concessions during the period from January 2020 to March 2022.

The figures have taken into account the reduced number of collections mainly as a result of the rates concessions during the period from January 2020 to March 2022 and the consolidation of same-day multiple payments.

Matters Requiring Special Attention in 2022–23

5 During 2022–23, the Treasury will continue to explore ways to achieve higher efficiency with lower costs for revenue collection and payment activities, including promotion of e-payments.

Programme (2): Payment of Salaries, Pensions and Benefits

	2020–21 (Actual)	2021–22 (Original)	2021–22 (Revised)	2022–23 (Estimate)
Financial provision (\$m)	139.2	151.5	142.6 (-5.9%)	147.6 (+3.5%)
				(or -2.6% on 2021–22 Original)

Aim

6 The aim is to process and pay salaries, pensions, allowances, housing and certain other benefits to civil servants.

Brief Description

7 The Treasury serves as the Government's paymaster for salaries, allowances, contract gratuities, mandatory provident fund and Civil Service Provident Fund (CSPF) contributions, and other benefits for civil servants as well as pensions for retired civil servants and other eligible persons under relevant legislation, regulations and rules. It also operates and maintains the Government's centralised payroll and pensions systems.

8 The key performance measures in respect of payment of salaries, pensions and benefits are:

	Target	2020 (Actual)	2021 (Actual)	2022 (Plan)
paying punctually (%)				
salaries and allowances on the due				
date	99.9	99.9	99.9	99.9
pension and contract gratuities on the				
due date	99	99	99	99
recurrent pensions on the due date or				
two weeks after receipt of claim				
forms	99.9	99.9	99.9	99.9
passage allowances within				
30 calendar days	99.9	99.9	99.9	99.9
ensuring correct payments/				
deductions (%)	99.9	99.9	99.9	99.9
responding to enquiries from pensioners	00 -	00 -		00 -
within nine working days (%)	99.5	99.5	99.5	99.5
processing applications for various civil				
service housing benefits within the	00.0	00.0	00.0	00.0
target time (%)	99.9	99.9	99.9	99.9
Indicators				
		2020	2021	2022
		(Actual)	(Actual)	(Estimate)
		× /		. ,
participants in various housing benefit schemes		21 647	22 558	25 240
pensioners paid		156 220	160 960	166 430
passage allowances applications processed#		9 167	5 110	7 590
participants in CSPF Scheme		78 466	87 483	98 550

The figures represent the number of applications for reimbursement of expenses for outbound travel and reflect the impact of the COVID-19 pandemic.

Matters Requiring Special Attention in 2022–23

9 During 2022–23, the Treasury will continue to explore ways for greater use of e-means to enhance communication with civil servants and pensioners on matters relating to payment of salaries, pensions and benefits.

Programme (3): Accounting and Financial Information Systems

	2020–21 (Actual)	2021–22 (Original)	2021–22 (Revised)	2022–23 (Estimate)
Financial provision (\$m)	160.1	175.4	164.8 (-6.0%)	194.1 (+17.8%)
				(or +10.7% on 2021–22 Original)

Aim

10 The aim is to provide secure, efficient and effective accounting and financial information systems and procedures throughout the Government.

Brief Description

Targets

11 The Treasury runs and maintains the centralised accounting and financial information systems for the budgetary control of expenditure and revenue by bureaux and departments and for the production of the accounts of the Government, as well as other accounting and costing systems to assist bureaux and departments in better managing the resources at their disposal.

12 The Treasury provides a full range of accounting and financial support and advisory services to bureaux and departments, which include setting accounting instructions and costing policies, and advising on accounting, costing and financial management matters. It also provides regular training for Treasury Grades staff to ensure that their services will continue to be of high professional quality.

13 The key performance measures in respect of accounting and financial information systems are:

Targets				
	Target	2020 (Actual)	2021 (Actual)	2022 (Plan)
providing preliminary response to requests for accounting and financial support and advisory services within three working days (%) ensuring that computer services are provided efficiently and with minimal interputions	95	99	99	95
interruptions average system availability (%)	99.5	99.9	99.9	99.5
average system response time (percentage of cases within five seconds) (%)	92.0	96.6	96.7	92.0
Indicators				
		2020 (Actual)	2021 (Actual)	2022 (Estimate)
providing professional support and advisory serv bureaux/departments on accounting, costing an management matters	nd financial			
requests handled providing application support and maintenance to		647	532	800
applications maintenance/enhancement tasks completed		275	283	280

Matters Requiring Special Attention in 2022–23

14 During 2022–23, the Treasury will continue to explore further improvements to accounting and financial information systems and procedures to ensure that they are secure, efficient and effective.

Programme (4): Management of Funds

	2020–21 (Actual)	2021–22 (Original)	2021–22 (Revised)	2022–23 (Estimate)
Financial provision (\$m)	8.5	8.7	8.5 (-2.3%)	8.7 (+2.4%)
				(or same as 2021–22 Original)

Aim

15 The aim is to manage the investments of designated funds in accordance with approved guidelines and to achieve a reasonable return through prudent investment.

Brief Description

Taraots

16 The Treasury manages the investment portfolios of the Grant and Subsidized Schools Provident Funds, the Quality Education Fund, the Sir David Trench Fund for Recreation, the Beat Drugs Fund, the AIDS Trust Fund, the HKSAR Government Scholarship Fund and the Self-financing Post-secondary Education Fund with a view to achieving a reasonable return through prudent investment. It also ensures that the Funds are managed efficiently and that all disbursements from the Funds are correctly and promptly made.

17 The key performance measures in respect of management of funds are:

Target

	Target	2020 (Actual)	2021 (Actual)	2022 (Plan)
achieving the strategic target investment return of two per cent above the Consumer Price Index B (CPI(B)) for the two Schools Provident Funds in				
each school year	CPI(B)+2%	CPI(B)+10.1%	CPI(B)+12.9%	CPI(B)+2%

Indicators

	2020 (Actual)	2021 (Actual)	2022 (Estimate)∆
funds managed (\$m)			
Schools Provident Funds	107,861.5	107,244.2	106,592.3
Quality Education Fund	10,335.5	10,294.1	9,354.5
Sir David Trench Fund for Recreation	4,962.7	5,040.6#	4,932.9#
Beat Drugs Fund	4,905.0	4,762.1	4,526.9
AIDS Trust Fund	160.3	117.1	85.1
HKSAR Government Scholarship Fund	3,530.4	3,591.8	3,533.1
Self-financing Post-secondary Education Fund	4,302.1	4,382.1	4,349.1
portfolio managers			
Schools Provident Funds	10	10	10
Quality Education Fund	5	6	6
Sir David Trench Fund for Recreation	2	2	2
Beat Drugs Fund	4	4	4
HKSAR Government Scholarship Fund	4	5	5
Self-financing Post-secondary Education Fund	3	4	4
dividend declared for Schools Provident Funds (%)	5.0	5.1	5.0

 Δ Given market volatility, no gain or loss on disposal or revaluation of investments in securities has been included in the estimated fund balances.

In 2021, the Government injected \$150 million into the sports portion of the Arts and Sport Development Fund set up under the aegis of the Sir David Trench Fund for Recreation. The estimated fund balance for 2022 includes the planned matching injection of \$150 million by the Hong Kong Jockey Club Charities Trust.

Matters Requiring Special Attention in 2022–23

18 During 2022–23, the Treasury will continue to review and refine the strategic asset allocation of the Funds consistent with the risk and return perspectives and market development.

Programme	2020–21 (Actual) (\$m)	2021–22 (Original) (\$m)	2021–22 (Revised) (\$m)	2022–23 (Estimate) (\$m)
(1) Central Accounting, Collections and Payments	191.8	210.3	198.3	232.2
(2) Payment of Salaries, Pensions and Benefits	139.2	151.5	142.6	
(3) Accounting and Financial Information				147.6
Systems	160.1	175.4	164.8	194.1
(4) Management of Funds	8.5	8.7	8.5	8.7
	499.6	545.9	514.2	582.6
			(-5.8%)	(+13.3%)
				(or +6.7% on

ANALYSIS OF FINANCIAL PROVISION

(or +6.7% on 2021–22 Original)

Analysis of Financial and Staffing Provision

Programme (1)

Provision for 2022–23 is \$33.9 million (17.1%) higher than the revised estimate for 2021–22. This is mainly due to increase in requirement for operating expenses. There will be an increase of eight posts in 2022–23.

Programme (2)

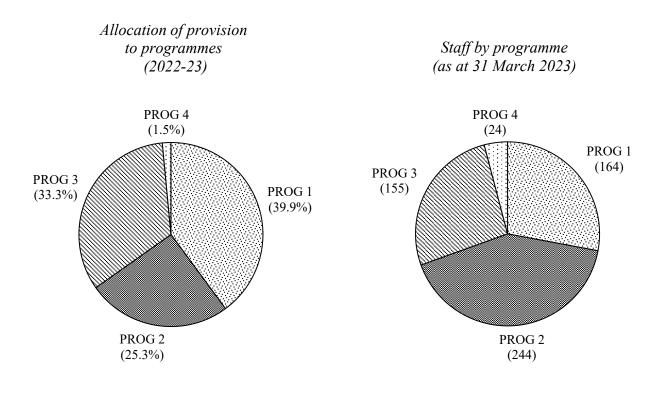
Provision for 2022–23 is \$5.0 million (3.5%) higher than the revised estimate for 2021–22. This is mainly due to increase in requirement for operating expenses, partly offset by a decrease of two posts in 2022–23.

Programme (3)

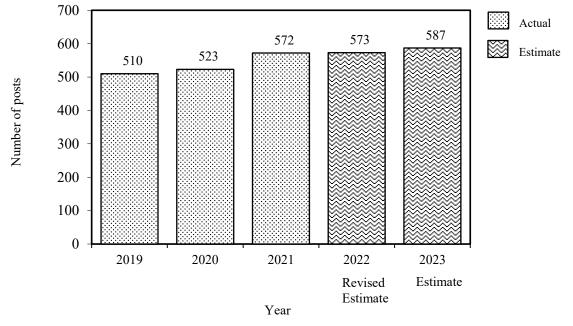
Provision for 2022–23 is \$29.3 million (17.8%) higher than the revised estimate for 2021-22. This is mainly due to increase in requirement for operating expenses. There will be an increase of eight posts in 2022-23.

Programme (4)

Provision for 2022–23 is \$0.2 million (2.4%) higher than the revised estimate for 2021–22. This is mainly due to increase in requirement for operating expenses.



Changes in the size of the establishment (as at 31 March)



Sub- head (Code)		Actual expenditure 2020–21	Approved estimate 2021–22	Revised estimate 2021–22	Estimate 2022–23
	\$'000	\$'000	\$'000	\$'000	\$'000
	Operating Account				
	Recurrent				
000 003	Operational expenses Recoverable salaries and allowances (General)	495,301	541,182	509,818	578,222
187	<i>Deduct</i> reimbursements <u><i>Cr. 9,023</i></u> Agents' commission and expenses	4,327	4,700	4,400	4,400
	Total, Recurrent	499,628	545,882	514,218	582,622
	Total, Operating Account	499,628	545,882	514,218	582,622
	Total Expenditure	499,628	545,882	514,218	582,622

Details of Expenditure by Subhead

The estimate of the amount required in 2022–23 for the salaries and expenses of the Treasury is \$582,622,000. This represents an increase of \$68,404,000 over the revised estimate for 2021–22 and \$82,994,000 over the actual expenditure in 2020–21.

Operating Account

Recurrent

2 Provision of \$578,222,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Treasury.

3 The establishment as at 31 March 2022 will be 573 posts. It is expected that there will be a net increase of 14 posts in 2022–23. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2022–23, but the notional annual mid-point salary value of all such posts must not exceed \$308,827,000.

4 An analysis of the financial provision under *Subhead 000 Operational expenses* is as follows:

	2020–21 (Actual) (\$'000)	2021–22 (Original) (\$'000)	2021–22 (Revised) (\$'000)	2022–23 (Estimate) (\$'000)
Personal Emoluments				
- Salaries - Allowances - Job-related allowances Personnel Related Expenses	257,365 5,263 20	286,831 6,273 46	258,886 8,015 81	276,363 7,980 46
- Mandatory Provident Fund				
contribution - Civil Service Provident Fund	1,354	1,576	1,300	1,025
Contribution	11,686	14,369	14,131	20,837
- General departmental expenses	219,613	232,087	227,405	271,971
	495,301	541,182	509,818	578,222

5 Provision of \$9,023,000 under *Subhead 003 Recoverable salaries and allowances (General)* is for salaries and allowances of civil servants working for the Schools Provident Funds and the Self-financing Post-secondary Education Fund. The gross provision must not be exceeded without the prior approval of the Secretary for Financial Services and the Treasury. Expenditure under this subhead is reimbursed by the Funds.

6 Provision of \$4,400,000 under *Subhead 187 Agents' commission and expenses* is for commission and other expenses in respect of payments made through banks and other agencies.